

GREEN ENERGY PLAN

EXECUTIVE SUMMARY

The Hydro One Distribution Green Energy Plan (the “Plan”) presents the Company’s response to the *Green Energy and Green Economy Act, 2009* (“GEGEA”) in alignment with Hydro One’s corporate strategy. The Plan covers the five year period from 2010 to 2014 and includes the incorporation of renewable energy generation, development of Hydro One Distribution’s Smart Grid and promotion of energy conservation.

Hydro One Distribution considers this to be a prudent and responsible Plan. Its development is based on the Company’s experience with the development of renewable energy generation connections in Ontario since 2006, its Conservation and Demand Management (“CDM”) programs since 2004, and a measured approach to Smart Grid investment focused on studies, demonstration projects, planning and training. The spending reflected in the Plan went through the same business planning and approval process as all other investments presented in this Application.

The total cost of investments contained in the Plan are summarized in the table below.

(\$ million)	2010		2011		2012 - 2014	
	OM&A	Capital	OM&A	Capital	OM&A	Capital
Renewable Generation	3	168	3	296	10	930
Smart Grid (SG)	10	30	10	62	45	250
Energy Conservation	>20	-	>20	-	>60	-
<i>Total Costs in the Plan</i>	<i>>33</i>	<i>198</i>	<i>>33</i>	<i>358</i>	<i>>115</i>	<i>1180</i>
Less Generator Funded Costs	-	13	-	27	-	40
Less Externally Funded Costs	>20	139	>20	236	>60	780
<i>Net Costs in the Plan funded by Hydro One customers</i>	<i>13</i>	<i>46</i>	<i>13</i>	<i>95</i>	<i>55</i>	<i>360</i>

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

Hydro One Distribution has determined cost responsibility for Expansion and Renewable Enabling Improvement investments for renewable generation in accordance with the proposed Distribution System Code amendments issued by the Board on June 5, 2009 and subsequently updated on September 11, 2009. With respect to cost recovery, Hydro One Distribution has assumed that the revenue requirement associated with a portion of the capital investments contained in the Plan will be recovered through an external funding mechanism that recovers the required revenue from all electricity consumers in Ontario. This assumption is consistent with the requirements of Regulation 330/09 which came into effect on September 9, 2009 and deals with cost recovery under Section 79.1 of the *OEB Act, 1998*.

Hydro One Distribution's service territory covers large parts of the Province with high potential for renewable energy generation development and the generation expected to connect to Hydro One's distribution system will provide benefits to all electricity consumers in Ontario. The capital investments to be funded through external revenues are based on proposed criteria that identify the portion of investments expected to provide a benefit to Hydro One Distribution's load customers. The revenue requirement associated with the net capital portion of the investments that will provide a benefit to Hydro One Distribution's customers will be recovered through the distribution rates requested in this Application. The revenue requirement associated with the balance of the investments will be collected from all electricity consumers in the Province via an external funding mechanism to be administered by the IESO, as prescribed in Regulation 330/09. The revenue requirement to be collected via external funding is forecast to be \$8.0 million in 2010 and \$30.7 million in 2011.

The Plan also assumes that Conservation and Demand Management program costs will continue to be externally funded, similar to the funding currently provided by the Ontario

1 Power Authority for CDM programs. Smart Grid investments are assumed to be fully
2 funded by Hydro One Distribution's customers as they will provide significant benefits to
3 Hydro One Distribution's customers.

4
5 Hydro One Distribution's comprehensive and forward-looking Plan meets customer
6 needs in a responsible and prudent manner, fulfilling the Ontario Government's green
7 vision expressed in the GEGEA.

8 9 **1.0 INTRODUCTION**

10
11 Hydro One Distribution's Plan is a response to two major drivers: meeting the
12 requirements set out in the government's GEGEA and accomplishing elements of the
13 Corporation's strategy.

14
15 The GEGEA, which received Royal Assent on May 14, 2009, will change the investment
16 climate in Ontario through several new government policy objectives for the electricity
17 sector. These include:

- 18 • Fostering the growth of renewable energy projects; and
- 19 • Promoting and expanding energy conservation in Ontario

20
21 The GEGEA also sees the implementation of a Smart Grid as critical to meeting these
22 objectives.

23
24 This exhibit is Hydro One Distribution's response to the requirements for filing a Green
25 Energy Plan set out in the GEGEA and by the Ontario Energy Board ("the Board") in
26 their Guidelines for Deemed Conditions of Licence regarding Distribution System
27 Planning (Board file G-2009-0087) issued June 16, 2009.

1 Increasing renewable generation is one of the key objectives of the GEGEA. In
2 particular, the GEGEA establishes an objective for the Board “to promote the use and
3 generation of electricity from renewable energy sources in a manner consistent with the
4 policies of the Government of Ontario, including the timely expansion or reinforcement
5 of transmission systems and distribution systems to accommodate the connection of
6 renewable energy generation facilities”. The investments proposed in the Plan target
7 facilities which will enable new renewable energy generation, while development work
8 on Smart Grid facilities will also drive changes to the distribution system that will enable
9 more timely connection of new renewable generation. Hydro One Distribution does not
10 have any plans to invest directly in renewable energy generation and as a result there are
11 no expenditures relating to such investments in the Plan.

12

13 The existing CDM expenditures are \$20 million on an annual basis. Hydro One expects
14 that CDM expenditures going forward will likely exceed the current level. At this time,
15 new CDM targets have not yet been established for LDCs and thus, Hydro One has not
16 included any additional CDM expenditures in this Application. In any case, Hydro One
17 expects that such programs will continue to be funded by all customers in the Province
18 through the Ontario Power Authority. As such, the costs of these CDM programs do not
19 impact Hydro One Distribution’s Application. Once the targets are established, Hydro
20 One Distribution’s Plan will be updated to reflect the associated CDM programs
21 necessary to achieve the targets.

22

23 The GEGEA defines the Smart Grid and, through revisions to the OEB Act, sets out the
24 Board’s responsibility to “facilitate the implementation of a Smart Grid in Ontario”. The
25 Smart Grid will help meet the objectives of:

- 1 • increasing use of renewable energy
- 2 • expanding capabilities to provide demand response, price information and load
- 3 control
- 4 • accommodating the use of innovative and energy saving technologies and system
- 5 control applications

6

7 Hydro One Distribution's Plan meets the GEGEA's Smart Grid objectives and is
8 consistent with the Ontario Government's vision of a conservation-oriented and more
9 environmentally-conscious province.

