

# Hydro One Reports Third Quarter Earnings

Hydro One's focus on customer advocacy, partnership, and long-term financial stability results in positive performance

TORONTO, November 6, 2020 - Hydro One Limited (Hydro One or the Company) today announced its financial and operating results for the third quarter ended September 30, 2020.

# Third Quarter Highlights

- High demand for electricity led to earnings per share (EPS) of \$0.47, compared to EPS of \$0.40, for the same period in 2019.
- Hydro One continued to support its customers by extending its ban on residential electricity disconnections and keeping in place its Pandemic Relief Program.
- A Silver level certification from the Canadian Council for Aboriginal Business and the Ontario Energy Association's Leader of the Year award demonstrated the continued commitment to excellence.
- Hydro One announced that members of the Power Workers' Union (PWU) ratified the renewal of two collective agreements.
- The Company's capital investments and in-service additions for the third quarter were \$500 million and \$371 million, respectively, compared to \$424 million and \$433 million in the same quarter in 2019.
- Hydro One Limited announced that it will exercise its option to redeem all of its outstanding Series 1 Preferred Shares on November 20, 2020. The shares will be replaced by \$425 million notes issued by the Company in October 2020 at competitive rates.
- Subsequent to the quarter, Hydro One Inc. successfully issued \$1.2 billion of Medium Term Notes at competitive rates.
- The Company completed the purchase of the business and distribution assets of Peterborough Distribution Inc. on August 1st, 2020 and completed the acquisition of Orillia Power Distribution Corporation on September 1, 2020.
- Quarterly dividend declared at \$0.2536 per share, payable December 31, 2020.

"Hydro One's team remains dedicated to delivering exceptional service and support to our customers," said Mark Poweska, President and CEO, of Hydro One. "By focusing on the priorities of the business and executing against our plans, we continue to demonstrate long-term benefits to our customers, employees and shareholders."

# Selected Consolidated Financial and Operating Highlights

	Three months ended	September 30	Nine months ended	September 30
(amounts throughout in millions of Canadian dollars, except as otherwise noted)	2020	2019	2020	2019
Revenues	1,903	1,593	5,423	4,765
Purchased power	993	737	2,808	2,197
Revenues, net of purchased power <sup>1</sup>	910	856	2,615	2,568
Net income attributable to common shareholders	281	241	1,609	567
Adjusting items	_		(867)	140
Adjusted net income attributable to common shareholders <sup>1</sup>	281	241	742	707
Basic EPS	\$0.47	\$0.40	\$2.69	\$0.95
Diluted EPS	\$0.47	\$0.40	\$2.68	\$0.95
Basic Adjusted EPS <sup>1</sup>	\$0.47	\$0.40	\$1.24	\$1.19
Diluted Adjusted EPS <sup>1</sup>	\$0.47	\$0.40	\$1.24	\$1.18
Net cash from operating activities	680	648	1,603	1,063
Capital investments	500	424	1,301	1,105
Assets placed in-service	371	433	761	854
Transmission: Average monthly Ontario 60-minute peak demand (MW)	22,831	20,954	20,392	19,981
Distribution: Electricity distributed to Hydro One customers (GWh)	7,132	6,627	20,829	20,438

<sup>1</sup> **Non-GAAP Measures** - Hydro One uses financial measures that do not have a standardized meaning under the United States generally accepted accounting principles (US GAAP) and may not be comparable to similar measures presented by other entities. Hydro One calculated the non-GAAP measures by adjusting certain US GAAP measures for specific items that impact comparability but which the Company does not consider part of normal, ongoing operations. Refer to the Non-GAAP Measures section of the Company's Management's Discussion and Analysis (MD&A) for further discussion of these items.

# **Key Financial Highlights**

# 2020 Third Quarter Highlights

The Company reported net income attributable to common shareholders of \$281 million during the quarter, compared to \$241 million in the same period of 2019. This resulted in EPS and adjusted EPS of \$0.47, compared to EPS and adjusted EPS of \$0.40 in the prior year.

Revenues, net of purchased power, for the third quarter were \$54 million higher than last year, mainly due to higher transmission revenues primarily due to higher peak demand, and higher distribution revenues as a result of Ontario Energy Board (OEB)-approved rates, as well as stronger consumption.

Operation, maintenance and administration (OM&A) costs in the third quarter of 2020, which include COVID-19 related costs as further discussed below, were slightly higher than last year. The increase is attributable to additional OPEB costs that are recognized in OM&A following the 2020-2022 OEB transmission decision and recovered in rates, therefore net income neutral, which have been offset by lower vegetation management expenditures.

Income tax expense for the third quarter of 2020 was higher than the prior year due to higher income before taxes, partially offset by higher net tax deductions primarily related to tax depreciation in excess of depreciation.

Hydro One continues to invest in the reliability and performance of Ontario's electricity transmission and distribution systems, address aging power system infrastructure, facilitate connectivity to new load customers and generation sources, and improve service to customers. The Company made capital investments of \$500 million during the third quarter of 2020, and placed \$371 million of new assets inservice.

