

The title text for the investor overview, with "INVESTOR OVERVIEW" in black and "Post Fourth Quarter 2019" in red, centered within a white rectangular box.

INVESTOR OVERVIEW
Post Fourth Quarter 2019

A white text line at the bottom left of the slide.

One of North America's largest electric utilities

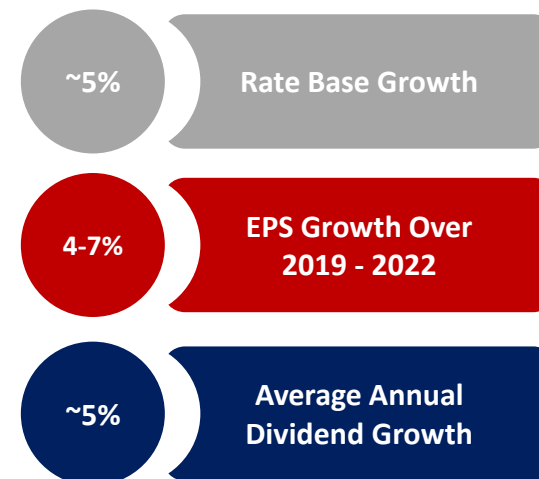
A white text line at the bottom right of the slide.

TSX:H

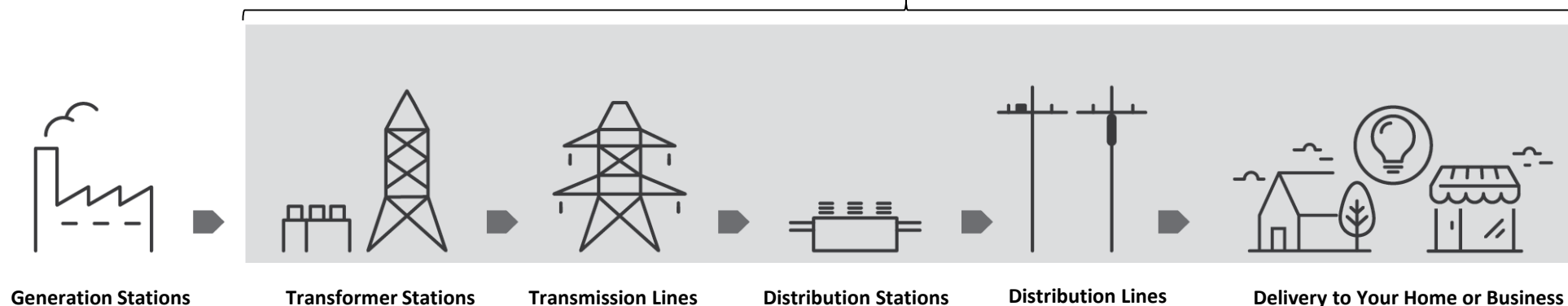
WHY INVEST IN HYDRO ONE

A unique low-risk opportunity to participate in the transformation of a premium, large scale regulated electric utility

- One of the largest electric utilities in North America with significant scale and leadership position across Canada’s most populated province.
- One of the strongest investment grade balance sheets in the North American utility sector.
- Unique combination of pure-play electric power transmission and local distribution, with no generation or material exposure to commodity prices.
- Stable and growing cash flows with 99% of business fully rate-regulated in a constructive, transparent and collaborative regulatory environment.
- Predictable self-funding organic growth profile with expanding rate base and strong cash flows, together with broad support for refurbishment of aging infrastructure and with ~5% expected five year rate base CAGR¹. No external equity required to fund planned growth.
- Increased \$0.966 annualized dividend with 70% - 80% target payout ratio.
- Opportunity for continued dividend growth with rate base expansion, continued consolidation and efficiency realization.



Hydro One’s Role in the Ontario Electric Power System



1) Further information on Rate Base Growth, Average Annual EPS Growth, and Average Annual Dividend Growth can be found on slide 15
 2) Compound Annual Growth Rate (CAGR)

RECENT DEVELOPMENTS

Organization Priorities

Fourth Quarter Highlights

- Fourth quarter earnings per share (EPS) was \$0.35 and adjusted EPS was \$0.35, compared to a loss per share of \$1.18 and adjusted EPS of \$0.30, respectively, for the same period in 2018. For the full year, EPS was \$1.30 and adjusted EPS was \$1.54. Adjusted EPS was 14.1% higher than adjusted EPS of \$1.35 in 2018.
- Annual productivity savings of \$202 million represent a 49.1% increase year-over-year. Total productivity savings since 2015 amount to over \$450 million.
- Strong project execution led to annual capital investments of \$1.67 billion, which was an increase of 5.8% from last year and in-line with the plans put forward to the OEB.
- Continued improvement of customer satisfaction, with Residential and Small Business satisfaction scores increasing by 9.3% year over year.
- Allowed regulated return-on-equity (ROE) set to 8.52% for the transmission business under the Custom Incentive Rate-setting mechanism.
- Credit rating agencies took positive rating action, with S&P Global Ratings revising its ratings outlook on Hydro One and Hydro One Inc. to stable from negative, and Moody's Investors Service upgrading the rating on Hydro One Inc. to A3 (stable) from Baa1 (stable).
- The OEB affirmed its decision with respect to the recovery of the revenue requirement associated with pension costs; the Company will discontinue its appeal before the Ontario Divisional Court.
- Canadian Electricity Association (CEA) recognized Hydro One under the Sustainable Electricity Program for Hydro One's commitment to continuous improvement for Indigenous procurement.
- Edison Electric Institute (EEI) awarded Hydro One for its efforts to help restore power in Manitoba following a severe storm that caused widespread outages. This is the 10th award Hydro One has received from the EEI for demonstrating its industry-leading expertise in storm restoration.
- Hydro One was recognized for the 5th consecutive year as one of Canada's Best Employers for 2020 by Forbes.
- Leadership team bolstered with the appointment of David Lebeter as Chief Operating Officer and Darlene Bradley as Chief Safety Officer.
- Quarterly dividend declared at \$0.2415 per share, payable March 31, 2020.

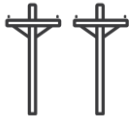
THE VALUE OF HYDRO ONE

ABOUT THE COMPANY

Transmission & Distribution



~30,000 circuit KM's of transmission lines



Largest Local Distribution Company in Ontario with approximately 1.4 million customers



Combined 2019 Transmission & Distribution Rate Base of \$20.7B²

Market Capitalization of ~\$15.0¹ billion

Regulated and Privatized Operations

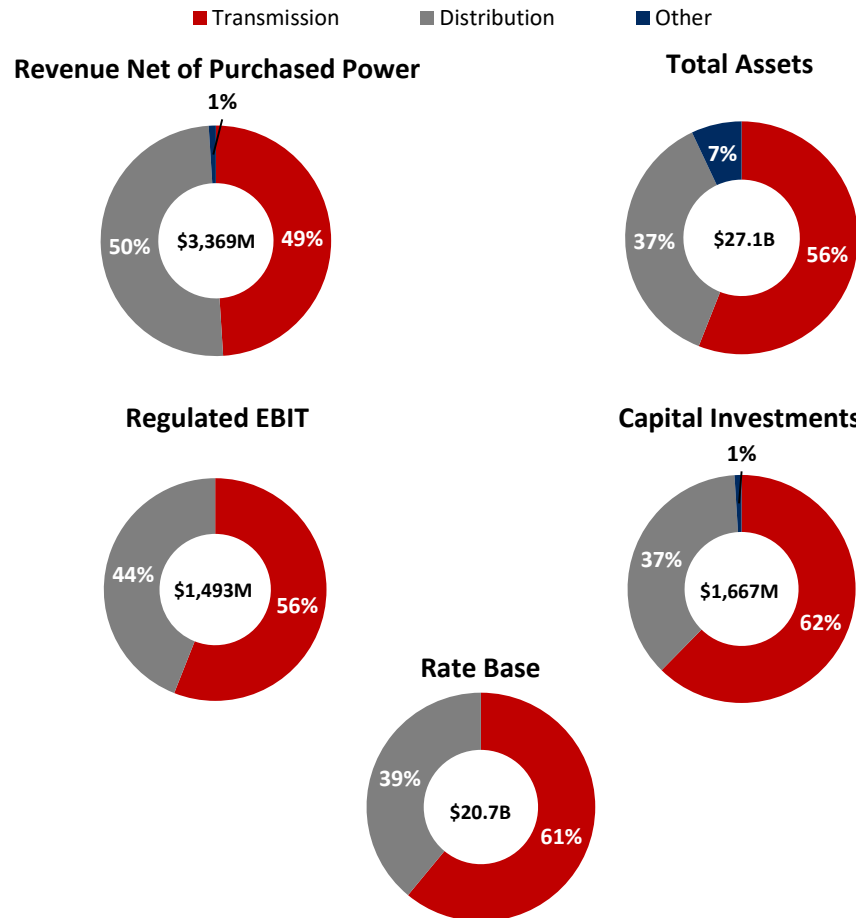


99% of revenue from regulated operations



Privatization initiative by Province of Ontario to divest majority stake in Hydro One complete with post November 2015 IPO (15%), April 2016 secondary (15%), and May 2017 secondary (20%) offerings