10

11 The Plan provides a basis for planning investment activities required to meet the
12 objectives set by the GEGEA, while also aligning with the Company's strategic drivers of
13 Innovation, Stewardship, Excellence and Safety. As discussed in more detail in Section 2
14 of the Plan, collectively Hydro One's strategic drivers result in a comprehensive and
15 forward looking Green Energy Plan to meet customer needs in an environmentally
16 responsible manner.

17

18 The Plan is divided into six sections. Section 2 describes the criteria and process Hydro
19 One Distribution has used to plan investment activities required to meet the objectives set
20 by the GEGEA and Hydro One's corporate strategy. Sections 3, 4 and 5 summarize the
21 Renewable Generation, Smart Grid, and CDM work programs related to the Plan that are
22 included in this Application. These sections also detail Hydro One Distribution's
23 assumptions on cost responsibility and cost recovery for this work, including an estimate
24 of the revenue requirement to be collected from all electricity consumers in the province
25 of Ontario. Section 6 provides concluding remarks and proposed criteria for approval of
26 the Plan.

27

1 **2.0 OBJECTIVES OF HYDRO ONE’S GREEN ENERGY PLAN**

2
3 The objectives Hydro One set for the Plan span the requirements established by the
4 GEGEA and align with Hydro One’s corporate strategy.

5
6 The GEGEA proposes a series of structural changes and amendments to several Acts that
7 will streamline regulatory and approval processes and modify Hydro One’s existing
8 system planning. Particularly relevant to this Application are the proposed provisions
9 expected to be included in Hydro One Distribution’s licence requiring the preparation,
10 submission and execution of work plans to facilitate renewable energy generation
11 connection and Smart Grid implementation.

12
13 The Plan follows the Company’s strategic drivers of Innovation, Stewardship, Excellence
14 and Safety. Innovation drives reductions in the carbon footprint of the electricity industry
15 and seeks to leverage new technology to improve overall system performance for
16 customers. Stewardship compels a long-term asset management approach to ensure an
17 environmentally sustainable electricity system. Excellence propels performance
18 improvements in meeting customer needs responsibly and leadership in realization of
19 new technological advancement. Safety is the paramount strategic driver ensuring that
20 the Plan consistently addresses public and employee safety requirements. Hydro One’s
21 corporate strategy drives the Plan’s vision for a conservation-oriented and more
22 environmentally-conscious culture.

23
24 The Renewable Energy Standard Offer Program (“RESOP”) launched by the Ontario
25 Power Authority (“OPA”) in 2006 has demonstrated the tremendous level of interest in
26 connecting renewable energy generation to distribution systems in Ontario. Hydro One
27 Distribution received the majority of applications under this program, reflecting the fact
28 that the best sites for much of the province’s renewable potential are in areas served by

1 Hydro One. The experience with RESOP provides Hydro One Distribution with a good
 2 base for evaluating the level of interest in connecting to its system and the ability of its
 3 system to accommodate increasing levels of renewable generation connections. The table
 4 below summarizes Hydro One Distribution’s experience to date with processing requests
 5 for Connection Impact Assessment (“CIAs”):
 6

Date Ending	Total CIAs Requested	CIAs Outside Threshold*		CIAs Completed	Connection Cost Estimates Completed	Connection Cost Recovery Agreements Completed
		#	%			
2006	312	142	46%	90	0	0
2007	914	430	47%	347	43	58
2008	1518	664	44%	664	128	119
Apr 2009	1553	645	42%	869	147	127

7 * Projects that fall outside Hydro One Distribution’s technical limits (i.e. 60% threshold
 8 on transformer loading, station short circuit limits and the 400 Amp limit on feeder
 9 current).
 10

11 The number of CIAs requested represent about 12,000 MW of capacity, but as shown in
 12 the table above, 42% of the CIA requests received as of April, 2009 are outside the
 13 threshold for processing because of technical limitations.
 14

15 The level of interest in RESOP is indicative of the interest Hydro One expects in the
 16 Feed-in Tariff (“FIT”) program soon to be launched by the OPA. In fact, given that FIT
 17 prices are higher than RESOP, and the Board’s proposed Distribution System Code
 18 (“DSC”) amendments that reduce the portion of distribution investment costs to be borne
 19 by generation developers, Hydro One Distribution expects to see higher levels of
 20 connection of new renewable generation than under RESOP.
 21

22 Hydro One Distribution projects that as much as 3,500 MW of renewable energy
 23 generation could seek connection by 2011 and an additional 3,500 MW could seek

1 connection by 2014, given technical feasibility (e.g. transmission and distribution
2 capacity available at specific locations). This forecast is based on consideration of the
3 following factors:

- 4
- 5 • FIT program is expected to be launched by the OPA in 2009.
- 6 • Information gathered from the large volume of connection applications received
7 to date including generator size, type, and location.
- 8 • The number of technically feasible renewable generation projects that have
9 completed CIAs but have not moved forward. These pending projects are located
10 in areas with no transmission constraints (e.g. “Green Zone” as defined by the
11 OPA) and it is expected that a major portion will proceed after the FIT program is
12 launched.
- 13 • Experience with the timeline for the different stages of the connection process.
- 14

15 Hydro One Distribution’s goal is to support the enablement of renewable generation in
16 Ontario. However, there remain areas in which the connection of renewable generation is
17 not currently feasible due to existing system constraints. Under the Green Energy Act,
18 distributors and transmitters are obligated to respond to the potential for additional
19 connections where these are deemed economic. Therefore, connection requests that are
20 in excess of existing available system capacity will be assessed with respect to whether
21 they can be enabled with economic additions to wires facilities. The OPA will do this
22 assessment for transmission, Hydro One Distribution and other LDC’s will do the
23 assessment of distribution enabling investments. In both cases, the assessments will be
24 guided by the Board’s direction with respect to cost allocation and the degree of risk that
25 expected generation projects will not proceed.