# COVID-19

Throughout the COVID-19 pandemic, the Company's decisions and actions have been guided by two priorities: to protect Hydro One's employees and to maintain the safe and reliable supply of electricity to



Hydro One's customers. To date, Hydro One has been successful in achieving these priorities as the Company has returned to full capacity within its field operations and has experienced only one suspected case of workplace transmission, which occurred following the end of the quarter.

While most of Hydro One's office and administrative staff continue to work remotely, the Company has opened office locations to a portion of its workforce throughout the province, following the implementation of enhanced safety measures. Hydro One remains focused on ensuring that its teams are equipped to operate safely as the Company continues to advance its work on capital and operating work programs that were deferred earlier in the year, where it is safe to do so.

Included in the Company's results for the third quarter and nine months ended September 30, 2020 are costs incurred as a result of the COVID-19 pandemic. OM&A costs in the quarter include \$5 million of COVID-19 related expenses, which are primarily attributable to additional facility related expenditures. On a year-to-date basis, COVID-19 related OM&A expenditures of \$32 million also include costs associated with the temporary stand-down of the Company's work-force and other sustainment work performed in prior quarters, and have been partially offset by the timing of work program expenditures which have been temporarily deferred.

Looking ahead, it is very difficult to determine or estimate the exact impacts of COVID-19 on Hydro One's operations as they will be largely dependent on the duration of the pandemic and severity of the measures implemented to combat this virus. Electricity consumption and demand can be impacted by numerous variables, including weather, changing economic conditions and conservation efforts making it difficult to estimate the impact of COVID-19 with any level of precision. Hydro One has continued to take the necessary steps to mitigate the impact of COVID-19 on the Company's operations.

# Selected Operating Highlights

Hydro One announced the extension on its ban on residential electricity disconnections to ensure that no customer is disconnected at a time when support is needed most. Hydro One also announced that its Pandemic Relief Program will remain in place to provide financial relief and payment flexibility to customers experiencing hardship.

A Silver level certification from the Canadian Council for Aboriginal Business was awarded to Hydro One for its commitments to building lasting, strong and mutually beneficial relationships with Indigenous communities. The Ontario Energy Association's Leader of the Year award was given to Mark Poweska which demonstrates Hydro One's continued commitment to excellence.

The PWU members voted in favour of two renewal collective agreements: the main collective agreement, which includes front-line staff, and the Customer Service Operations collective agreement, which includes staff in customer facing roles.

Hydro One Limited announced that it will exercise its option to redeem all of its outstanding Series 1 Preferred Shares on November 20, 2020 for an aggregate redemption price of \$423 million. The shares will be replaced by Hydro One Limited's \$425 million principal amount of 1.41% notes due October 15, 2027.

In October 2020, following the end of the quarter, Hydro One Inc. raised \$1.2 billion of Medium Term Notes consisting of \$600 million aggregate principal amount of 0.71% Medium Term Notes, Series 48, due 2023, \$400 million aggregate principal amount of 1.69% Medium Term Notes, Series 49, due 2031, and \$200 million aggregate principal amount issued through a reopening of its 2.71% Medium Term Notes, Series 47, due 2050. Hydro One Inc. expects to use the net proceeds of this offering to repay and/ or prepay maturing long-term and short-term debt and for general corporate purposes.

On August 1st, 2020, the Company completed the purchase of the business and distribution assets of Peterborough Distribution Inc. from the City of Peterborough. On September 1, 2020, the Company completed the acquisition of Orillia Power Distribution Corporation from the City of Orillia.



# **Common Share Dividends**

Following the conclusion of the third quarter, on November 5, 2020, the Company declared a quarterly cash dividend to common shareholders of \$0.2536 per share to be paid on December 31, 2020 to shareholders of record on December 9, 2020.

# **Supplemental Segment Information**

	Three months ended	September 30	Nine months ended September 30		
(millions of dollars)	2020	2019	2020	2019	
Revenues					
Transmission	483	443	1,342	1,245	
Distribution	1,410	1,140	4,050	3,490	
Other	10	10	31	30	
Total revenues	1,903	1,593	5,423	4,765	
Revenues, net of purchased power					
Transmission	483	443	1,342	1,245	
Distribution	417	403	1,242	1,293	
Other	10	10	31	30	
Total revenues, net of purchased power	910	856	2,615	2,568	
Operation, maintenance and administration costs					
Transmission	102	96	318	296	
Distribution	145	148	434	448	
Other	15	15	45	198	
Total operation, maintenance and administration costs	262	259	797	942	
Income (loss) before financing charges and taxes					
Transmission	268	232	690	607	
Distribution	167	153	503	541	
Other	(7)	(7)	(20)	(174)	
Total income before financing charges and taxes	428	378	1,173	974	
Capital investments					
Transmission	309	276	796	724	
Distribution	190	146	502	375	
Other	1	2	3	6	
Total capital investments	500	424	1,301	1,105	
Assets placed in-service					
Transmission	196	294	383	509	
Distribution	174	129	376	331	
Other	1	10	2	14	
Total assets placed in-service	371	433	761	854	

This press release should be read in conjunction with the Company's third quarter 2020 unaudited consolidated financial statements and MD&A. These financial statements and MD&A together with additional information about Hydro One, including the audited consolidated financial statements and MD&A for the year ended December 31, 2019 can be accessed at <u>www.HydroOne.com/Investors</u> and <u>www.sedar.com</u>.

