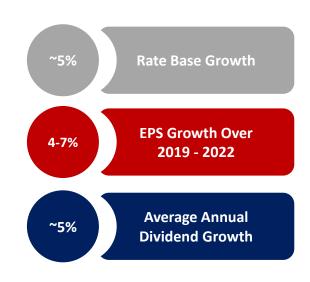




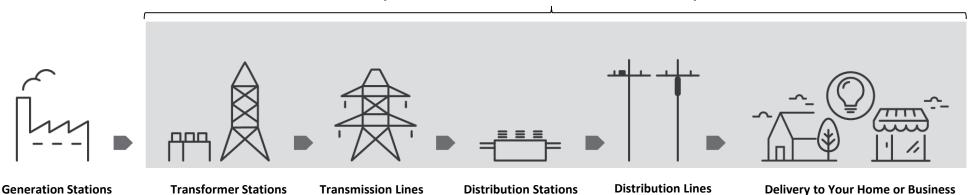
WHY INVEST IN HYDRO ONE

A unique low-risk opportunity to participate in the transformation of a premium, large scale regulated electric utility

- One of the largest electric utilities in North America with significant scale and leadership position across Canada's most populated province.
- One of the strongest investment grade balance sheets in the North American utility sector.
- Unique combination of pure-play electric power transmission and local distribution, with no generation or material exposure to commodity prices.
- Stable and growing cash flows with 99% of business fully rate-regulated in a constructive, transparent and collaborative regulatory environment.
- Predictable self-funding organic growth profile with expanding rate base and strong cash flows, together with broad support for refurbishment of aging infrastructure and with ~5% expected rate base CAGR¹. No external equity required to fund planned growth.
- Transparency in our Environmental, Social and Governance (ESG) reporting.
- Increased \$1.0144 annualized dividend with 70% 80% target payout ratio.
- Opportunity for continued dividend growth with rate base expansion, continued consolidation and efficiency realization.



Hydro One's Role in the Ontario Electric Power System







RECENT DEVELOPMENTS

Organization Priorities

Second Quarter Highlights

- Second quarter earnings per share (EPS) was \$1.84 and adjusted EPS was \$0.39, compared to EPS and adjusted EPS of \$0.26 for the same period in 2019. The change in EPS was driven by the Ontario Divisional Court's decision on the deferred tax asset appeal, as well as hotter weather, one-time and ongoing revenues and costs associated with the transmission rate decision, that were partially offset by higher COVID-19 related expenses net of lower operating, maintenance and administration (OM&A) costs due to timing of work programs.
- Hydro One published its sustainability report that demonstrates its continued progress and was recognized as one of the Best 50 Corporate Citizens in Canada by Corporate Knights.
- Hydro One partnered with GlobalMedic to deliver 10,000 kits of food and safety supplies to First Nations communities across Ontario. The Company also provided scholarships for young Indigenous leaders and support for the Indigenous economy.
- The Company's capital investments and in-service additions for the second quarter were \$429 million and \$165 million, respectively, compared to \$370 million and \$276 million in the same quarter in 2019.
- Ongoing productivity savings of approximately \$86 million represent a 61.7% increase year-over-year compared to the second quarter of 2019.
- Improved reliability in the transmission segment with an approximate 38% reduction in System Average Interruption Duration Index in comparison to the second quarter of 2019.
- In the second quarter, distribution customer satisfaction score with residential and small businesses was 86%, a 2% increase over 2019.
- Reversal of the previously recognized impairment charge of the deferred income tax regulatory asset for both the transmission and distribution businesses on account of the Ontario Divisional Court decision led to a one-time net income increase of \$867 million.
- Subsequent to the quarter, Hydro One announced the achievement of tentative settlements for two collective agreements with the Power Workers' Union (PWU).
- Subsequent to the quarter, the Company completed the purchase of the business and distribution assets of Peterborough Distribution from the City of Peterborough on August 1st.
- Quarterly dividend declared at \$0.2536 per share, payable September 30, 2020.



THE VALUE OF HYDRO ONE

ABOUT THE COMPANY

Transmission & Distribution



 $^{\sim}$ 30,000 circuit KMs of transmission lines



Largest Local Distribution Company in Ontario with approximately 1.4 million customers



Combined 2020 Transmission & Distribution Rate Base of \$21.7B²

Market Capitalization of ~\$15.31 billion

Regulated and Privatized Operations

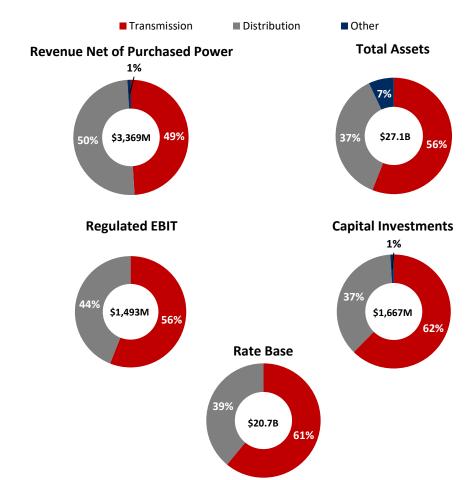


99% of revenue from regulated operations



Privatization initiative by Province of Ontario to divest majority stake in Hydro One largely complete with post November 2015 IPO (15%), April 2016 secondary (15%), and May 2017 secondary (20%) offerings

HOW WE DID IN 2019



WHY INVEST

Stable Operations



Stable and growing cash flows with 99% of overall business fully rateregulated



No generation or material exposure to commodity prices

Financial Performance



Predictable self-funding organic growth profile with ~5% expected rate base CAGR through 2022