26

27 In determining what connections would be economic, Hydro One has and will continue to
28 work closely with the OPA on enabling transmission investments and distribution

1 investments that are tied to those transmission investments (e.g. where a transmission
2 enabler is needed to provide for new renewable generation which includes some
3 distribution connected generation). Hydro One is also working with the OPA to ensure
4 the availability of distribution capacity is considered in the processes related to issuing
5 and managing FIT contracts.

6
7 Hydro One Distribution notes that the incorporation of large amounts of renewable
8 energy generation into its system will be an extensive and time consuming process that
9 will require substantial investment, close monitoring and careful planning in order to
10 enhance system capacity in a timely, prudent and responsible manner. Under the
11 proposed FIT application framework, Hydro One will continue to track and monitor the
12 connection requests that have capacity allocations and make adjustments to its system
13 expansion and enhancement plans according to changing conditions that would provide
14 opportunity for these applicants to obtain a FIT contract.

15
16 Hydro One is addressing the economics of investment in new distribution facilities. In
17 particular, Hydro One Distribution expects that the effective “economic test” for
18 distribution investments required to provide for new renewable energy generators will be
19 twofold under the proposed amendments to the DSC addressing cost allocation:

- 20
- 21 • Any Renewable Enabling Improvement (“REI”) investments will need to be
22 justified either through a Board-approved plan, or through subsequent prudence
23 reviews where such investments are necessary to meet unplanned demand arising
24 out of new generation proposals.
 - 25 • Any Expansion investments will need to be justified either through a Board-
26 approved plan, in which case Hydro One Distribution is responsible for the
27 investment cost, or through a subsequent prudence review, in which case the
28 investment will be funded by Hydro One Distribution up to a specified cap of

1 \$90,000 per MW of connecting generation capacity. Generators are responsible
2 for the balance of costs above the proposed cap.

3

4 In line with the proposed amendments to the DSC, Hydro One expects that any
5 Connection Asset investments will be paid for by generator contributions and thus will
6 not be subject to any distributor “economic test”.

7

8 Based on past RESOP experience, Hydro One Distribution has identified the regions
9 where the potential for renewable energy generation development is highest and has
10 identified the constraints that currently exist on its equipment and facilities. Planning
11 system enhancements (i.e. Expansions and REI) to reduce constraints in areas receiving
12 the highest number of applications will ensure Hydro One Distribution enables the
13 maximum amount of renewable generation connection in the first two years of the plan.

14

15 Similar to the approach used in determining the program spending level required to meet
16 anticipated demand from load connection customers, the proposed spending on
17 Expansion and REI work programs is based on anticipated demand from generation
18 customers, taking into account the factors noted above and the planning considerations
19 discussed in Section 3. The REI program also includes work in areas of high interest for
20 renewable energy generation that needs to be completed in a timely fashion in order to
21 minimize any delay to specific generator connection projects, as they are approved.

22

23 Hydro One Distribution’s proposed investment strategy is expected to:

24

- 25 • Enable timely expansion and enhancement of the distribution grid in accordance
26 with the GEGEA.
- 27 • Improve economic efficiency by allowing businesses to plan their expansions
28 more confidently.

- 1 • Dovetail distribution system enhancement with Smart Grid strategies and plans.
- 2 • Reduce wait times by having more capacity readily available to connect large
- 3 volumes of generation facilities reliably, safely, and at minimum impact to load
- 4 customers.

5

6 Closely related to, and strongly supporting, the enablement of renewable energy
7 generation in Ontario is the development of a Smart Grid to allow for advanced exchange
8 of information, enhanced control, advanced security, increased reliability and improved
9 overall safety of the distribution system.

10

11 Hydro One Distribution's process for defining Smart Grid investments for future
12 deployment consists of establishing a "Smart Zone" sandbox in the Owen Sound area as a
13 testing ground for piloting new technologies and systems in a proactive manner.
14 Furthermore, Hydro One Distribution has taken an active role in forums to develop
15 concepts and standards of Smart Grid and regularly commissions universities and other
16 consultants to examine, test and report on specific aspects of Smart Grid initiatives and
17 technologies.

18

19 Hydro One Distribution's role in CDM is to provide customers with information and
20 tools that allow them greater understanding and control over their electricity
21 consumption, and help them reduce and shape that consumption. Given the GEGEA
22 requirement to "promote electricity conservation and demand management", Hydro One
23 Distribution believes that CDM expenditures going forward will exceed current levels.
24 However, the cost of these programs are not recovered through the rates in this
25 Application as Hydro One Distribution expects that CDM programs will continue to be
26 funded by the OPA through the Global Adjustment Mechanism ("GAM").

27

28

1 **3.0 RENEWABLE ENERGY GENERATION CONNECTION**

2
3 **3.1 *Planning Considerations***

4
5 Over the next 20 years, Ontario will see substantial investment in generation capacity
6 given load growth, aging generation equipment, advancing technology and the need for
7 cleaner, more renewable supply. To ensure a reliable and sustainable long-term supply of
8 electricity, the Government and the OPA have undertaken a number of procurements for
9 the supply of electricity including requests-for-proposal (“RFPs”) and standard offer
10 programs.

11
12 The GEGEA specifically encourages extensive development of new renewable resources
13 (Wind, Solar (PV), Waterpower, Renewable Biomass, Bio-gas, Landfill Gas) and the
14 OPA is in the process of replacing the RESOP program with a new FIT program that is
15 expected to further increase the development of renewable generation in the province.

16
17 Hydro One Distribution is obliged to connect generation facilities and employ good
18 utility practice consistent with its Distribution Licence, requirements set out in the DSC
19 and other applicable codes, standards and rules. Hydro One Distribution effectively plans
20 for investments for renewable energy generation by:

- 21
- 22 • Considering past experience with RESOP and other distribution generation
23 connections, including information on what transformer stations and distribution
24 facilities have high volumes of Connection Impact Assessment (“CIA”)
25 applications.
 - 26 • Utilizing information gathered from previous connection requests including
27 generator size and type and volume of applications to anticipate impending
28 generation connections.

- 1 • Determining the need and type of technical modifications required at different
2 locations on Hydro One Distribution's system to accommodate the different types
3 of renewable energy generation connections anticipated.
- 4 • Considering system constraints (i.e. when total proposed generation amount is
5 significantly higher than the existing transfer capability).