HOW WE DID IN 2019



WHY INVEST

Stable Operations



Stable and growing cash flows with 99% of overall business fully rate-regulated



No generation or material exposure to commodity prices

Financial Performance



Predictable self-funding organic growth profile with ~5% expected five year rate base CAGR



Attractive 70% - 80% target dividend payout ratio



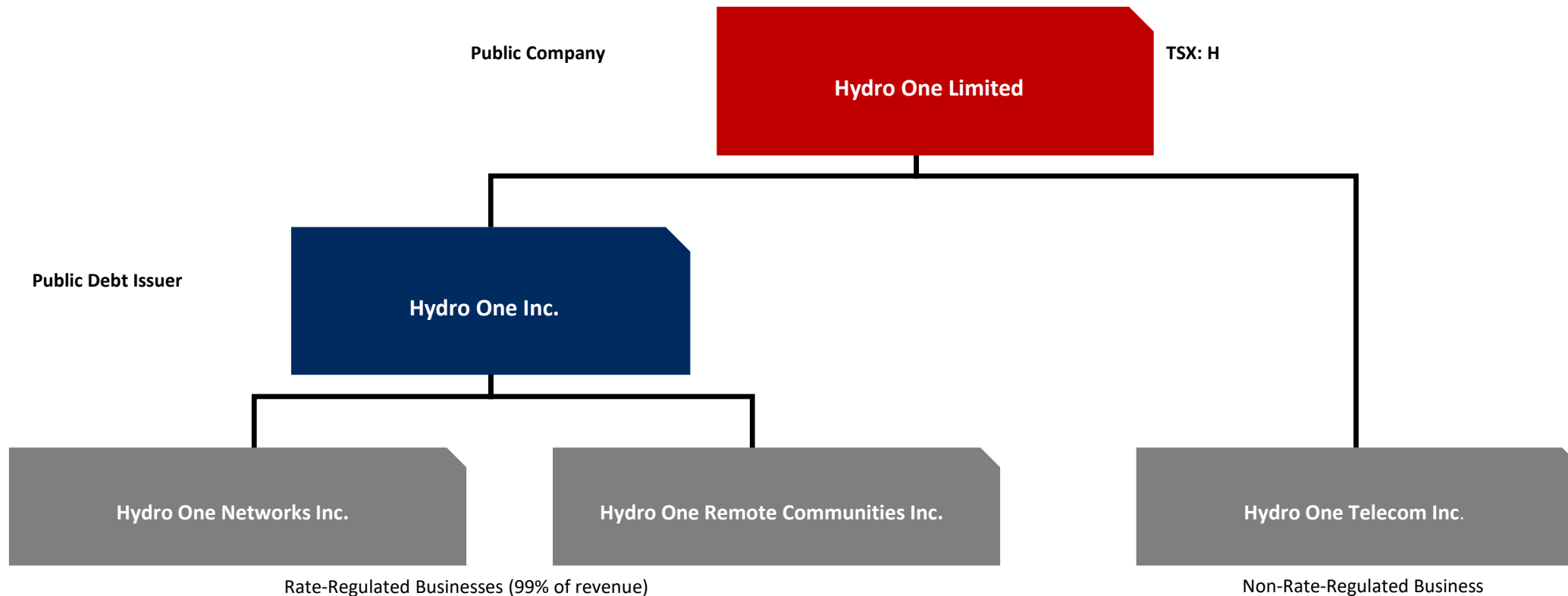
Annualized dividend of \$0.966 per share

Strong balance sheet with investment grade credit ratings

1) Based on closing share price on December 31st, 2019
 2) Company estimates subject to change and include amounts from March 2019 filed transmission rate application which is subject to OEB approval

A LOOK AT THE ORGANIZATION

Corporate Structure

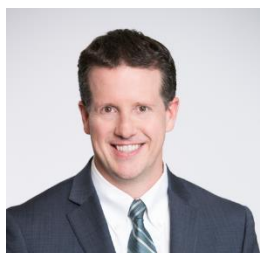
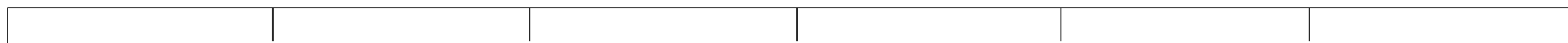


EXECUTIVE LEADERSHIP TEAM

A leadership team with strong operational experience committed to achieving efficiencies at Hydro One



Mark Poweska
President and CEO



Brad Bowness
Chief Information Officer



Darlene Bradley
Chief Safety Officer



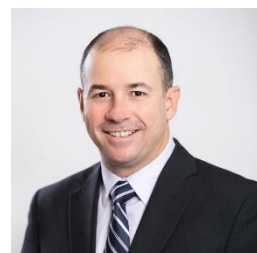
Jason Fitzsimmons
Chief Corporate Affairs
& Customer Care Officer



Paul Harricks
Chief Legal Officer



David Lebeter
Chief Operating Officer








Chris Lopez
Chief Financial Officer



Saylor Millitz-Lee
Chief Human
Resources Officer

HYDRO ONE'S NEW STRATEGY

Strategic Priorities	<p>Plan, design and build a grid for the future</p> 	<p>Be the safest and most efficient utility</p> 	<p>Be a trusted partner</p> 	<p>Advocate for our customers and help them make informed decisions</p> 	<p>Innovate and grow the business</p> 
Areas of Focus	<p>We will plan, design and build a reliable grid taking into account changing technologies to prevent future outages.</p> <p>There will be increased focus on grid resilience in order to restore power after events. Climate change and sustainability factors will be taken into consideration in our planning processes to increase resilience and lower our environmental footprint.</p> <p>We will incorporate distributed energy resources to enable customer choice while delivering exceptional value to customers through best-in-class asset management practices.</p>	<p>We will transform and improve our safety culture through robust safety analytics as well as grass-roots engagement with our employees.</p> <p>Field operations will be more empowered to drive efficiency, productivity and reliability and provided with efficient corporate support.</p> <p>There will be a focus on efficient capital delivery to support an ongoing growing work program.</p>	<p>We will make concerted efforts to build and grow relationships with Indigenous peoples, government and industry partners.</p> <p>We will proactively address community concerns and establish strong partnerships with our customers through local investment and economic development for the benefit of Ontarians.</p>	<p>We will make it easier to do business with Hydro One by strengthening the customer experience through innovative customer centric practices.</p> <p>We will help our customers make informed decisions with deeper insights and leverage our position as energy experts. We will expand access to energy offerings to become the provider of choice to our customers.</p>	<p>We will continue to invest responsibly in our core transmission and distribution business.</p> <p>In addition, we will pursue incremental regulated and unregulated business opportunities through innovation and our focused presence in Ontario.</p>
Enablers	<p>A people focus that inspires employees and prepares the right workforce for evolving needs</p>				
<p>A regulatory focus to support our strategic vision</p>					
<p>A technology focus to enhance workforce efficiency</p>					

HYDRO ONE'S NEW STRATEGY

An Ontario focus, and plan to enhance value

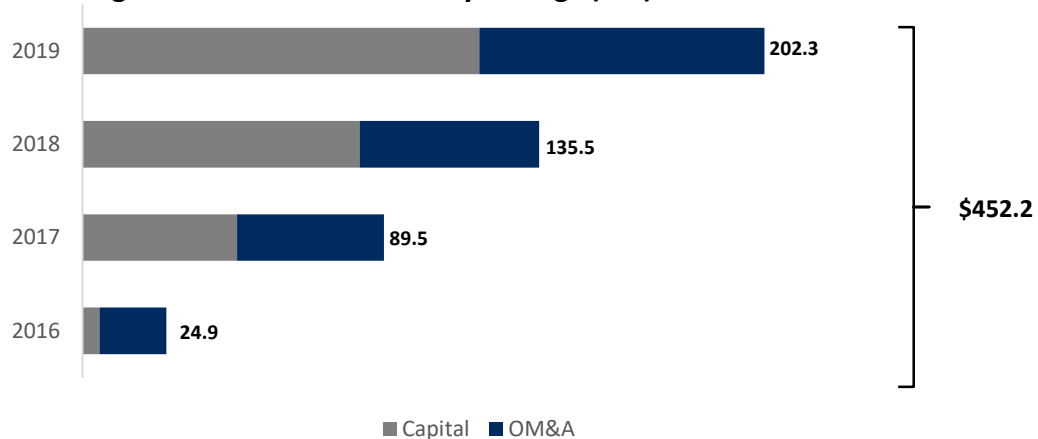


"The roll out of our corporate strategy will involve sticking to our strengths and continuing to champion for our customers and the electricity sector in Ontario. Our main focus has been and will remain operational excellence as we continue to drive performance. We are a leader in Ontario and continue to build relationships with all partners in our region. We are taking a focused lens on creating a brighter, sustainable future for Ontarians, and are steadfast in improving the safety, reliability, affordability, and environmental impacts of our operations."