Attractive 70% - 80% target dividend payout ratio

Annualized dividend of \$1.0144 per share



Strong balance sheet with investment grade credit ratings

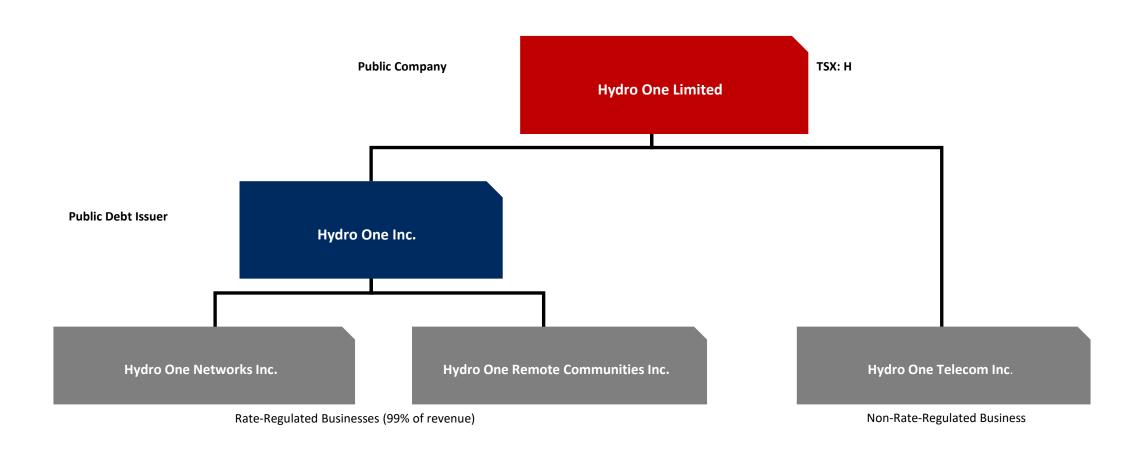
¹⁾ Based on closing share price on June 30st, 2020

²⁾ Company estimates subject to change



A LOOK AT THE ORGANIZATION

Corporate Structure





EXECUTIVE LEADERSHIP TEAM

A leadership team with strong operational experience committed to achieving efficiencies at Hydro One



Mark Poweska
President and CEO



Brad BownessChief Information Officer



Darlene Bradley Chief Safety Officer



Jason Fitzsimmons
Chief Corporate Affairs
& Customer Care Officer



Paul Harricks Chief Legal Officer



David LebeterChief Operating Officer



Chris LopezChief Financial Officer



Saylor Millitz-Lee Chief Human Resources Officer

HYDRO ONE'S STRATEGY

Plan, design and build a grid for the future



Be the safest and most efficient utility



Be a trusted partner



Advocate for our customers and help them make informed decisions



Innovate and grow the business



We will plan, design and build a reliable grid taking into account changing technologies to prevent future outages.

There will be increased focus on grid resilience in order to restore power after events. Climate change and sustainability factors will be taken into consideration in our planning processes to increase resilience and lower our environmental footprint.

We will incorporate distributed energy resources to enable customer choice while delivering exceptional value to customers through best-in-class asset management practices.

We will transform and improve our safety culture through robust safety analytics as well as grass-roots engagement with our employees.

Field operations will be more empowered to drive efficiency, productivity and reliability and provided with efficient corporate support.

There will be a focus on efficient capital delivery to support an ongoing growing work program.

We will make concerted efforts to build and grow relationships with Indigenous peoples, government and industry partners.

We will proactively address community concerns and establish strong partnerships with our customers through local investment and economic development for the benefit of Ontarians.

We will make it easier to do business with Hydro One by strengthening the customer experience through innovative customer centric practices.

We will help our customers make informed decisions with deeper insights and leverage our position as energy experts. We will expand access to energy offerings to become the provider of choice to our customers.

We will continue to invest responsibly in our core transmission and distribution business.

In addition, we will pursue incremental regulated and unregulated business opportunities through innovation and our focused presence in Ontario.

A people focus that inspires employees and prepares the right workforce for evolving needs

A regulatory focus to support our strategic vision

A technology focus to enhance workforce efficiency



HYDRO ONE'S STRATEGY

An Ontario focus, and a plan to enhance value

Strategic Priorities Business Outcomes Plan, design and build a grid for Improved safety culture where Hydro One employees the future go home safely every single day Be the safest and most efficient Improved reliability above average performance of **Canadian utilities Enhance Shareholder** Be a trusted partner Value 121 **High satisfaction for Hydro One customers** Advocate for our customers and help them make informed decisions Sustainable business practices and lower Innovate and grow the business environmental footprint

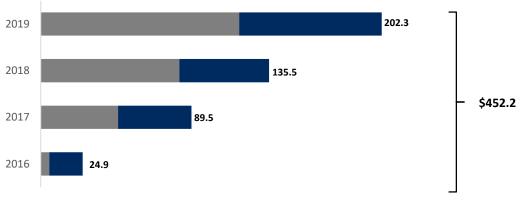
"The roll out of our corporate strategy will involve sticking to our strengths and continuing to champion for our customers and the electricity sector in Ontario. Our main focus has been and will remain operational excellence as we continue to drive performance. We are a leader in Ontario and continue to build relationships with all partners in our region. We are taking a focused lens on creating a brighter, sustainable future for Ontarians, and are steadfast in improving the safety, reliability, affordability, and environmental impacts of our operations."