6

7 Hydro One Distribution's system spans the vast majority of the province and serves many
8 areas where the potential for renewable energy development is highest. In addition, the
9 incentives anticipated from OPA's FIT program are expected to further increase the
10 volume of applications desiring to connect to Hydro One's distribution system.

11

12 Expanding and enabling Hydro One's distribution infrastructure to accommodate the
13 connection of renewable energy generation facilities will require significant investments.
14 Renewable energy generation work programs are subject to the same rigorous Hydro One
15 business planning and approval process used for all other Hydro One investments
16 presented in this application. A detailed discussion of Hydro One's overall business
17 planning process is filed at Exhibit A, Tab 14, Schedules 1 and Schedules 3 to 8.

18

19 For the reasons discussed in Section 2.0, Hydro One Distribution plans on connecting
20 over 3,500 MW of renewable energy generation by the end of 2011 and an additional
21 3,500 MW by the end of 2014.

22

23 The sections below describe the activities and investments that Hydro One Distribution
24 will undertake to facilitate the achievement of these targets in a timely and prudent
25 manner.

26

1 **3.2 OM&A Associated with Renewable Generation Connections**

2
3 OM&A costs included in this Plan cover Development work related to generation
4 connections. Investments in this area allow Hydro One Distribution to undertake further
5 research and development to understand and address the complexities associated with
6 generation connections and the development of new standards for generation connections.
7 Investments in this area will also address the increasing needs to interface with generator
8 connection proponents as a result of the forecasted increases in connection volumes.

9
10 Exhibit C1, Tab 2, Schedule 3 describes in detail all the development OM&A
11 expenditures. The development OM&A expenditure related to renewable energy
12 generation is:

13

(\$ Million)	2010	2011	2012 to 2014
OM&A related to Renewable Generation Connections	3	3	10

14
15 The on-going OM&A costs associated with maintaining the portion of Expansion and
16 REI capital investments to be funded by all customers in Ontario are assumed to be
17 negligible over the test year period. However, if these OM&A costs are determined to
18 have increased to material levels at some point in the future, Hydro One Distribution will
19 seek approval to include them as part of the revenue requirement to be externally funded.

20
21 **3.3 Capital Investments for Renewable Energy Generation**

22
23 This section discusses capital investments on the distribution system for Connection,
24 Expansion, and Renewable Enabling Improvements (“REI”) assets required to connect
25 renewable energy generation to the distribution system.

1 3.3.1 Connection Assets for Renewable Energy Generation

2
3 Hydro One Distribution has assumed that a Connection Asset investment covers only the
4 work associated with providing isolating devices or other assets required for the specific
5 generator's connection to Hydro One Distribution's system. Consistent with the
6 proposed DSC amendments issued by the Board on September 11, 2009, Hydro One
7 Distribution does not include the expansion of its main distribution system to build a new
8 line to the ownership demarcation point serving one or more generation customers as a
9 Connection Asset.

10
11 The gross capital cost of work on Connection Assets is \$13.3 M in 2010 and \$26.8 M in
12 2011. This work is included in the development capital work program described in
13 Exhibit D1, Tab 3, Schedule 3.

14
15 The total capital costs associated with Connection Assets for connecting renewable
16 energy generation are:

17

(\$ million)	2010	2011	2012 to 2014
Gross Capital Investment	13	27	40
Less Generator Funded Capital	13	27	40
Net Capital Investment	0	0	0

18
19 Generators are responsible for all costs associated with Connection Assets. As such, the
20 costs associated with work on the main distribution system to physically tap and isolate
21 Connection Assets are covered by capital contributions from customers and result in no
22 net capital additions to Hydro One Distribution's rate base, and no impact on distribution
23 rates.

1 3.3.2 Expansion of the Distribution System to Connect Renewable Energy Generation

2
3 Hydro One Distribution has based this Plan on its assumption that Expansion of the
4 distribution system to connect renewable energy generation includes the following types
5 of investments carried out to serve one or more renewable energy generation facilities:
6

- 7 • Expand or build out the distribution system to the ownership demarcation point of
8 the renewable energy generation facility;
- 9 • Rebuilding a single-phase line to three-phase;
- 10 • Rebuilding an existing line with a larger size conductor;
- 11 • Rebuilding or overbuilding an existing line to provide an additional circuit;
- 12 • Converting a lower voltage line to operate at higher voltage;
- 13 • Replacing a transformer to a larger MVA size;
- 14 • Upgrading a voltage regulating transformer or station to a larger MVA size;
- 15 • Adding or upgrading capacitor banks to increase system capacity to facilitate the
16 connection of the renewable energy generation facility;
- 17 • Building new express feeders to connect renewable energy generation;
- 18 • Providing new distribution stations and/or additional capacity at existing
19 distribution stations.

20
21 These capital investments modify/upgrade the distribution lines and stations to allow the
22 connection of one or more renewable energy generation facilities to Hydro One
23 Distribution's system while preserving reliability and power quality. An example of such
24 an Expansion investment is the planned construction of 6 express feeders that will each
25 be approximately 25 km long and will emanate from a new transmission station in south
26 western Ontario. These feeders are to be constructed in 2011, with a route that will be
27 finalized after connection applications related to the OPA's FIT Program are received.

28 The costs associated with Expansion investments required to connect all anticipated

1 renewable generation facilities over the test year period are assumed to be covered by the
2 funding requested in this Plan. For Expansion investments beyond the work covered in
3 this Plan Hydro One Distribution will contribute up to the maximum expansion cost cap
4 of \$90,000 per MW of connecting generator capacity established under the DSC. Any
5 incremental Expansion costs beyond the proposed cap are to be borne by the generator(s).

6
7 Hydro One Distribution's service territory spans the vast majority of the Province and
8 covers regions where strong demand for renewable energy generation development is
9 foreseen. The renewable generation that is anticipated to connect to Hydro One
10 Distribution's system is expected to provide benefits to all electricity consumers in the
11 Province. There are circumstances where Expansion investments are also expected to
12 provide a benefit to Hydro One Distribution's load customers. Consistent with the
13 requirements of Regulation 330/09 a portion of this investment cost has been identified
14 for recovery through the distribution rates requested in this Application, with the balance
15 to be recovered from all electricity consumers in the Province.