-Mark Poweska, President and Chief Executive Officer

ACHIEVEMENTS AND EFFICIENCIES

Paving New Paths in Productivity Savings (\$M)



Generated productivity savings of \$202.3 million in 2019 comprised of \$84.6 million in OM&A and \$117.7 million in capital and totaling a nearly half a billion dollars since 2015



Move to Mobile transformed work processes and implemented technology that automated the scheduling & dispatching functions



Strategic sourcing initiatives led to price reduction for materials and services as a result of consolidating spend across Hydro One and increasing competition among vendors

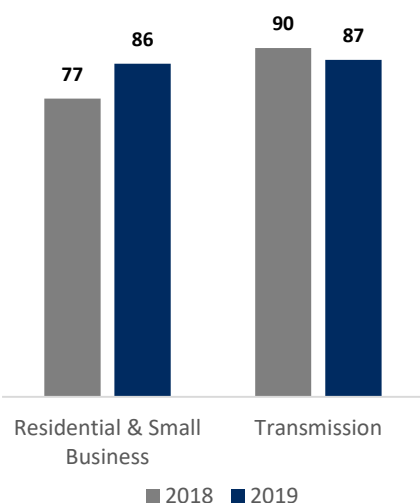


Hydro One leveraged telematics data to identify underutilized fleet equipment causing a reduction of fleet size by 10%

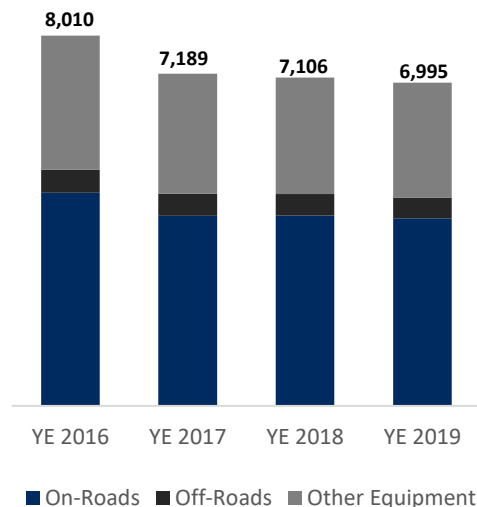


Optimal Cycle Protocol (OCP) is a state-of-the-art vegetation management program that was implemented in October 2017. OCP will shorten tree clearing and trimming cycle to 3 years from 10 years

High Customer Satisfaction (%)



Reducing the Fleet by 10%



THE REGULATED BUSINESS

Transmission & Distribution

98% OF ONTARIO'S TRANSMISSION CAPACITY¹



75% GEOGRAPHY OF PROVINCE SERVED BY DISTRIBUTION

Transmission

- Hydro One has filed a 3-year Custom IR application for Transmission from 2020-2022
- Hydro One owns and operates 98% of Ontario's transmission capacity¹
- Transmission produces reliable cash flow with low volatility under Ontario Energy Board (OEB)
- Growing rate base with planned annual capital investments of ~\$1,100 - \$1,400 million over next five years
- Emerging industries and system requirements helping drive expansion of transmission network
- 2018 allowed ROE of 9.00% with 40% / 60% deemed equity/debt capital structure. 2019 rates are inflationary and grew 1.4% from 2018 base Revenue Requirement

LDC Customers	38
Large Directly Connected Industrial Customers	83
Transmission Lines (Circuit KM)	~30,000
Transmission Stations In Service	309

Distribution

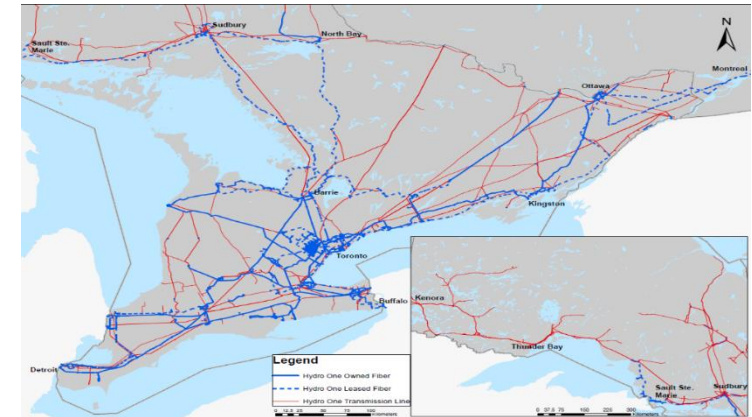
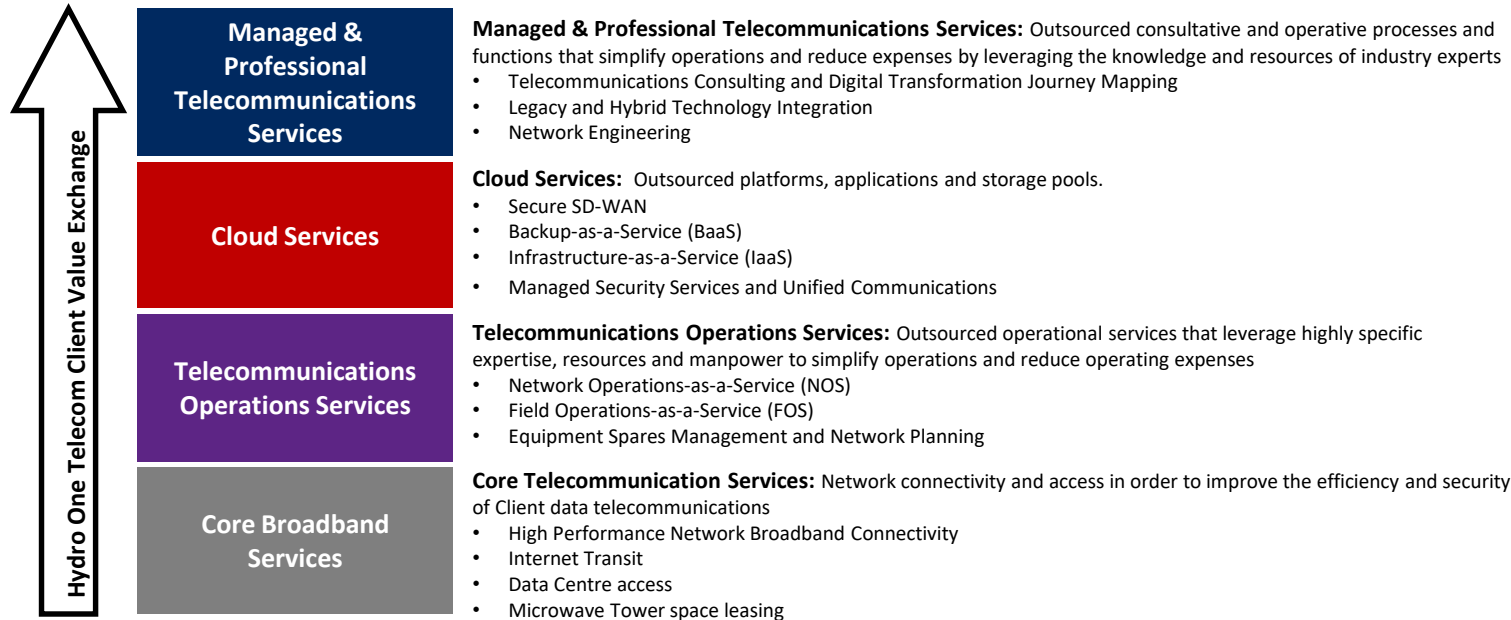
- Distribution is a stable, rate-regulated business operating under OEB Custom IR framework
- Growing rate base with planned annual capital investments of ~\$650 - \$800 over next five years
- Allowed ROE of 9.00% with 40% / 60% deemed equity/debt capital structure through application
- OEB decision in place transitioning residential distribution rates to fully fixed
- Drivers of growth include rate base expansion, productivity improvements and continued consolidation of other LDC's
- Haldimand, Woodstock, Norfolk LDC acquisitions grew customer base by ~5%

LDC's Consolidated Since 2000	~90
Distribution Lines (Circuit KM)	~123,000
Distribution End Customers	~1.4M
Distribution and Regulating Stations	~1,000

1) Based on revenue approved by the OEB

GROWTH OPPORTUNITIES FOR THE TELECOM BUSINESS

FOCUS ON VALUE-ADDED SERVICES



The Market

- Core connectivity revenues declining; a shift towards cloud connectivity, managed services & security-based services with increasing bandwidth demand
- Canadian telecom market is approx. \$49B (2017) – Enterprise and Wholesale segments represent nearly \$17B of the addressable market with Ontario 43% of the national total

Hydro One Telecom Services	Historical	Future	
<ul style="list-style-type: none"> ▪ Fibre connectivity ▪ Internet transit 	<ul style="list-style-type: none"> ✓ ✓ 	<ul style="list-style-type: none"> ✓ ✓ 	Historical Hydro One Telecom Leveraged Hydro One Network fibre assets to provide secure, low latency broadband connectivity in Ontario extending to Montreal with connections into Buffalo and Detroit
<ul style="list-style-type: none"> ▪ Data center connectivity and tower space leasing to ISPs and other Telcos, Public Sector & Enterprise accounts 	<ul style="list-style-type: none"> ✓ 	<ul style="list-style-type: none"> ✓ 	
<ul style="list-style-type: none"> ▪ Security ▪ Cloud connectivity ▪ Data backup and recovery ▪ Professional services across all verticals 		<ul style="list-style-type: none"> ✓ ✓ ✓ ✓ 	Future Hydro One Telecom Pivot HOTI from a sole focus on commoditized connectivity to a solutions company responding to market demand for new services and increasing bandwidth. Differentiate HOTI from traditional service providers through an excellent client experience and responsiveness, offering choice and value