-Mark Poweska, President and Chief Executive Officer



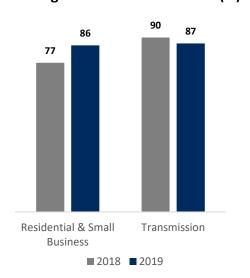
ACHIEVEMENTS AND EFFICIENCIES

Paving New Paths in Productivity Savings (\$M)

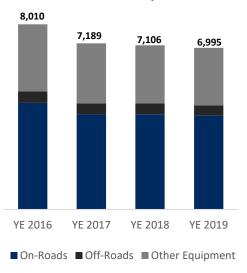


■ Capital ■ OM&A

High Customer Satisfaction (%)



Reduced the Fleet by over 10%



Generated productivity savings of \$202.3 million in 2019 comprised of \$84.6 million in OM&A and \$117.7 million in capital and totaling a nearly half a billion dollars since 2015



Move to Mobile transformed work processes and implemented technology that automated the scheduling & dispatching functions



Strategic sourcing initiatives led to price reduction for materials and services as a result of consolidating spend across Hydro One and increasing competition among vendors



Hydro One leveraged telematics data to identify underutilized fleet equipment causing a reduction of fleet size by 10%



Optimal Cycle Protocol (OCP) is a state-of-the-art vegetation management program that was implemented in October 2017. OCP will shorten tree clearing and trimming cycle to 3 years from 10 years



THE REGULATED BUSINESS

Transmission & Distribution



75% GEOGRAPHY OF PROVINCE SERVED BY DISTRIBUTION

Transmission

- Hydro One received a decision on 3-year Custom IR application for Transmission from 2020-2022
- Hydro One owns and operates 98% of Ontario's transmission capacity¹
- Transmission produces reliable cash flow with low volatility under Ontario Energy Board (OEB)
- Growing rate base with planned annual capital investments of $^{\,\sim}$ \$1,100 $^{\,\sim}$ \$1,400 million over next five years²
- Allowed ROE of 8.52% with 40% / 60% deemed equity/debt capital structure through application
- Emerging industries and system requirements helping drive expansion of transmission network

Distribution

- Distribution is a stable, rate-regulated business operating under OEB Custom IR framework
- Growing rate base with planned annual capital investments of ~\$630 ~\$750 over next five years
- Allowed ROE of 9.00% with 40% / 60% deemed equity/debt capital structure through application
- OEB decision in place transitioning residential distribution rates to fully fixed
- Drivers of growth include rate base expansion, productivity improvements and continued consolidation of other LDC's
- Peterborough, Haldimand, Woodstock, Norfolk LDC acquisitions

LDC Customers	38
Large Directly Connected Industrial Customers	83
Transmission Lines (Circuit KM)	~30,000
Transmission Stations In Service	309

LDC's Consolidated Since 2000	~90	
Distribution Lines (Circuit KM)	~123,000	
Distribution End Customers	~1.4M	
Distribution and Regulating Stations	~1,000	



ELECTRIC LOCAL DISTRIBUTION COMPANY CONSOLIDATION

Power Distribution Corporation Newmarket - Tay Power Distribution Ltd. Midland Power Utility Corp. PENETANGUISHENE Orillia Power Distribution Corp. Wasaga Distribution Inc. Lake Simcoe

Peterborough Distribution Inc.



Key Points

- \$41 million purchase price, including approximately \$15 million of assumed debt and regulatory liabilities, subject to closing adjustments
- Serves approximately 14,000 customers located in Simcoe County, and is surrounded by existing Hydro One service territory
- Agreements to build backup grid control center and additional operating facilities following closing
- Closing expected in September 2020

Key Points

- \$105 million purchase price
- Hydro One reached a definitive agreement with the City of Peterborough to acquire the business and distribution assets of Peterborough Distribution Inc. (PDI)
- Approximately 37,000 customers in Peterborough, Lakefield and Norwood
- Separate agreement with the City of Peterborough to construct an operations centre and fleet maintenance facility within the city.
- Completed August 1, 2020



GROWTH OPPORTUNITIES FOR THE TELECOM BUSINESS FOCUS ON VALUE-ADDED SERVICES

Managed & Professional Telecommunications Services

Cloud Services

Telecommunications Operations Services

Core Broadband Services

Managed & Professional Telecommunications Services: Outsourced consultative and operative processes and functions that simplify operations and reduce expenses by leveraging the knowledge and resources of industry experts

- Telecommunications Consulting and Digital Transformation Journey Mapping
- Legacy and Hybrid Technology Integration
- Network Engineering

Cloud Services: Outsourced platforms, applications and storage pools.

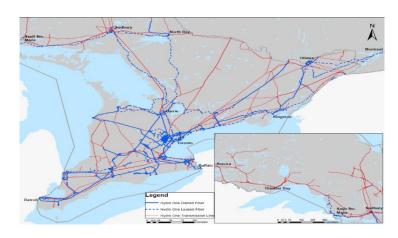
- Secure SD-WAN
- Backup-as-a-Service (BaaS)
- Infrastructure-as-a-Service (laaS)
- Managed Security Services and Unified Communications

Telecommunications Operations Services: Outsourced operational services that leverage highly specific expertise, resources and manpower to simplify operations and reduce operating expenses

- Network Operations-as-a-Service (NOS)
- Field Operations-as-a-Service (FOS)
- **Equipment Spares Management and Network Planning**

Core Telecommunication Services: Network connectivity and access in order to improve the efficiency and security of Client data telecommunications

- · High Performance Network Broadband Connectivity
- Internet Transit
- Data Centre access
- Microwave Tower space leasing



The Market

- Core connectivity revenues declining; a shift towards cloud connectivity, managed services & security-based services with increasing bandwidth demand
- Canadian telecom market is approx. \$49B (2017) Enterprise and Wholesale segments represent nearly \$17B of the addressable market with Ontario 43% of the national total

Hydro One Telecom Inc. Services	Historical	Future
Fibre connectivity	✓ !	✓
Internet transit	√	✓
Data center connectivity and tower space leasing to ISPs and other Telcos, Public Sector & Enterprise accounts	✓	✓
Security	!	✓
Cloud connectivity	 	✓
Data backup and recovery		✓
Professional services across all verticals		✓

Historical Hydro One Telecom Inc.

Leveraged Hydro One Network fibre assets to provide secure, low latency broadband connectivity in Ontario extending to Montreal with connections into Buffalo and Detroit

Future Hydro One Telecom Inc.