16
17 The following criteria is proposed for assessing the benefits that Expansion work will
18 provide to Hydro One Distribution customers:

- 19
- 20 • Asset Replacement - Expansion activity will extend the useful life of the affected
21 assets and defer the need for future investment (e.g. replacement of aged wood poles).
22 Investments that result in the replacement of existing assets would be subject to a
23 financial evaluation to determine the benefit to Hydro One Distribution load
24 customers based on the Net Present Value ("NPV") of the "consumed portion" of the
25 asset replaced on a "like-for-like" basis.
 - 26
27 • Load Growth - There is potential benefit to Hydro One Distribution customers when
28 generation facilities are connected in areas experiencing load growth. Capital

1 investments to serve generation facilities located in areas with OEB approved load
2 growth projects, or locations where area studies been done and documented, would be
3 subject to a financial evaluation to determine the benefit to Hydro One Distribution
4 load customers based on the NPV of future planned investments needed to address the
5 anticipated load growth.

6

7 The benefit of replacing assets on an existing distribution line is assumed to derive from
8 the replacement of wood poles. Pole-mount transformers are “run to failure” and are not
9 planned to be replaced until the end of their useful life, while the long asset life of wire
10 conductors and their available capacity to connect generation facilities means that Hydro
11 One Distribution does not expect any planned conductor replacements in the near future
12 to facilitate generation connections. Currently, Hydro One Distribution does not
13 anticipate needing to upgrade any power transformers to accommodate the connection of
14 renewable energy generation.

15

16 Hydro One Distribution has applied the above criteria to estimate the proportion of
17 Expansion investments in its Plan that will benefit its load customers, and should be
18 included as net Capital costs to be recovered through the rates requested in this
19 Application.

20

21 Hydro One Distribution has applied the Asset Replacement criteria to the investment
22 programs proposed in this Application by using the existing age distribution of its pole
23 population, an assumed average pole replacement cost, and a typical number of poles per
24 kilometre of line, to determine an Asset Replacement benefit to Hydro One Distribution
25 customers of 15%.

26

27 The Load Growth criteria has been applied by using current feeder loading information
28 and an assumed 1% load growth (net of CDM) per year to estimate the number of

1 feeders that will reach their capacity over the next 20 years. It was also assumed that the
2 planned generation-driven Expansion projects would provide a benefit for only 20% of
3 the investments required in areas experiencing load growth. The typical cost of replacing
4 a feeder to accommodate load growth was then put into a financial evaluation model
5 which calculated the NPV of this load growth-driven work and compared it to the NPV of
6 planned generation-related work to determine a Load Growth benefit to Hydro One
7 Distribution customers of 3%.

8
9 The combined benefit to Hydro One Distribution customers of Expansion investments is
10 therefore assumed to be 18% (15% +3%).

11
12 Expansion work included in Hydro One Distribution's Development Capital program is
13 discussed in the Exhibit D1, Tab 3, Schedule 3, and is part of the investments detailed in
14 the Investment Summary Document ("ISD") D27, D28 and D29, provided in Exhibit D2,
15 Tab 2, Schedule 3.

16
17 The total capital costs for Expansion work included in the Plan are:

18

(\$ million)	2010	2011	2012 to 2014
Gross Capital Investment	72	143	480
Less Externally Funded Capital	60	118	390
Net Capital Investment	12	25	90

19
20 The Net Capital investment shown in the table above is included in Hydro One
21 Distribution's rate base to be funded by the rates proposed in this Application.

1 3.3.3 Renewable Enabling Improvements to the Distribution System

2
3 Renewable Enabling Improvements (“REI”) address modifications or additions to the
4 main distribution system in order to accommodate increased levels of renewable energy
5 generation.

6
7
8 REI investments include the following:

- 9
- 10 • Modifications or additions to manage and control 2-way electrical flows or
11 reverse flows (e.g. bidirectional reclosers, tap changer controls or relays,
12 replacing breaker protection relays)
 - 13 • Modifications to, or the addition of, electrical protection equipment.
 - 14 • Modifications to, or the addition of, voltage regulating transformer or station
15 controls.
 - 16 • Provision of protection against islanding (transfer trip or equivalent).
 - 17 • Design and installation of Supervisory Control and Data Acquisition (“SCADA”)
18 systems and telecommunication equipment.
- 19

20 Implementation of these REI investments will facilitate and streamline the connection of
21 renewable energy generators. For example, Hydro One Distribution is proposing to
22 upgrade feeder reclosers and voltage regulating transformer or station controls to
23 accommodate bi-directional flow that can exist when generators connect onto a feeder.
24 Reclosers will be upgraded to sense the direction of current feeding into a fault, while
25 voltage regulating transformer or station controls will be upgraded to compensate for load
26 flow in both directions. These upgrades will streamline the generation connection
27 approval process by eliminating some of the technical limitations to the connection of

1 new generation. In addition, REI investments will also dovetail with the development of
2 the Smart Grid.

3
4 REI investments will ensure proper protection, automation and control measures are in
5 place to facilitate the connection and operation of renewable energy generation. The
6 majority of these investments will provide benefits to the Province as a whole, while a
7 relatively small portion of these investments are also expected to provide some benefits to
8 Hydro One Distribution's load customers. Consistent with the requirements of Regulation
9 330/09 a portion of the REI investment cost has been identified for recovery through the
10 distribution rates requested in this Application, with the balance to be recovered from all
11 electricity consumers in Ontario via an external funding mechanism.

12
13 Hydro One Distribution has used the following criteria to determine the portion of REI
14 investments that provide a benefit to Hydro One Distribution's customers:

- 15
- 16 • Any REI work expected to improve existing Hydro One Distribution processes
17 that also impact load customers should be partially funded through customer rates.
 - 18 • REI work that extends the life of existing assets provide benefits to load
19 customers as the need for asset replacement would be deferred.
 - 20 • Technology advancements or procedural changes undertaken solely to facilitate
21 the connection of renewable energy generation provide benefits to the Province
22 and are appropriately funded by all electricity consumers in Ontario.

23
24 The above methodology was applied to each REI investment detailed in Exhibit D1, Tab
25 3, Schedule 3 to determine the allocation of costs between all electricity consumers in
26 Ontario and Hydro One Distribution's customers.