SUSTAINABILITY AT HYDRO ONE

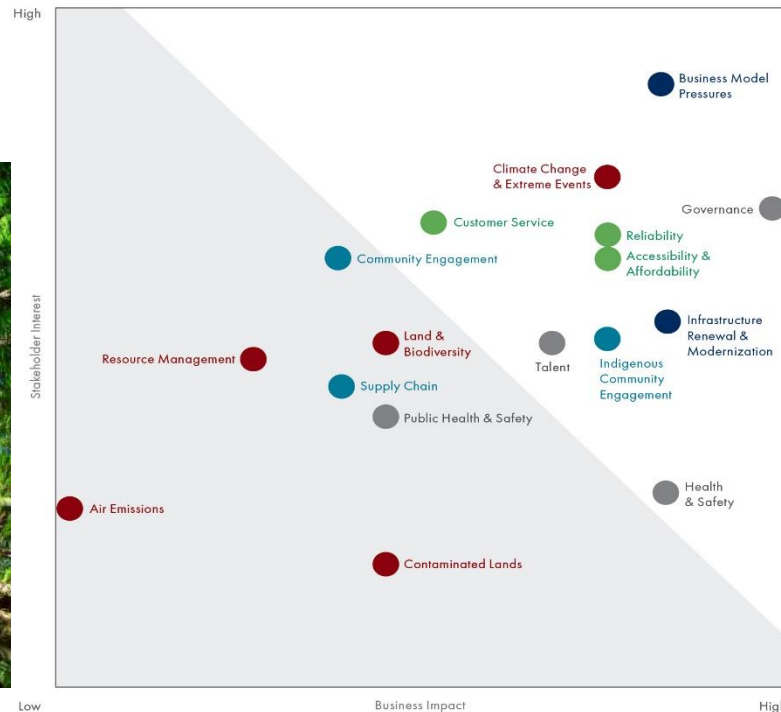
Hydro One conducted a formal materiality assessment to identify the sustainability issues that matter most to our business, stakeholders and partners

Approach to Sustainability

We focused on developing the groundwork to build a successful sustainability program through the completion of a detailed materiality assessment.



A Matrix of 10 Material Issues Identified¹



- Customers Come First
- Building a Grid for the Future
- Environmental Management
- Supporting Stronger Communities
- People and Potential

A Sustainable Future for All

- 50% Board of Directors diversity (Independent Non-Executive)
- \$1.7 billion in capital investments to expand electricity grid and renew and modernize existing infrastructure
- Selected by the Canadian Council for Aboriginal Business as an Indigenous Procurement Champion
- \$41.3 million Total procurement spending with Indigenous businesses – our highest ever spend
- 104 First Nations communities served by Hydro One Networks Inc. and Hydro One Remote Communities Inc.
- \$2.8 million In sponsorships and donations in communities where we live and work
- Designated as a Sustainable Electricity Company by the Canadian Electricity Association
- Recognized as one of the Best 50 Corporate Citizens in Canada by Corporate Knights

(1) Material issues identified are found in the top right unshaded corner of Matrix

DELIVERING CLEAN AND SUSTAINABLE ENERGY

Transmitting and delivering some of the cleanest energy in North America

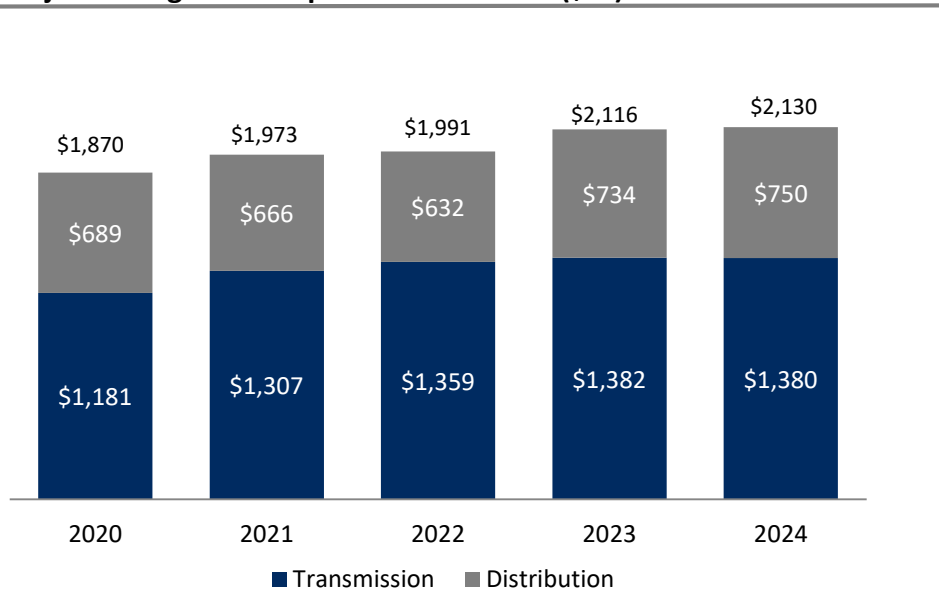
- Ontario was the first North American jurisdiction to fully eliminate coal electricity generation and leads Canada in wind and solar capacity
- Recent five year Ontario Climate Change Action Plan will further accelerate province's leadership in reduction of greenhouse gas emissions
- One of only seven utilities in Canada to achieve the Sustainable Energy Company designation from the Canadian Electrical Association
- Ontario electricity now generated by: nuclear 58%, hydro 24%, natural gas 6%, wind 8%, solar 2%, other 2%
- Hydro One recognized as one of the Best 50 Corporate Citizens in Canada by Corporate Knights in 2019
- Environmental stewards of thousands of kilometers of transmission grid corridor lands, including management of vegetation for habitat preservation and protection of species at risk
- ISO 14001 Compatible Environmental Management System to identify and proactively manage environmental risks for continual improvement
- Greener Choices program actively engages employees in sustainability improvement efforts for energy efficiency, recycling and waste reduction at work



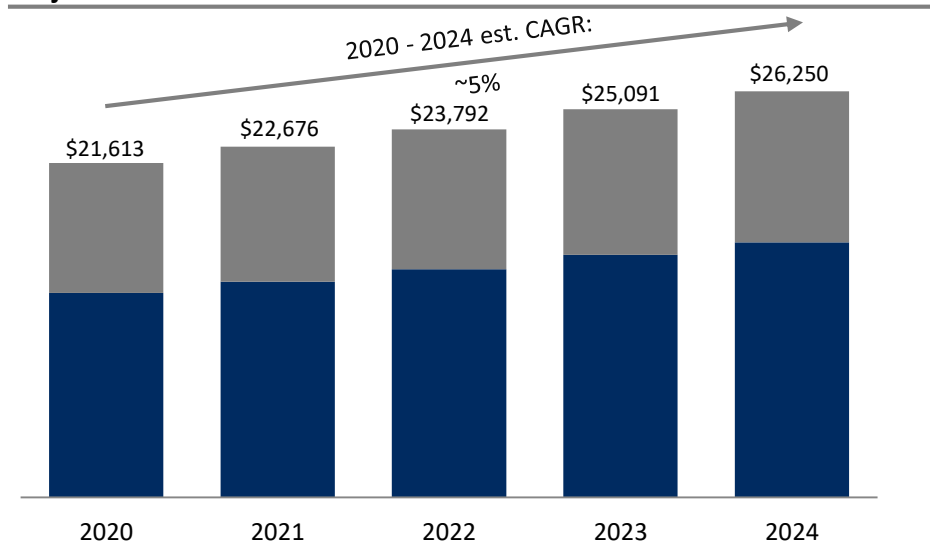
\$10B OF CAPITAL INVESTMENT DRIVING RATE BASE GROWTH

Consistent and predictable organic growth profile underpinned by required replacement of aging infrastructure

Projected Regulated Capital Investments* (\$M)