Pivot from a sole focus on commoditized connectivity to a solutions company responding to market demand for new services and increasing bandwidth. Differentiate Hydro One Telecom Inc. from traditional service providers through an excellent client experience and responsiveness, offering choice and value



SUSTAINABILITY AT HYDRO ONE

For Hydro One, sustainability means that we are committed to operating safely in an environmentally and socially responsible manner and to partnering with our customers and community stakeholders to build a brighter future for all

Approach to Sustainability

We are focusing on our three priority ESG issues (i) climate change and extreme weather; (ii) community and Indigenous partnerships and (iii) diversifying talent.



hydroone.com/sustainability

A Matrix of 10 Material Issues Identified¹

Customers Come First

People and Potential

Environmental Management



Supporting Stronger

Communities

A Sustainable Future for All (2019)

50% Board of Directors diversity (Independent Non-Executive)

\$1.7 billion in capital investments to expand electricity grid and renew and modernize existing infrastructure

Recognized by the Canadian Electricity Association for leadership in providing Indigenous procurement opportunities

\$41.3 million Total procurement spending with Indigenous businesses our highest ever spend

Almost 90% customer satisfaction with our Indigenous customers

\$2.8 million In sponsorships and donations in communities where we live and work

Designated as a Sustainable Electricity Company by the Canadian **Electricity Association**

Recognized as one of the Best 50 Corporate Citizens in Canada by Corporate Knights

Material issues identified are found in the top right unshaded corner of Matrix



DELIVERING CLEAN AND SUSTAINABLE ENERGY

Transmitting and delivering some of the cleanest energy in North America

- Ontario was the first North American jurisdiction to fully eliminate coal electricity generation and leads Canada in wind and solar capacity
- Recent five year Ontario Climate Change Action Plan will further accelerate province's leadership in reduction of greenhouse gas emissions
- Received our sustainable electricity company brand re-designation from the Canadian Electricity
 Association based on ISO 2600



- Ontario electricity now generated by: nuclear 58%, hydro 24%, natural gas 6%, wind 8%, solar 2%, other 2%
- 96% of the energy Hydro One transmit and distribute comes from zero-carbon emitting sources
- Hydro One recognized as one of the Best 50 Corporate Citizens in Canada by Corporate Knights in 2020
- Environmental stewards of thousands of kilometers of transmission grid corridor lands, including management of vegetation for habitat preservation and protection of species at risk
- ISO 14001 Compatible Environmental Management System to identify and proactively manage environmental risks for continual improvement
- Mailed out approximately 1.5 million fewer paper bills

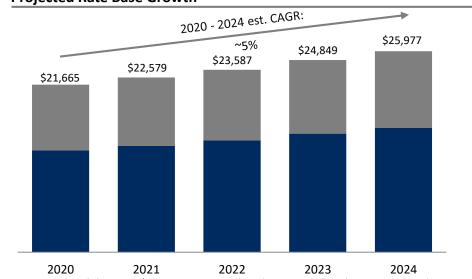


\$10B OF CAPITAL INVESTMENT DRIVING RATE BASE GROWTH

Consistent and predictable organic growth profile underpinned by required replacement of aging infrastructure

Projected Regulated Capital Investments* (\$M) \$2,136 \$2,121 \$1,776 \$1,855 \$1,804 \$756 \$739 \$674 \$1,382 \$1,380 \$1,181 \$1,139 \$1,112 2020 2021 2022 2023 2024 ■ Transmission ■ Distribution





* Company estimates include amounts from 2018-2022 Approved Distribution Rate Order and 2020-2022 Approved Transmission Rate Order. Subject to change upon filing of Joint Transmission and Distribution Rate Application for 2023 -2027.

Comments

- Organic growth underpinned by continued rate base expansion to renew and modernize grid
- Material amounts of deteriorated, end-of-service life infrastructure must be upgraded or replaced
- Little concentration risk as most projects within capex envelope are small to medium relative to total
- Investments not undertaken without reasonable expectation of regulatory recovery
- Equity issuance not anticipated for planned capital investment program which is self-funded





AFFIRMED 2022 GUIDANCE



- Company estimates subject to change and include amounts from 2018-2022 Approved Distribution Rate Order, 2019 Transmission inflationary filing, and 2020-2022 Approved Transmission Rate Order.
- The forward-looking information in this presentation is based on a variety of factors and assumptions, as described in the 2019 Year End and 2020 Second Quarter financial statements and management's discussion and analysis. Actual results may differ materially from those predicted by such forward-looking information.



INFRASTRUCTURE INVESTMENTS

Leamington Area Transmission Reinforcement



Estimated Total Project Cost: \$525 million

Capital Cost To Date: \$16 million

Anticipated In-Service Date: 2026

The Leamington Area Transmission Reinforcement project consists of the construction of a new double-circuit line between Chatham and Leamington and associated transmission stations and connections. The project is currently in the development stage.

Ontario Grid Control Centre



Estimated Capital Investment: \$143 million (2020-2021)

Anticipated In-Service Date: 2021

The Ontario Grid Control Centre, will accommodate the following functions: Primary Transmission and Distribution Operating, Telecommunication Management Centre; Security Operations; and general back office

Richview Transmission Station



Estimated Total Project Cost: \$115 million

Capital Cost To Date: \$113 million

Anticipated In-Service Date: 2021

Replacement of 50 year old end-of-life equipment at Richview Transformer Station to ensure the secure and reliable power supply to the City of Toronto and surrounding communities



HYDRO ONE RESPONDS TO COVID-19

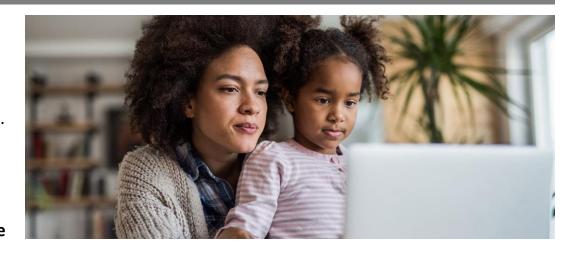
How our customers are being supported

We announced a Pandemic Relief Fund to assist customers affected by the COVID-19 and offer **financial assistance as well as increased payment flexibility** to customers.