1 The REI work in this Application includes a number of specific investments that are
2 being undertaken for the sole purpose of accommodating generation connections on the
3 distribution system and are assumed to be funded via an external funding mechanism.
4 These investments include: Distribution Wholesale Revenue Metering Changes; Load
5 Rejection at Distribution Stations; Protection Modification for DS with Downstream
6 Generation; Voltage Regulator Control; and, Wireless Telecommunication Stopgap.

7
8
9 One REI investment whose costs Hydro One Distribution proposes be split between all
10 electricity consumers in Ontario and Hydro One Distribution customers is the cost of
11 installing SCADA at existing distribution stations (“DSs”). Work relating to SCADA
12 replaces the reclosers at a DS with electronic reclosures and adds the necessary
13 infrastructure and SCADA systems to the DS. Hydro One Distribution was considering
14 adding DS monitoring at some of its heavily loaded distribution stations, which requires
15 adding infrastructure and SCADA systems, accounting for about 3/5 of the costs of this
16 investment, but does not require the reclosers to be changed. Hydro One Distribution
17 also estimates that only 30% of the stations being modified to accommodate distributed
18 generation are also among the heavily loaded stations that Hydro One was considering for
19 SCADA investment. Hydro One proposes that the infrastructure and SCADA portion of
20 this investment be shared equally for the 30% of DSs impacted by this investment,
21 resulting in an estimated benefit to Hydro One Distribution customers of 9%.
22 Accordingly 9% of the cost of this investment will be recovered through Hydro One
23 Distribution rates, with the balance of the investment being allocated to electricity
24 customers in the Province and recovered via an external funding mechanism.

25
26 The other REI investment whose costs will be allocated between all electricity consumers
27 in Ontario and Hydro One Distribution’s customers is the work on Remote Protection and
28 Control of Sub-Transmission Reclosers. The ability to remotely control reclosers has the

1 potential to reduce travel time of field crews and allow for faster restoration for
2 customers. The benefit to Hydro One customers was estimated to be 5% based on
3 examining the potential improvements in reliability indicators.

4
5 Renewable Enabling Improvement work included in Hydro One Distribution's
6 Development Capital program is discussed in Exhibit D1, Tab 3, Schedule 3 and is part
7 of the investments detailed in ISDs D28, D29, D30, D31, D32 and D33 provided in
8 Exhibit D2, Tab 2, Schedule 3.

9
10 The capital costs for Renewable Enabling Improvements included in the Plan are:

11

(\$ million)	2010	2011	2012 to 2014
Gross Capital Investment	83	127	410
Less Externally Funded Capital	79	118	380
Net Capital Investment	4	8	30

12
13 The Net Capital investment shown in the table above is included in Hydro One
14 Distribution's rate base to be funded by the rates proposed in this Application.

15
16 **3.4 Summary of Renewable Energy Generation Connection Capital**

17
18 The total capital work on Connection Assets, Expansions and Renewable Enabling
19 Improvements included in the Plan and described in the preceding sections is summarized
20 in the table below.

21

\$ millions	2010	2011	2012 to 2014
Gross Capital Investment	169	296	930
Less Generator Funded Capital	13	27	40
Less Externally Funded Capital	139	236	780
Net Capital Investment	17	33	110

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23

The revenue requirement associated with a significant amount of the gross capital investment for renewable energy generation is assumed to be recovered from all electricity consumers in the Province via an external funding mechanism in accordance with the requirements of Regulation 330/09. This is expected given Hydro One Distribution's service territory covers the majority of regions in the Province with high potential for renewable energy generation development, and consequently much of the investment required to accommodate renewable generation will be on Hydro One's distribution infrastructure. Hydro One Distribution has proposed a number of criteria that provide a reasonable approach for identifying the benefits of generation-driven investments to its customers.

Hydro One has determined the revenue requirement associated with the externally funded capital investments to be \$8.0 million in 2010 and \$30.7 million in 2011. The determination of this revenue requirement is based on applying the same cost of capital structure and rates of return on debt and equity as is applied to Hydro One Distribution's regulated rate base, consistent with the requirements of the Board Report on Cost of Capital issued December 20, 2006. The assets associated with investments made to accommodate renewable generation are assumed to be straight line depreciated over a 20 year period consistent with the typical contract period for the renewable generation facilities anticipated to be served by these assets.

1 **4.0 SMART GRID DEVELOPMENT**

2
3 **4.1 *Planning Considerations***

4
5 The evolution of Hydro One Distribution's system into a Smart Grid offers value to both
6 Hydro One's generation and load customers. A smarter distribution system will enhance
7 the reliability, security and power quality of the system through automation and
8 enablement of increased amounts of cleaner, renewable distributed generation; it will
9 allow for new conservation and demand management programs by improving load
10 management and overall understanding of customer load profiles through innovative two-
11 way communication; and it will improve asset condition monitoring and trouble call
12 responses with more accurate data and enhanced system controls.

13
14 The GEGEA calls for effective and timely implementation, standardization, operation
15 and overall development of Smart Grid technologies and will oblige transmitters and
16 distributors to grant priority to the connection of renewable energy generation facilities.

17
18 In addition to enabling the goals of the GEGEA, Hydro One Distribution's vision of a
19 Smart Grid strongly also supports other government green initiatives, including:

- 20
21 • The phase-out of coal fired generation (by 2014) initiated in 2005 as part of the
22 Climate Change initiative.
23 • The Smart Meter program (with currently over 1,000,000 smart meters installed in
24 Hydro One Distribution's service territory).

25
26 Hydro One Distribution followed a three step process to develop the Smart Grid plan.
27 The first step was to focus on integrating renewable energy generation, CDM, and system
28 automation by leveraging the new communication infrastructure put into place for Smart

1 Meters. Secondly, the Company formulated plans to utilize pilots and targeted
2 development work to investigate, understand and prepare for new innovative technologies
3 to enable Smart Grid. Hydro One Distribution plans to fund targeted studies in the area
4 of green energy technologies such as automated home energy networks and energy
5 storage. The final step is implementation of pilot projects to confirm viability of new
6 technologies and products before widespread deployment.