Projected Rate Base Growth*

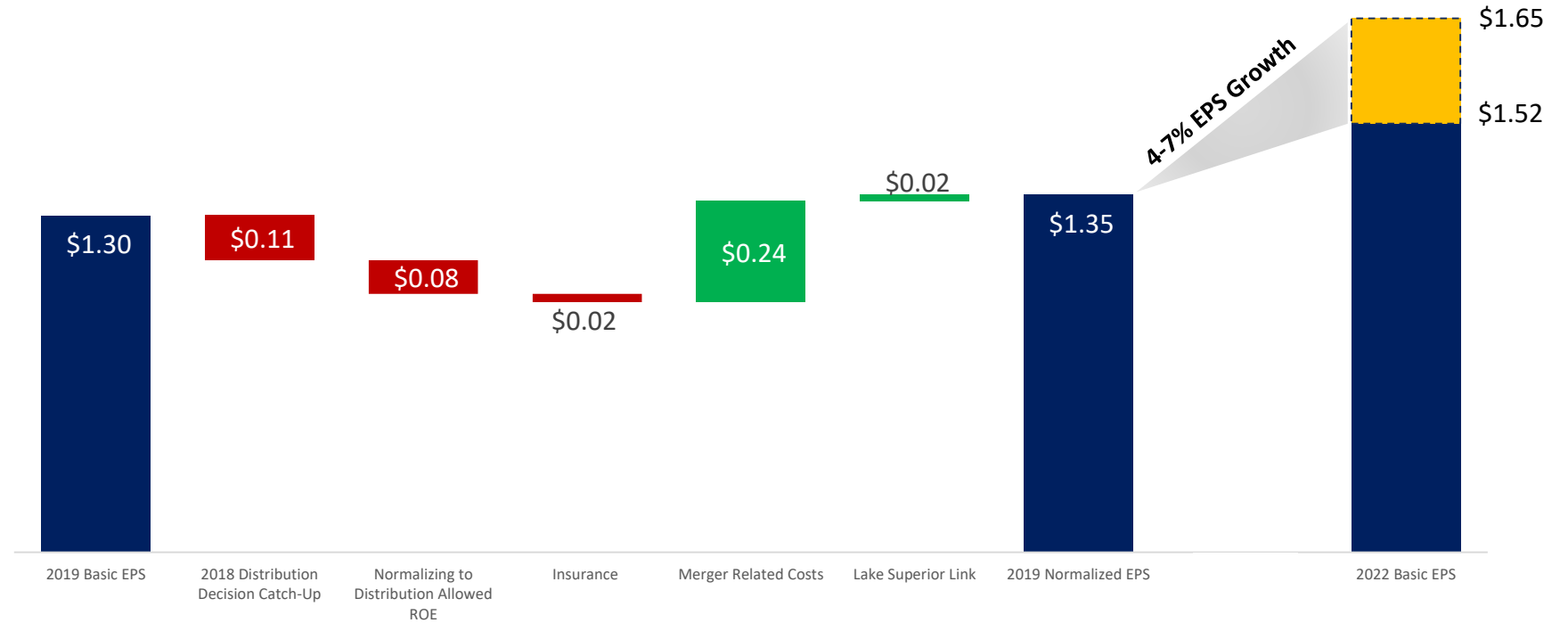


* Company estimates subject to change and include amounts from 2018-2022 Approved Distribution Rate Order, 2019 Transmission inflationary filing, and 2020-2022 Transmission filing which is subject to OEB approval

Comments

- Organic growth underpinned by continued rate base expansion to renew and modernize grid
- Material amounts of deteriorated, end-of-service life infrastructure must be upgraded or replaced
- Little concentration risk as most projects within capex envelope are small to medium relative to total
- Investments not undertaken without reasonable expectation of regulatory recovery
- Equity issuance not anticipated for planned capital investment program which is self-funded

2022 GUIDANCE



- Company estimates subject to change and include amounts from 2018-2022 Approved Distribution Rate Order, 2019 Transmission inflationary filing, and 2020-2022 Transmission filing which is subject to OEB approval
- Growth rates included in this slide are dependent upon approval of 2020 Transmission filing as currently filed
- The forward-looking information in this presentation is based on a variety of factors and assumptions, as described in the financial statements and management's discussion and analysis. Actual results may differ materially from those predicted by such forward-looking information.

INFRASTRUCTURE INVESTMENTS

Niagara Reinforcement Project



Estimated Total Project Cost: \$135 million

Capital Cost To Date: Completed

Anticipated In-Service Date: 2019¹

The Niagara Reinforcement Project was placed in-service in August 2019.

Leamington Area Transmission Reinforcement



Estimated Total Project Cost: \$325 million

Capital Cost To Date: \$2 million

Anticipated In-Service Date: 2026

The Leamington Area Transmission Reinforcement project consists of the construction of a new double-circuit line between Chatham and Leamington and associated transmission stations and connections. The project is currently in the development stage.

Integrated System Operating Centre



Estimated Total Project Cost: ~\$150 million

Capital Cost To Date: Not Started

Anticipated In-Service Date: 2021

Integrated System Operating Centre (ISOC), will accommodate the following functions: Primary Transmission and Distribution Operating, Telecommunication Management Centre; Security Operations; and general back office

Richview Transmission Station



Estimated Total Project Cost: \$115 million

Capital Cost To Date: \$109 million

Anticipated In-Service Date: 2021

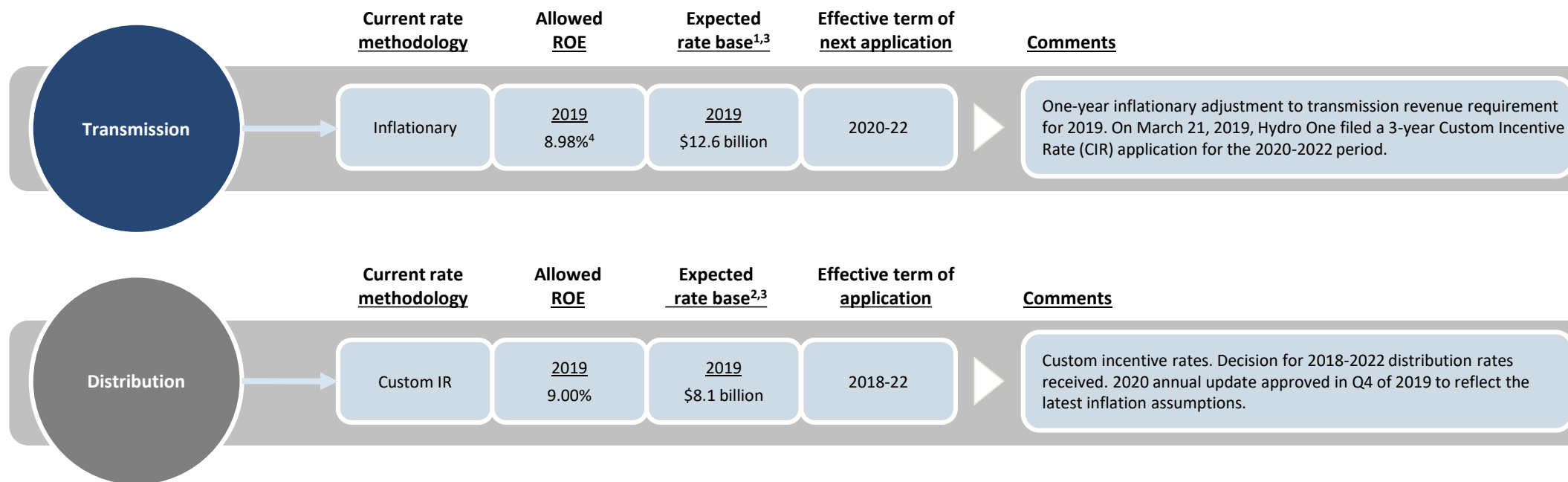
Replacement of 50 year old end-of-life equipment at Richview Transformer Station to ensure the secure and reliable power supply to the City of Toronto and surrounding communities

¹) The Niagara Reinforcement Project was placed in-service in August 2019. Total costs include \$119 million for the construction of a new 230 kV transmission line (Niagara Line), as well as \$16 million for costs relating to other assets, including stations. In September 2019, the Niagara Line assets were transferred from Hydro One Networks to Niagara Reinforcement Limited Partnership.

CONSTRUCTIVE RATE REGULATOR (OEB)

Consistent, independent regulator with a transparent rate-setting process

- Transmission and Distribution businesses rate-regulated by the Ontario Energy Board (OEB)
- Deemed debt / equity ratio of 60% / 40% for both transmission and distribution segments
- Reduced regulatory lag through forward-looking test years, revenue decoupling and adjustment mechanisms
- Received a decision for distribution rates under the OEB’s Custom Incentive Rate Making model on March 7, 2019 for 2018 – 2022 (5-year term)
- Received a decision for transmission rates under the OEB’s Incentive Rate Making model on April 25, 2019 for 2019 rates
- Filed a 3-year transmission application under the OEB’s Custom Incentive Rate Making model on March 21, 2019 for 2020 – 2022 (3-year term)



(1) Transmission rate base includes 100% of B2M LP, Niagara Reinforcement Partnership and Hydro One Sault Ste. Marie
 (2) Distribution Rate Base includes recent LDC acquisitions and Hydro One Remote Communities
 (3) Company estimates subject to change and include amounts from March 2019 filed transmission rate application which is subject to OEB approval
 (4) Allowed ROE for Transmission in 2019 will update to 8.52% when a decision is received on the 2020-2022 transmission rate application