Hydro One **temporarily suspended late payment fees** for all customers.

We **returned** ~\$5 million in security deposits, collected from newly connected customers, to **over 4,000 eligible commercial businesses**.

We extended our Winter Relief program so that **no customers will have their power disconnected** during this difficult time.



Providing critical aid to First Nation and Métis communities, scholarships for young Indigenous leaders and supporting the Indigenous economy.

The Government of Ontario is providing **immediate electricity rate relief** for families, small businesses and farms paying time-of-use (TOU) rates.

We launched a Free Early Payment program to support our Indigenous and small & medium sized business suppliers in Ontario.

We announced additional support for customers by extending the ban on residential electricity disconnections

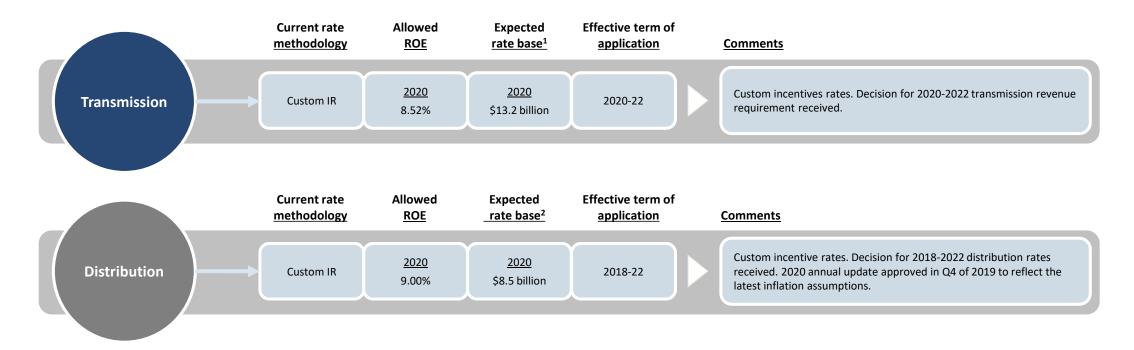
For more information: www.HydroOne.com/ReliefFund



CONSTRUCTIVE RATE REGULATOR (OEB)

Consistent, independent regulator with a transparent rate-setting process

- Transmission and Distribution businesses rate-regulated by the Ontario Energy Board (OEB)
- Deemed debt / equity ratio of 60% / 40% for both transmission and distribution segments
- Reduced regulatory lag through forward-looking test years, revenue decoupling and adjustment mechanisms
- Received a decision for distribution rates under the OEB's Custom Incentive Rate Making model on March 7, 2019 for 2018 2022 (5-year term)
- Received a decision on transmission revenue requirement under the OEB's Custom Incentive Rate Making model on April 23, 2020, for 2020 2022 (3-year term)



⁽¹⁾ Transmission rate base includes 100% of B2M LP, Niagara Reinforcement Limited Partnership and Hydro One Sault Ste. Marie Limited Partnership.

⁽²⁾ Distribution Rate Base includes recent LDC acquisitions (Peterborough Distribution Inc.) and Hydro One Remote Communities



SEGMENTED INCENTIVE REGULATORY CONSTRUCT

The transition from cost of service to incentive based regulatory model coincident with transformation of business will create value for both customers and shareholders

	Distribution OEB Approved 2018-2022							OEE	Approved 020-2022	
Rebasing Year	Custom Revenue Cap Index (RCI) by Component (%) (A) Inflation Adjustment Factor ⁴ (B) Less: Productivity Stretch Factor Offset (C) Add: Capital Factor (D) Equals: Custom Revenue Cap Index Total					Custom Revenue Cap Index (RCI) by Component (%) (A) Inflation Adjustment Factor⁴ (B) Less: Productivity Stretch Factor Offset (C) Add: Capital Factor (D) Equals: Custom Revenue Cap Index Total				
Determined By ^{1,2,3} :	:	: : 2018	: : 2019	2020	2021	: : 2022		: : 2020	: : 2021	2022
	(A)	: 2018	1.50%	2.00%	1.50%	1.50%	(A)		1.80%	1.80%
	(B)	revenue requirement	(0.45%)	(0.45%)	(0.45%)	(0.45%)	(B)	2020 revenue requirement	(0.3%)	(0.3%)
	: (C)	of \$1,459	1.65%	1.21%	1.95%	1.85%	. (C)	of \$1,586 million	2.88%	2.70%
	(D)	million	2.70%	2.76%	3.00%	2.90%	(D)	:	4.38%	4.20%
Earnings Sharing Method	50% of earnings that exceed allowed ROE by more than 100 basis points in any year of the term of the filing shared with customers									
Allowed ROE	9.00% through test years (2018-2022)					8.52% through	test years (2020-2	022)		
Effective Rate Setting	May 1, 2018					January 1, 2020) for respective rat	tes 2020-2022		

⁽¹⁾ Source: Distribution RCI as filed in Hydro One's Draft Rate Order dated April 2019, as updated in the 2020 Annual Update dated August 2019.

⁽²⁾ Source: Transmission RCI as filed in Hydro One's Draft Rate Order dated May 28, 2020.