7
8 In order to undergo pilot testing, Hydro One Distribution plans to create a geographic
9 subset of its system as a Smart Grid demonstration area. Located in the Owen Sound
10 area, the “Smart Zone” will pilot and incubate Smart Grid applications, flesh out
11 requirements for solution sets while assessing opportunities for system-wide rollout, and
12 establish design parameters and standards prior to full roll-out. Actual devices will be
13 installed, various solutions built or upgraded as required, and business processes
14 developed and tested. In addition, education and training may be required in the “Smart
15 Zone” for local field resources needed to support the demonstration projects.

16
17 Investments in the Smart Grid work program will fund the development of the Smart
18 Grid through:

- 19
20
- 21 • acquisition of “smart devices” to showcase proposed technologies
 - 22 • acquisition of system integration technologies (both real-time and enterprise
23 applications) that monitor, control and remediate faults, outage
24 management/restoration systems, Geographic Information System (“GIS”)
25 technology, Energy Storage devices such as battery/compressed air energy storage
26 (“CAES”) as well as stationary power systems such as hydrogen fuel cells that
27 can be used to power station services
 - 28 • deployment for proving both technology and inter-operability as well as business
benefits which will drive further adoption in other areas of Hydro One’s networks.

1
2 Similar to all other Hydro One investments, Smart Grid work programs have gone
3 through a controlled and responsible business planning process to ensure expenditures are
4 necessary and prudent. A detailed discussion of Hydro One's overall business planning
5 process is filed at Exhibit A, Tab 14, Schedules 1 and Schedules 3 to 8.

6
7 The Board's planning guideline G-2009-0087 states that costs incurred related to Smart
8 Grid should be collected in a variance account and a funding adder requested to provide
9 advance funding for this work. While Hydro One Distribution is not against the use of a
10 variance account and funding adder, the company believes that its Smart Grid
11 investments are necessary, used and useful, and sufficiently well defined to include as
12 part of its rate base expenditures for the test years.

13
14 **4.2 Development OM&A for Smart Grid**

15
16 In order to better understand the new emerging technologies available for implementing a
17 Smart Grid and possible implications to the power system, Hydro One's development
18 OM&A expenditures will fund the Company's participation in an extensive information
19 sharing and development network with parties including Edison Electric Institute,
20 Electric Power Research Institute, Institute of Electrical and Electronics Engineers,
21 International Council on Large Electric Systems ("CIGRE"), International
22 Electrotechnical Commission, Utilities Telecom Council, Utilimetrics, Utility Standards
23 Board and National Institute of Standards and Technology. These collaborative networks
24 are international in their reach and include utilities, academics, vendors and system
25 integrators as members and participants. These networks will assist Hydro One
26 Distribution in developing concepts and standards for Smart Grid investments and
27 keeping abreast with new technology development.

1 In addition, Hydro One Distribution funds specific development efforts through the above
2 networks and commissions universities and consultants to investigate specific aspects of
3 Smart Grid as they impact the distribution utility system. Examples of these specific
4 development efforts include funding studies to evaluate the need for dynamic reactive
5 support (“DVAR”) and energy storage, as well as the development and testing of new
6 business processes in the Owen Sound Smart Zone.

7
8 The planned investments related to Smart Grid development work are further discussed in
9 Exhibit C1, Tab 2, Schedule 3.

10
11 Total development OM&A expenditures on Smart Grid programs are:

(\$ million)	2010	2011	2012 to 2014
Development OM&A	10	10	45

12
13
14 Hydro One Distribution includes these development OM&A costs in this Application.

15
16 **4.3 Capital for Development of Smart Grid**

17
18 Hydro One Distribution’s capital investment for development of the Smart Grid is
19 centered in its “Smart Zone” pilot site around Owen Sound. Hydro One will build a
20 Wide Area Network (“WAN”) in the “Smart Zone” to lay down the framework for its
21 Smart Grid pilot. Then, Hydro One Distribution will roll out enablers (i.e. Wimax and
22 GIS deployment) to facilitate CDM programs and connection of renewable energy
23 generation.

24
25 In addition, investment will be made in the areas of Geographical Information Systems
26 (“GIS”) technology, Intelligent Electronic Devices, mobile workforce tools, Outage.

1 Management System (“OMS”), operating facilities and systems upgrades, distribution
 2 monitoring and automation, SCADA, customer demand response, in-home conservation
 3 tools, energy storage, operating procedures and training materials.

4

5 Furthermore, Hydro One will field test Plug-in Hybrid Electric Vehicles (“PHEV”) as
 6 part of the Owen Sound Smart Zone with third-party collaboration, as well as
 7 implementing CDM controllers and smart appliance interfaces.

8

9 The bulk of the costs for this work, accounting for \$20.8 M in 2010 and \$49.9 M in 2011,
 10 are captured in the Smart Grid development program described in Development Capital
 11 Exhibit D1, Tab 3, Schedule 3 and detailed in ISD D35 that is part of Exhibit D2, Tab 2,
 12 Schedule 3.

13

14 There is also some Smart Grid related work required in the Operation Capital program
 15 (e.g. OMS and facilities/system upgrades), which accounts for \$6.7 M and \$9.8 M in the
 16 test years, as well as some information technology work (e.g. GIS mapping), which
 17 accounts for \$2.7 M and \$2.6 M in each of the test years. Details on these Smart Grid
 18 related capital investments are provided in Operations Capital Exhibit D1, Tab 3,
 19 Schedule 4, and Shared Services – Information Technology Exhibit D1, Tab 3, Schedule
 20 6. Additional information is also provided in ISDs O1, O2, O3, O4, O5, O6, O8 and IT5
 21 that are part of Exhibit D2, Tab 2, Schedule 3.

22

23 A summary of the development capital expenditures for Smart Grid are provided below:

24

(\$ million)	2010	2011	2012 to 2014
Gross Capital Investment	30	62	250
Less Externally Funded Capital	0	0	0
Net Capital Investment	30	62	250

|

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26

Smart Grid investments will facilitate the connection of renewable energy generation to Hydro One Distribution’s system. These investments will also provide significant benefits to Hydro One Distribution customers for the future enablement of the Smart Grid. Accordingly, it is appropriate to include these costs in the rate base that is part of this Application.

5.0 CONSERVATION AND DEMAND MANAGEMENT

5.1 Summary of Conservation and Demand Management Plan

Hydro One Distribution currently offers the full suite of core OPA CDM program and some customer programs to its customers. The costs for these OPA funded programs amount to approximately \$20 million on an annual basis and are funded externally through the GAM.