SEGMENTED INCENTIVE REGULATORY CONSTRUCT

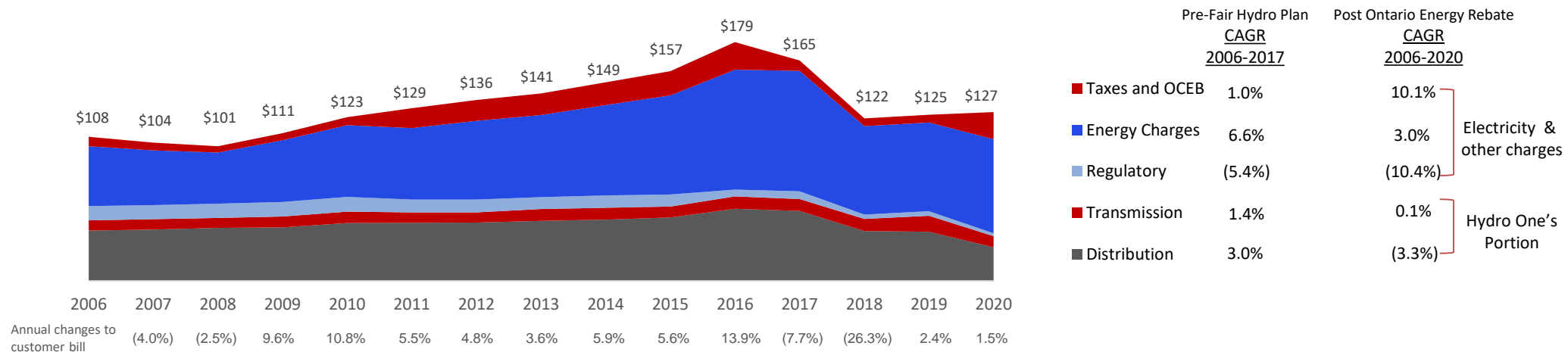
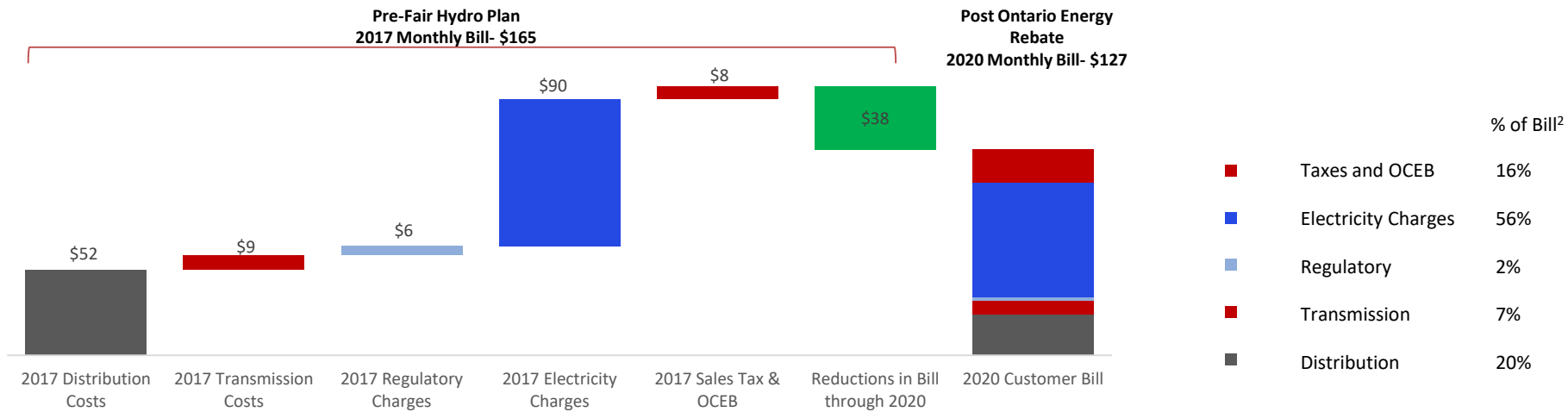
The transition from cost of service to incentive based regulatory model coincident with transformation of business will create value for both customers and shareholders

	Distribution OEB Approved 2018-2022				Transmission Subject to OEB Approval 2020-2022			
Rebasing Year	2018				2020			
Revenue Requirement Determined By ^{1,2,3} :	Custom Revenue Cap Index (RCI) by Component (%)				Custom Revenue Cap Index (RCI) by Component (%)			
	(A) Inflation Adjustment Factor ⁵				(A) Inflation Adjustment Factor ⁵			
	(B) Less: Productivity Stretch Factor Offset				(B) Less: Productivity Stretch Factor Offset			
	(C) Add: Capital Factor				(C) Add: Capital Factor			
	(D) Equals: Custom Revenue Cap Index Total				(D) Equals: Custom Revenue Cap Index Total			
	2019	2020	2021	2022	2019 ⁴	2020	2021	2022
(A)	1.50%	2.00%	1.50%	1.50%	(A)	1.40%	1.80%	1.80%
(B)	(0.45%)	(0.45%)	(0.45%)	(0.45%)	(B)	0.00%	0.00%	0.00%
(C)	1.65%	1.21%	1.95%	1.85%	(C)		3.25%	3.77%
(D)	2.70%	2.76%	3.00%	2.90%	(D)	1.40%	5.05%	5.57%
Earnings Sharing Method	50% of earnings that exceed allowed ROE by more than 100 basis points in any year of the term of the filing shared with customers							
Allowed ROE	9.00% through test years (2018-2022)				8.52% through test years (2020-2022)			
Effective Rate Setting	May 1, 2018				May 1, 2019 for 2019 Rates January 1 for respective rates 2020-2022			

(1) Source: Distribution RCI as filed in Hydro One's Draft Rate Order dated April 2019, as updated in the 2020 Annual Update dated August 2019.
(2) Source: Transmission RCI in 2020-2022 Rate Application. Update as part of the Oral Hearing Undertaking Responses and provided on November 2019.
(3) Source: Distribution RCI for 2020 based on annual update dated November 2019.
(4) 2019 Transmission Inflationary Application as approved April 2019.
(5) Inflation Adjustment Factor is updated annually for Transmission and Distribution.

REDUCING OUR CUSTOMER BILLS

Since 2017, Hydro One customer bills have decreased on average from \$165 to \$127 per month



Note: The charts represent the breakdown of a typical bill for a Hydro One medium-density residential local distribution end customer using 750 kWh a month. Subject to update upon effective rate setting.

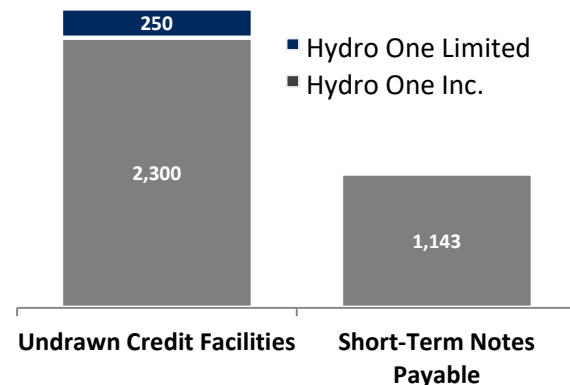
1) OCEB is an abbreviation for the Ontario Clean Energy Benefit

2) Bill composition total to more than 100% due to rounding

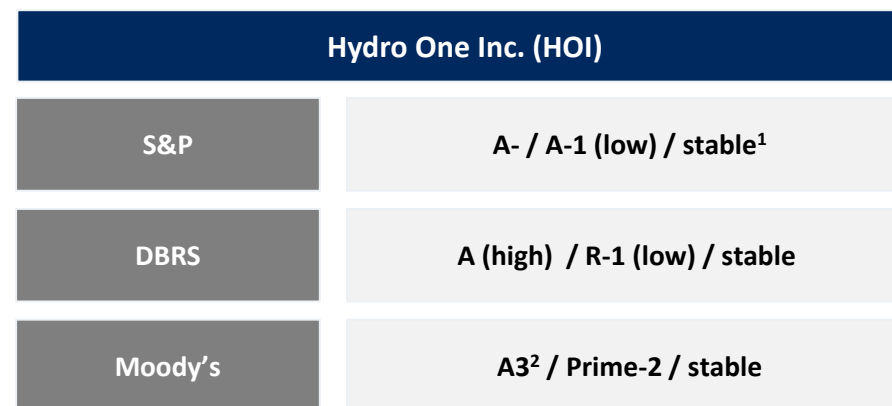
STRONG BALANCE SHEET AND LIQUIDITY

Investment grade balance sheet with one of lowest debt costs in utility sector

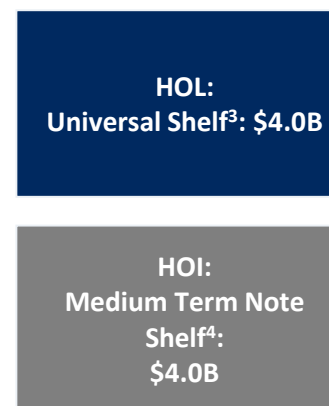
Significant Available Liquidity (\$M)



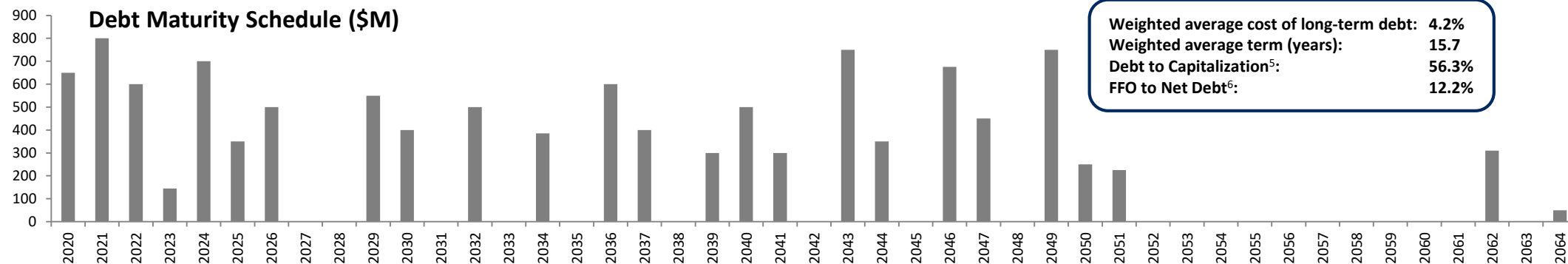
Strong Investment Grade Credit Ratings (LT/ST/Outlook)



Shelf Registrations



Debt Maturity Schedule (\$M)



(1) On November 8, 2019, S&P affirmed Hydro One Limited's issuer credit rating and Hydro One Inc.'s issuer and issue-level credit ratings and revised its ratings outlook on Hydro One Limited and Hydro One Inc. to stable from negative, based on expectations that Hydro One Limited's operating environment has stabilized and that the company will focus on regulated operations in Ontario, without expansions outside Ontario.