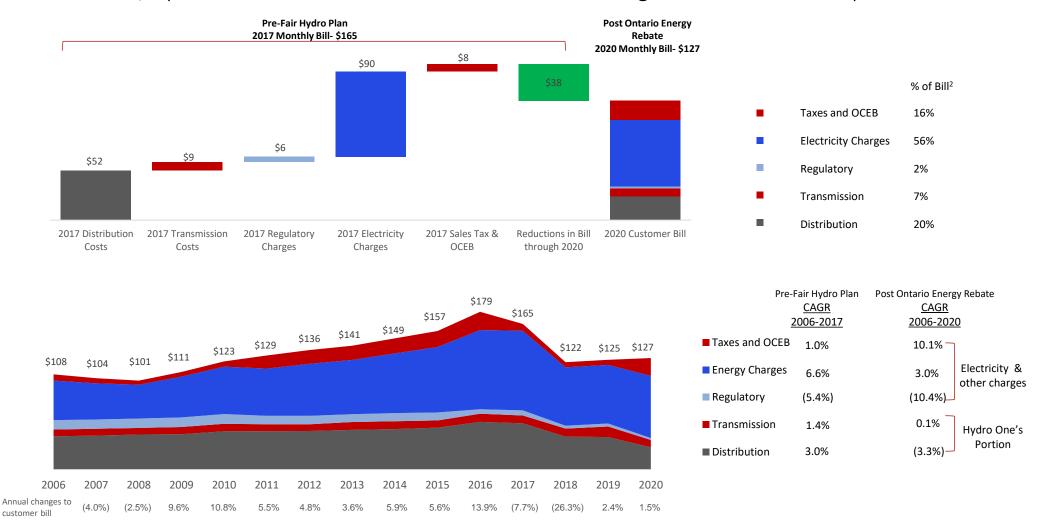
⁽³⁾ Source: Distribution RCI for 2020 based on annual update dated November 2019.

⁽⁴⁾ Inflation Adjustment Factor is updated annually for Transmission and Distribution.



REDUCING OUR CUSTOMER BILLS

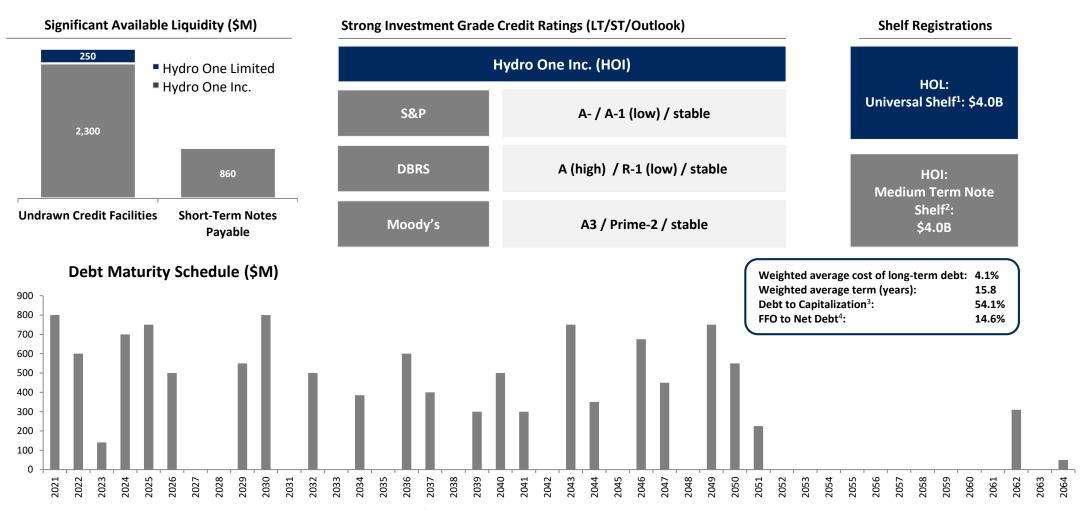
Since 2017, Hydro One customer bills have decreased on average from \$165 to \$127 per month





STRONG BALANCE SHEET AND LIQUIDITY (as at June 30, 2020)

Investment grade balance sheet with one of lowest debt costs in utility sector



⁽¹⁾ The Universal Base Shelf Prospectus allows Hydro One to offer, from time to time in one or more public offerings, up to \$4.0 billion of debt, equity or other securities, or any combination thereof, during the 25-month period ending on July 18, 2020. At June 30, 2020, no securities have been issued under the Universal Base Shelf Prospectus. Hydro One Limited filed the Universal Base Shelf Prospectus to provide the Company with financing flexibility going forward. The Company plans to file a new Universal Base Shelf Prospectus in the third quarter of 2020.

⁽²⁾ A Medium Term Note Program prospectus was filed in April 2020, which has a maximum authorized principal amount of notes issuable of \$4.0 billion until May 2022. At June 30, 2020, \$4.0 billion remained available for issuance under this Medium Term Note Program prospectus.

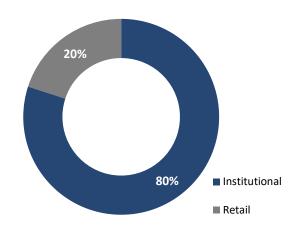
⁽³⁾ Debt to capitalization ratio has been calculated as total net debt (includes total long-term debt and short-term borrowings, net of cash and cash equivalents) divided by total debt plus total shareholders' equity, including preferred shares but excluding any amounts related to noncontrolling interest.

⁽⁴⁾ FFO to Net Debt for the last twelve months ending June 30, 2020.