The installation of smart meters and the development of a smarter distribution system (or Smart Grid) will place the Company in an opportune position to develop and monitor more effective customer CDM programs. Progress in this area will be essential to meeting the new demand reduction targets expected to be set by the Board. These programs will also support the Board’s expanded responsibilities for the advancement of conservation efforts for the province as set out in the GEGEA requirement to “promote electricity conservation and demand management”. Therefore, Hydro One Distribution believes that CDM expenditures going forward will exceed the current level. However, the costs of these programs are not reflected in this rate application as Hydro One Distribution expects that these CDM programs will be funded by the GAM.

1 If it is subsequently determined that these costs are not recovered under the GAM, then
2 Hydro One Distribution would amend the Plan to include these costs as part of OM&A
3 expenditures for recovery through distribution rates. This is estimated to impact
4 distribution rates by 2% in 2010 and 0% in 2011, with the impact on total bill estimated
5 to be 0.7% in 2010.

6

7 **5.2 Introduction**

8

9 The Ontario government has established a plan that capitalizes on CDM and renewable
10 generation to help meet projected demand over the next 20 years and to enable the shut
11 down of coal plants by 2014.

12

13 Recognizing that while governments and utilities can encourage certain behaviours, only
14 customers can change their own actions, Hydro One Distribution's role in CDM is to
15 provide customers with information and tools that allow them greater understanding and
16 control over their electricity consumption, and help them reduce and shape that
17 consumption if they choose to do so. To this end, Hydro One Distribution has undertaken
18 a number of initiatives to enable customers to respond in the manner they choose,
19 including directly managing their own behaviour, offering incentive programs to dispose
20 of energy inefficient appliances, purchase energy efficient equipment/technology, and to
21 allow direct utility intervention and automation of their demand response.

22

23 **5.3 Conservation and Demand Management Work Programs**

24

25 Hydro One Distribution currently offers four core OPA CDM programs to its customers,
26 with contracts in place to continue doing so through 2010. These include: Great
27 Refrigerator Roundup, Electricity Retrofit Incentive Program, PeakSaver®, and Power
28 Saving Blitz. In addition, Hydro One is delivering one demand response custom program

1 approved by the OPA, Double Return and a rate-funded program, PowerSaver® Plus
2 online audit for its customers. Hydro One Networks Inc., in cooperation with Enersource
3 Hydro Mississauga and Hydro One Brampton, has also recently concluded a very
4 successful zero interest loan and rebate pilot program for renewable energy technologies
5 for the Ministry of Energy and Infrastructure.

6
7 The proposed transformational changes adopted in the GEGEA and the advent of
8 widespread Time-of-Use (“TOU”) rates in 2010 will lead to a significant increase in
9 Hydro One Distribution’s CDM activity. Amongst the many structural changes taking
10 place, it is expected that the costs incurred by a utility for CDM programs beyond the
11 core offering of the OPA, would be recovered from all ratepayers via the GAM as
12 opposed to directly through distribution rates. This means that although the Board is still
13 mandated to approve funding for CDM programs, the costs will be recovered through
14 part of the electricity commodity charge (Global Adjustment uplift).

15
16 Hydro One Distribution understands that there are a number of processes under way to
17 operationalize the GEGEA, including: preparation of GEGEA regulations/directives;
18 development of CDM targets for each distributor; development of CDM
19 portfolio/program requirements/tests, etc. Resolution of these issues, as well as
20 developing CDM programs tailored to low income energy consumers, is not a trivial
21 exercise and such fundamental issues as whether the CDM targets will focus on reducing
22 peak demand or total energy consumption remain to be resolved. The timely completion
23 of these processes is critical to enabling Hydro One Distribution to ensure that the new
24 breed of CDM programs, those designed specifically for TOU rates, are available to
25 customers as they are switched over to TOU billing in 2010.

26
27 Once these processes have been completed, Hydro One Distribution will be in a position
28 to assemble a portfolio of CDM programs for the Board’s review and approval. Hydro

1 One Distribution is aiming to develop an initial CDM portfolio by the end of 2009 which
2 will likely contain a mix of the current OPA core programs and new program offerings.

3
4 **6.0 ACCEPTANCE OF HYDRO ONE DISTRIBUTION'S GREEN ENERGY**
5 **PLAN**

6
7 The policy objectives of the GEGEA have been outlined in this Plan and the message is
8 clear:

- 9
- 10 • Foster the growth of renewable energy projects.
 - 11 • Promote and expand energy conservation in Ontario.
 - 12 • Develop a Smart Grid to help achieve the two objectives above.
- 13

14 Hydro One Distribution's Green Energy Plan details specific and substantial investments
15 that meet these objectives in a prudent and timely manner. This Plan also provides a
16 reasonable basis for allocating the cost of these investments between Hydro One
17 Distribution's customers and all electricity customers in Ontario.

18
19 Hydro One Distribution submits that at this point in time the key criteria to be met is
20 whether the Plan satisfies the GEGEA objectives. While a more specific set of criteria
21 against which to measure this Plan is a desirable goal, Hydro One Distribution believes it
22 is too early to detail specific measures/criteria such as requiring the plan to deliver on a
23 specific level of capacity increase, or delivering on specific timelines. Hydro One
24 believes its Plan meets the GEGEA objectives by bringing forward a set of concrete
25 investments that will allow it to expand and enable the distribution system in those
26 specific areas of the Province necessary to foster the growth of renewable energy
27 projects. Hydro One Distribution has experience with the over 1,500 applications it has

1 received under the RESOP program which have helped the Company to identify and
2 target its investments to those parts of its system that will provide the maximum benefit.

3

4 The Plan also initiates necessary work on the development of a Smart Grid that will
5 facilitate the growth of renewable generation, while promoting the efficient use of energy
6 in Ontario. Proceeding with the capital investments planned for the Owen Sound Smart
7 Zone, and the development work that goes along with them, is a prudent approach that
8 will confirm the viability and benefits of numerous smart grid technologies and products
9 before widespread deployment across Hydro One Distribution's vast service territory.

10

11 In conclusion, Hydro One Distribution requests the Board to accept this Plan.