(2) On November 20, 2019, Moody's Investors Service (Moody's) upgraded Hydro One Inc.'s rating to A3 (stable), from Baa1 (stable). The upgrade reflects Moody's view of an increased probability of extraordinary support from the provincial government due to the company's exclusive focus on business in Ontario for at least the next 5 years.

(3) The Universal Base Shelf Prospectus allows Hydro One to offer, from time to time in one or more public offerings, up to \$4.0 billion of debt, equity or other securities, or any combination thereof, during the 25-month period ending on July 18, 2020. At December 31, 2019, no securities have been issued under the Universal Base Shelf Prospectus. Hydro One Limited filed the Universal Base Shelf Prospectus to provide the Company with financing flexibility going forward.

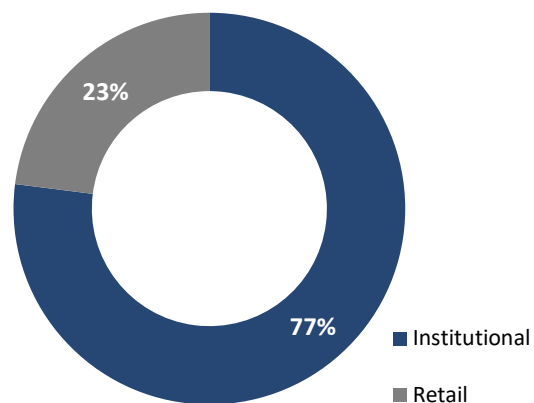
(4) At December 31, 2019, \$2.9 billion was drawn from the Medium Term Note (MTN) Shelf, leaving \$1.1 billion available for issuance until April 2020. A new MTN prospectus is expected to be filed in the first half of 2020.

(5) Debt to capitalization ratio has been calculated as total net debt (includes total long-term debt and short-term borrowings, net of cash and cash equivalents) divided by total debt plus total shareholders' equity, including preferred shares but excluding any amounts related to noncontrolling interest.

(6) FFO to Net Debt for the last twelve months ending Q4 2019 has not been adjusted for one-time costs related to the termination of the Avista Corporation acquisition in Q1 2019.

EQUITY MARKET CAP OVERVIEW

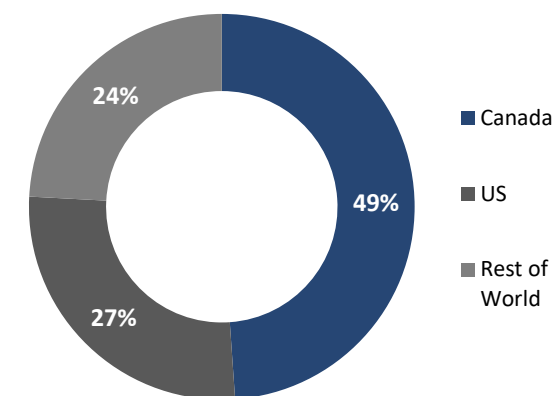
Approximate Ownership of Public Float



Equity Index Inclusions

S&P/TSX Composite Index	FTSE All-World (Canada)
MSCI World (Canada)	S&P/TSX Composite Low Volatility Index
Dow Jones Canada Select Utilities	S&P/TSX Utilities Index
S&P/TSX Composite Dividend Index	S&P/TSX Composite High Dividend Index

Approximate Geographic Dispersion of Public Float



Comments

- ~597 million common shares outstanding, listed on Toronto Stock Exchange (TSX: H)
- Equity market capitalization of ~\$15.0 billion¹ and public float of ~\$7.9 billion
- Equity market capitalization amongst the top 60 of all listed Canadian companies

(1) Based on closing share price on December 31st, 2019

COMMON SHARE DIVIDENDS

Consecutive annual 5% increase announced on May 9th, 2019

Dividend Statistics	
Yield ¹	3.9%
Annualized Dividend ^{2,3}	\$0.966 / share

Expected Quarterly Dividend Dates³

Declaration Date	Record Date	Payment Date
February 11, 2020	March 11, 2020	March 31, 2020
May 7, 2020	June 10, 2020	June 30, 2020
August 10, 2020	September 9, 2020	September 30, 2020
November 5, 2020	December 9, 2020	December 31, 2020

Key Points

- Quarterly dividend declared at \$0.2415 per common share (\$0.966 annualized)
- Targeted dividend payout ratio remains at 70% - 80% of net income
- Attractive and growing dividend supported by stable, regulated cash flows and planned rate base growth
- No equity issuance anticipated to fund planned five year capital investment program
- Non-dilutive dividend reinvestment plan (DRIP) was implemented post IPO (shares purchased on open market, not issued from treasury)

(1) Based on closing share price on December 31st, 2019

(2) Unless indicated otherwise, all common share dividends are designated as "eligible" dividends for the purpose of the Income Tax Act (Canada)

(3) All dividend declarations and related dates are subject to Board approval.

APPENDIX



4Q19 FINANCIAL SUMMARY

(millions of dollars, except EPS)	Fourth Quarter			Year End		
	2019	2018	% Change	2019	2018	% Change
Revenue						
Transmission	\$407	\$342	19.0%	\$1,652	\$1,686	(2.0%)
Distribution	1,298	1,138	14.1%	4,788	4,422	8.3%
Distribution (Net of Purchased Power)	384	397	(3.3%)	1,677	1,523	10.1%
Other	10	11	(9.1%)	40	42	(4.8%)
<i>Consolidated</i>	1,715	1,491	15.0%	6,480	6,150	5.4%
Consolidated (Net of Purchased Power)	\$801	\$750	6.8%	\$3,369	\$3,251	3.6%
OM&A Costs	239	308	(22.4%)	1,181	1,105	6.9%
Earnings Before Financing Charges and Income Taxes (EBIT)						
Transmission	228	114	100.0%	835	842	(0.8%)
Distribution	117	129	(9.3%)	658	526	25.1%
Other	(8)	(18)	-	(183)	(59)	-
Consolidated	336	225	49.3%	1,310	1,309	0.1%
Net Income (Loss) ¹	211	(705)	-	778	(89)	-
Adjusted Net Income (Loss) ^{1,2}	211	176	19.9%	918	807	13.8%
Basic EPS	\$0.35	(\$1.18)	-	\$1.30	(\$0.15)	-
Basic Adjusted EPS¹	\$0.35	\$0.30	16.7%	\$1.54	\$1.35	14.1%
Capital Investments	562	467	20.3%	1,667	1,575	5.8%
Assets Placed In-Service						
Transmission	573	698	(17.9%)	1,082	1,164	(7.0%)
Distribution	271	253	7.1%	602	642	(6.2%)
Other	5	1	-	19	7	-
Consolidated	849	952	(10.8%)	1,703	1,813	(6.1%)

Financial Statements reported under U.S. GAAP

(1) Net Income is attributable to common shareholders and is after non-controlling interest, dividends to preferred shareholders,

(2) Adjusted Net Income excludes items related to the Avista Corporation acquisition and the impact related to the OEB's deferred tax asset decision on HONI's Distribution and Transmission businesses

TOP TRANSMISSION CAPITAL PROJECTS UNDERWAY

Development Project Name	Location	Type	Anticipated In-Service Date	Estimated Cost	Capital Cost To-Date
Niagara Reinforcement Project	Niagara area Southwestern Ontario	New transmission line	2019 ¹	\$135 million	\$135 million
Wataynikaneyap Power LP Line Connection	Pickle Lake Northwestern Ontario	New stations and transmission connection	2021	\$23 million	\$1 million
East-West Tie Station Expansion	Northern Ontario	New transmission connection and station expansion	2022 ²	\$157 million	\$62 million
Waasigan Transmission Line	Thunder Bay-Atikokan-Dryden Northwestern Ontario	New transmission line	2024 ³	\$35 million	\$3 million
Leamington Area Transmission Reinforcement	Leamington Southwestern Ontario	New transmission line and stations	2026 ⁴	\$325 million	\$2 million

Sustainment Project Name	Location	Type	Anticipated In-Service Date	Estimated Cost	Capital Cost To-Date
Richview Transmission Station Circuit Breaker Replacement	Toronto Southwestern Ontario	Station sustainment	2021	\$115 million	\$109 million
Bruce A Transmission Station	Tiverton Southwestern Ontario	Station sustainment	2021	\$147 million	\$133 million
Beck #2 Transmission Station Circuit Breaker Replacement	Niagara area Southwestern Ontario	Station sustainment	2023	\$135 million	\$77 million
Lennox Transmission Station Circuit Breaker Replacement	Napanee Southeastern Ontario	Station sustainment	2024	\$116 million	\$78 million
Middleport Transmission Station Circuit Breaker Replacement	Middleport Southwestern Ontario	Station sustainment	2025	\$116 million ⁵	\$36 million

(1) The Niagara Reinforcement Project was placed in-service in August 2019. See section Regulation - Niagara Reinforcement Limited Partnership for additional information.