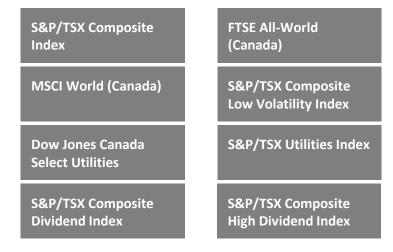


EQUITY MARKET CAP OVERVIEW

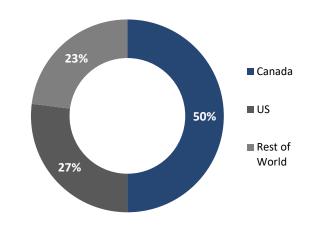
Approximate Ownership of Public Float



Equity Index Inclusions



Approximate Geographic Dispersion of Public Float



Comments

- ~597 million common shares outstanding, listed on Toronto Stock Exchange (TSX: H)
- Equity market capitalization of ~\$15.3 billion¹ and public float of ~\$8.0 billion
- Equity market capitalization amongst the top 60 of all listed Canadian companies



COMMON SHARE DIVIDENDS

Quarterly dividend declared at \$0.2536 per common share

Dividend Statistics	
Yield ¹	4.0%
Annualized Dividend ^{2,3}	\$1.0144 / share

Expected Quarterly Dividend Dates³

Declaration Date	Record Date	Payment Date
August 10, 2020	September 9, 2020	September 30, 2020
November 5, 2020	December 9, 2020	December 31, 2020

Key Points

- Quarterly dividend declared at \$0.2536 per common share (\$1.0144 annualized)
- Targeted dividend payout ratio remains at 70% 80% of net income
- Attractive and growing dividend supported by stable, regulated cash flows and planned rate base growth
- No equity issuance anticipated to fund planned five year capital investment program
- Non-dilutive dividend reinvestment plan (DRIP) was implemented post IPO (shares purchased on open market, not issued from treasury)







2Q20 FINANCIAL SUMMARY

Second Quarter YTD

		a quarter				
(millions of dollars, except EPS)	2020	2019	% Change	2020	2019	% Change
Revenue						
Transmission	\$459	\$374	22.7%	\$859	\$802	7.1%
Distribution	1,201	1,029	16.7%	2,640	2,350	12.3%
Distribution (Net of Purchased Power)	393	376	4.5%	825	890	(7.3%)
Other	10	10	-	21	20	5.0%
Consolidated	1,670	1,413	18.2%	3,520	3,172	11.0%
Consolidated (Net of Purchased Power)	862	760	13.4%	1,705	1,712	(0.4%)
OM&A Costs	270	267	1.1%	535	683	(21.7%)
Earnings Before Financing Charges and Income Taxes (EBI	т)					
Transmission	236	159	48.4%	422	375	12.5%
Distribution	150	118	27.1%	336	388	(13.4%)
Other	(7)	(5)	-40.0%	(13)	(167)	92.2%
Consolidated	379	272	39.3%	745	596	25.0.%
Net Income (Loss) ¹	1,103	155	611.6%	1,328	326	307.4%
Adjusted Net Income (Loss) ^{1,2}	236	155	52.3%	461	466	(1.1%)
Basic EPS	\$1.84	\$0.26	607.7%	\$2.22	\$0.55	303.6%
Basic Adjusted EPS ¹	\$0.39	\$0.26	50.0%	\$0.77	\$0.78	(1.3%)
Capital Investments	429	370	15.9%	801	681	17.6%
Assets Placed In-Service						
Transmission	58	161	(64.0%)	187	215	(13.0%)
Distribution	107	114	(6.1%)	202	202	-
Other	-	1	(100.0%)	1	4	(75.0%)
Total assets placed in-service	165	276	(40.2%)	390	421	(7.4%)

Financial Statements reported under U.S. GAAP

⁽¹⁾ Net Income is attributable to common shareholders and is after non-controlling interest, dividends to preferred shareholders,

⁽²⁾ Adjusted Net Income excludes items related to the Avista Corporation acquisition and impacts related to the ODC Decision and the OEB's DTA Decision on Hydro One Networks' distribution and transmission businesses.



TOP TRANSMISSION CAPITAL PROJECTS UNDERWAY

Development Project Name	Location	Туре	Anticipated In-Service Date	Estimated Cost	Capital Cost To-Date
Wataynikaneyap Power LP Line Connection	Pickle Lake Northwestern Ontario	New stations and transmission connection	2021	\$24 million	\$2 million
East-West Tie Station Expansion	Northern Ontario	New transmission connection and station expansion	20221	\$157 million	\$105 million
Waasigan Transmission Line	Thunder Bay-Atikokan-Dryden Northwestern Ontario	New transmission line	2024 ²	\$69 million	\$5 million
Leamington Area Transmission Reinforcement	Leamington Southwestern Ontario	New transmission line and stations	2026 ³	\$525 million	\$16 million

Sustainment Project Name	Location	Туре	Anticipated In-Service Date	Estimated Cost	Capital Cost To-Date
Richview Transmission Station Circuit Breaker Replacement	Toronto Southwestern Ontario	Station sustainment	2021	\$115 million	\$113 million
Bruce A Transmission Station	Tiverton Southwestern Ontario	Station sustainment	2021	\$146 million	\$139 million
Beck #2 Transmission Station Circuit Breaker Replacement	Niagara area Southwestern Ontario	Station sustainment	2023	\$135 million	\$82 million
Bruce B Switching Station Circuit Breaker Replacement	Tiverton Southwestern Ontario	Station sustainment	2024	\$146 million	\$14 million
Lennox Transmission Station Circuit Breaker Replacement	Napanee Southeastern Ontario	Station sustainment	2026	\$152 million	\$86 million
Middleport Transmission Station Circuit Breaker Replacement	Middleport Southwestern Ontario	Station sustainment	2025	\$116 million	\$56 million

⁽¹⁾ The majority of the East-West Tie Station Expansion project is expected to be placed in-service in 2021, enabling the connection and energization of the new East-West Tie transmission line. Additional work to complete the upgrades is expected to be placed in-service in 2022.

⁽²⁾ The costs of the Waasigan Transmission Line project relate to the development phase.

³⁾ The Leamington Area Transmission Reinforcement project consists of the construction of a new double-circuit line between Chatham and Leamington and associated transmission stations and connections. The project is currently in the development stage, and as such, the estimated cost is subject to change. The anticipated in-service dates for the line and stations are between 2022 and 2026.



REGULATORY STAKEHOLDERS



Who: Provincial Government, Ministry of Energy

What: Policy, legislation, regulations



Who: Ontario Energy Board (OEB)

What: Independent electric utility price and service quality regulation



Who: Independent Electricity System Operator

What: Wholesale power market rules, intermediary, North American reliability standards



Canada Energy Régie de l'énergie

Who: Canadian Energy Regulator

What: Federal regulator, international power lines and substations



Who: North American Electric Reliability Corporation

What: Continent-wide bulk power reliability standards, certification, monitoring



Who: Northeast Power Coordinating Council

What: Northeastern North American grid reliability, standards, compliance



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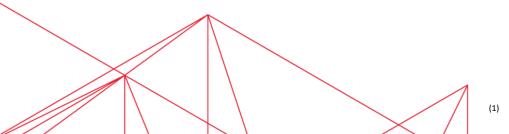
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Mark Poweska¹

President and CEO of Hydro One Ltd, Former Executive Vice President, Operations at BC Hydro, Director and Chair of the Operations Committee of the Western Energy Institute, Board Advisor to Yukon Energy Corporation





DISCLAIMERS

In this presentation, all amounts are in Canadian dollars, unless otherwise indicated. Any graphs, tables or other information in this presentation demonstrating the historical performance of the Company or any other entity contained in this presentation are intended only to illustrate past performance of such entitles and are not necessarily indicative of future performance of Hydro One. In this presentation, "Hydro One" refers to Hydro One Limited and its subsidiaries and other investments, taken together as a whole.

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This presentation contains "forward-looking information" within the meaning of applicable Canadian securities laws. Forward-looking information in this presentation is based on current expectations, estimates, forecasts and projections about Hydro One's business and the industry in which Hydro One operates and includes beliefs of and assumptions made by management. Such statements include, but are not limited to: statements relating to Hydro One's transformation; statements about cash flows and rate base growth; statements regarding future equity issuances; statements related to dividends; statements about consolidation; statements about efficiency realization; statements about collective agreements; statements about Hydro One's strategy, areas of focus and anticipated outcomes; statements relating to vegetation management; statements related to local distribution company acquisitions and related commitments; statements about growth relating to the unregulated businesses; statements about sustainability and ESG; statements regarding future capital investments, including cost and in-service dates; statements related to the OEB, regulatory decisions, impacts and timing; statements related to the Universal Shelf and the Medium Term Note Shelf; statements related to credit ratings; expectations regarding planned or expected capital investments; and Hydro One's guidance range for adjusted basic EPS for 2022.

Words such as "aim", "could", "would", "expect", "anticipate", "intend", "attempt", "may", "plan", "will", "believe", "seek", "estimate", "goal", "target", and variations of such words and similar expressions are intended to identify such forward-looking information. These statements are not guarantees of future performance and involve assumptions and risks and uncertainties that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed, implied or forecasted in such forward-looking information. Hydro One does not intend, and it disclaims any obligation to update any forward-looking information, except as required by law.

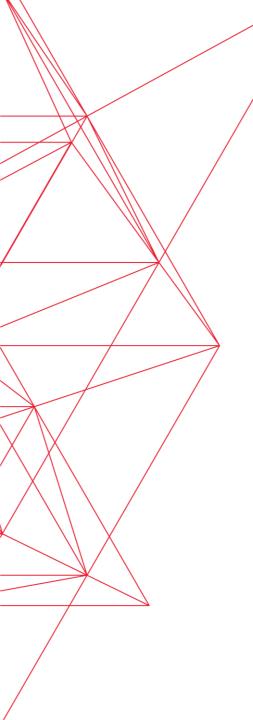
The forward-looking information in this presentation is based on a variety of factors and assumptions, as described in the financial statements and management's discussion and analysis. Actual results may differ materially from those predicted by such forward-looking information. While Hydro One does not know what impact any of these differences may have, Hydro One's business, results of operations and financial condition may be materially adversely affected if any such differences occur. Factors that could cause actual results or outcomes to differ materially from the results expressed or implied by forward-looking information are described in the financial statements and management's discussion and analysis.

Guidance

In this presentation, Hydro One is providing a guidance range for adjusted basic EPS for 2022 based on a normalized adjusted EPS for 2019 which takes into account one-time non-recurring items in 2019 including: catch-up earnings attributable to 2018 for the distribution segment, earnings above the regulated return on equity in the distribution segment, and insurance proceeds for the transmission segment, offset by costs related to the Avista transaction, and write-offs for the Lake Superior Link project. The purpose of the guidance range for adjusted EPS in 2022 is to assist investors, shareholders, and others in evaluating the expected long-term performance of Hydro One's business. This information may not be appropriate for other purposes. Information about our guidance, including the various assumptions underlying it, should be read in conjunction with "Forward-Looking Information" above and as may be found in Hydro One's filings with the securities regulatory authorities in Canada, which are available on SEDAR at www.sedar.com. Hydro One does not intend to update the guidance range for adjusted EPS in 2022 unless there are material events that occur that impact the 2022 guidance or as otherwise required by law.

Non-GAAP Measures

Hydro One prepares and presents its financial statements in accordance with U.S. GAAP. "Funds from Operations" or "FFO", "Adjusted Net Income", "Revenue Net of Purchased Power" and "Adjusted Earnings Per Share" are not recognized measures under U.S. GAAP and do not have standardized meanings prescribed by U.S. GAAP. These are therefore unlikely to be comparable to similar measures presented by other companies. Funds from Operations should not be considered in isolation nor as a substitute for analysis of Hydro One's financial information reported under U.S. GAAP. "Funds from Operations" or "FFO" is defined as net cash from operating activities, adjusted for the following: (i) changes in non-cash balances related to operations, (ii) dividends paid on preferred shares, and (iii) non-controlling interest distributions. Management believes that these measures will be helpful as a supplemental measure of the Company's operating cash flows and earnings. For more information, see "Non-GAAP Measures" in Hydro One's 2019 full year MD&A.





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