(2) The majority of the East-West Tie Station Expansion project is expected to be placed in-service in 2021, enabling the connection and energization of the new East-West Tie transmission line. Additional work to complete the upgrades is expected to be placed in-service in 2022.

(3) The in-service date and the costs of the Waasigan Transmission Line project (formerly known as Northwest Bulk Transmission Line Development project) relate to the development phase.

(4) The Leamington Area Transmission Reinforcement project consists of the construction of a new double-circuit line between Chatham and Leamington and associated transmission stations and connections. The project is currently in the development stage. The anticipated in-service dates for the line and stations are between 2020 and 2026, and the total estimated cost is in the range of \$290 million to \$325 million, with approximately \$249 million of the total estimated cost included in the projected capital investments

(5) Approximately \$76 million of the total estimated cost is included in the projected capital investments

REGULATORY STAKEHOLDERS



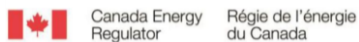
Who: Provincial Government, Ministry of Energy
What: Policy, legislation, regulations



Who: Ontario Energy Board (OEB)
What: Independent electric utility price and service quality regulation



Who: Independent Electricity System Operator
What: Wholesale power market rules, intermediary, North American reliability standards



Who: Canadian Energy Regulator
What: Federal regulator, international power lines and substations



Who: North American Electric Reliability Corporation
What: Continent-wide bulk power reliability standards, certification, monitoring



Who: Northeast Power Coordinating Council
What: Northeastern North American grid reliability, standards, compliance

INDEPENDENT BOARD OF DIRECTORS

Timothy Hodgson, MBA, FCPA, ICD.D

Corporate Director, Chair of Hydro One Ltd, Chair of Sagicor Financial Corporation Limited, Director Public Sector Pension Investment Board (PSP Investments), Director Alignvest Acquisition II Corporation, retired Managing Partner Alignvest Management Corporation, Former Special Advisor to Bank of Canada Governor Mark Carney, Former CEO Goldman Sachs Canada,

Cherie Brant, JD

Partner, Borden Ladner Gervais LLP, Director Anishnawbe Health Foundation, Member Canadian Council for Aboriginal Business, Research Advisory Board, Aboriginal Energy Working Group-IESO

Blair Cowper-Smith, LLM, ICD.D

Principal and founder Erin Park Business Solutions, Former Chief Corporate Affairs Officer OMERS

Anne Giardini, O.C., O.B.C, Q.C, LLM

Chancellor, Simon Fraser University, Former Canadian President Weyerhaeuser Company Limited, Former Director Nevsun Resources LTD

David Hay, LLB, ICD.D

Managing Director Delgatie Incorporated, Former CEO New Brunswick Power Corporation, Former Vice-Chair and Managing Director of CIBC World Markets Inc., Director EPCOR, Council Member of the Council for Clean and Reliable Energy

Mark Poweska¹

President and CEO of Hydro One Ltd, Former Executive Vice President, Operations at BC Hydro, Director and Chair of the Operations Committee of the Western Energy Institute, Board Advisor to Yukon Energy Corporation

Jessica McDonald, ICD.D

Corporate Director, Chair, Canada Post Corporation, Former President & CEO BC Hydro & Power Authority, Director Coeur Mining Inc., Chair Trevali Mining Corporation, Member Council of Sustainable Development Technology Canada

Russel Robertson, FCPA, FCA, ICD.D

Corporate Director, Former EVP and Head, Anti-Money Laundering, BMO Financial Group, Former Vice-Chair, Deloitte & Touche LLP, Director Bausch Health Companies Inc., Director Turquoise Hill Resources

William Sheffield, BSC, MBA, ICD.D

Corporate Director, Former CEO Sappi Fine Papers, Director Houston Wire & Cable Company, Director Velan Inc., Former Board Member OPG

Melissa Sonberg, BSC, MHA, ICD.D

Adjunct Professor and Executive-in- Residence, McGill University, Desautel Faculty of Management, Director Exchange Income Corporation, Former Senior Vice President, Human Resources & Corporate Affairs and Senior Vice President, Global Brands, Communications and External Affairs at AIMIA.

Susan Wolburgh Jenah J.D., ICD.D

Corporate Director, Director Laurentian Bank, Director Aecon Group Inc, and Humber River Hospital. Governor of the Financial Industry Regulatory Authority (FINRA), and member of the Independent Review Committee of Vanguard Investments Canada.

(1) Mark Poweska is an Executive Board Member

DISCLAIMERS

DISCLAIMERS

In this presentation, all amounts are in Canadian dollars, unless otherwise indicated. Any graphs, tables or other information in this presentation demonstrating the historical performance of the Company or any other entity contained in this presentation are intended only to illustrate past performance of such entities and are not necessarily indicative of future performance of Hydro One. In this presentation, “Hydro One” refers to Hydro One Limited and its subsidiaries and other investments, taken together as a whole.

Forward-Looking Information

This presentation contains “forward-looking information” within the meaning of applicable Canadian securities laws. Forward-looking information in this presentation is based on current expectations, estimates, forecasts and projections about Hydro One’s business and the industry in which Hydro One operates and includes beliefs of and assumptions made by management. Such statements include, but are not limited to: statements about Hydro One’s strategy, areas of focus and anticipated outcomes; statements regarding ongoing and planned projects and initiatives, including anticipated timing and impacts; statements about consolidation; statements relating to our sustainability initiatives; statements related to dividends; statements regarding future equity issuances; expectations regarding planned or expected capital investments; statements related to regulatory models, rate applications, anticipated regulatory decisions and impacts; discontinuance of Hydro One’s appeal of the OEB’s decision with respect to recovery of revenue requirement associated with pension costs; statements related to the Universal Shelf and the Medium Term Note Shelf; statements related to credit ratings; statements related to the Ontario Climate Change Action Plan; statements about growth relating to both the regulated and unregulated businesses, creation of value and efficiency realization; and statements and projections regarding rate base, cash flows, and borrowings.

Words such as “aim”, “could”, “would”, “expect”, “anticipate”, “intend”, “attempt”, “may”, “plan”, “will”, “believe”, “seek”, “estimate”, “goal”, “target”, and variations of such words and similar expressions are intended to identify such forward-looking information. These statements are not guarantees of future performance and involve assumptions and risks and uncertainties that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed, implied or forecasted in such forward-looking information. Hydro One does not intend, and it disclaims any obligation to update any forward-looking information, except as required by law.

The forward-looking information in this presentation is based on a variety of factors and assumptions, as described in the financial statements and management’s discussion and analysis. Actual results may differ materially from those predicted by such forward-looking information. While Hydro One does not know what impact any of these differences may have, Hydro One’s business, results of operations and financial condition may be materially adversely affected if any such differences occur. Factors that could cause actual results or outcomes to differ materially from the results expressed or implied by forward-looking information are described in the financial statements and management’s discussion and analysis.

Non-GAAP Measures

Hydro One prepares and presents its financial statements in accordance with U.S. GAAP. “Funds from Operations” or “FFO”, “Adjusted Net Income”, “Revenue Net of Purchased Power” and “Adjusted Earnings Per Share” are not recognized measures under U.S. GAAP and do not have standardized meanings prescribed by U.S. GAAP. These are therefore unlikely to be comparable to similar measures presented by other companies. Funds from Operations should not be considered in isolation nor as a substitute for analysis of Hydro One’s financial information reported under U.S. GAAP. “Funds from Operations” or “FFO” is defined as net cash from operating activities, adjusted for the following: (i) changes in non-cash balances related to operations, (ii) dividends paid on preferred shares, and (iii) non-controlling interest distributions. Management believes that these measures will be helpful as a supplemental measure of the Company’s operating cash flows and earnings. For more information, see “Non-GAAP Measures” in Hydro One’s 2019 full year MD&A.

A decorative red geometric pattern is located on the left side of the slide. It consists of several overlapping triangles and lines, creating a complex, abstract shape that resembles a stylized 'H' or a network of connections.

CONTACT

Omar Javed

Vice President, Investor Relations

ojaved@HydroOne.com

(416) 345-5943

HydroOne.com/InvestorRelations

H

LISTED ON
TORONTO STOCK
EXCHANGE

TMX