# **Quarterly Investment Community Teleconference**

The Company's third quarter 2020 results teleconference with the investment community will be held on November 6, 2020 at 8 a.m. ET, a webcast of which will be available at <u>www.HydroOne.com/Investors</u>. Members of the financial community wishing to ask questions during the call should dial 1-866-221-1674 prior to the scheduled start time and request access to Hydro One's third quarter 2020 results call, conference ID 5952718 (international callers may dial 1-270-215-9604). Media and other interested parties are welcome to participate on a listen-only basis. A webcast of the teleconference will be available at the same link following the call. Additionally, investors should note that from time to time Hydro One management presents at brokerage sponsored investor conferences. Most often, but not always, these conferences are webcast by the hosting brokerage firm, and when they are webcast, links are made available on Hydro One's website at <u>www.HydroOne.com/Investors</u> and are posted generally at least two days before the conference.

# Hydro One Limited (TSX: H)

Hydro One Limited, through its wholly-owned subsidiaries, is Ontario's largest electricity transmission and distribution provider with approximately 1.4 million valued customers, approximately \$27.1 billion in assets as at December 31, 2019, and annual revenues in 2019 of approximately \$6.5 billion.

Our team of approximately 8,800 skilled and dedicated employees proudly build and maintain a safe and reliable electricity system which is essential to supporting strong and successful communities. In 2019, Hydro One invested approximately \$1.7 billion in its transmission and distribution networks and supported the economy through buying approximately \$1.5 billion of goods and services.

We are committed to the communities where we live and work through community investment, sustainability and diversity initiatives. We are designated as a Sustainable Electricity Company by the Canadian Electricity Association.

Hydro One Limited's common shares are listed on the TSX and certain of Hydro One Inc.'s medium term notes are listed on the NYSE. Additional information can be accessed at <u>www.hydroone.com</u>, <u>www.sedar.com</u> or <u>www.sec.gov</u>.

# For More Information

For more information about everything Hydro One, please visit <u>www.hydroone.com</u> where you can find additional information including links to securities filings, historical financial reports, and information about the Company's governance practices, corporate social responsibility, customer solutions, and further information about its business.

# Forward-Looking Statements and Information

This press release may contain "forward-looking information" within the meaning of applicable securities laws. Such information includes, but is not limited to, statements related to: the Company's continued service and support to customers; including the continued provision of the Pandemic Relief Program; investments in reliability and performance of the electricity systems; statements that the Company will redeem all of its outstanding Series 1 Preferred Shares and the timing for the redemption of such shares; the anticipated use of the net proceeds from Hydro One Inc.'s offering of medium term notes; the impact of COVID-19 on the Company's business, operations and service; the Company's priorities in its response to COVID-19 and the mitigation measures taken; and dividends. Words such as "expect," "anticipate," "intend," "attempt," "may," "plan," "will", "can", "believe," "seek," "estimate," and variations of such words and similar expressions are intended to identify such forward-looking information. These statements are not guarantees of future performance or actions and involve assumptions and risks and uncertainties that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed, implied or forecasted in such forward-looking information. Some of the factors that



could cause actual results or outcomes to differ materially from the results expressed, implied or forecasted by such forward-looking information, including some of the assumptions used in making such statements, are discussed more fully in Hydro One's filings with the securities regulatory authorities in Canada, which are available on SEDAR at <u>www.sedar.com</u>. Hydro One does not intend, and it disclaims any obligation, to update any forward-looking information, except as required by law.

# For further information, please contact:

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The following Management's Discussion and Analysis (MD&A) of the financial condition and results of operations should be read together with the condensed interim unaudited consolidated financial statements and accompanying notes thereto (Consolidated Financial Statements) of Hydro One Limited (Hydro One or the Company) for the three and nine months ended September 30, 2020, as well as the Company's audited consolidated financial statements and MD&A for the year ended December 31, 2019. The Consolidated Financial Statements have been prepared in accordance with United States (US) Generally Accepted Accounting Principles (GAAP). All financial information in this MD&A is presented in Canadian dollars, unless otherwise indicated.

The Company has prepared this MD&A in accordance with National Instrument 51-102 - Continuous Disclosure Obligations of the Canadian Securities Administrators. Under the US/Canada Multijurisdictional Disclosure System, the Company is permitted to prepare this MD&A in accordance with the disclosure requirements of Canadian securities laws and regulations, which can vary from those of the US. This MD&A provides information as at and for the three and nine months ended September 30, 2020, based on information available to management as of November 5, 2020.

### CONSOLIDATED FINANCIAL HIGHLIGHTS AND STATISTICS

	Three m	onths ended S	eptember 30	Nine months ended September 3		
(millions of dollars, except as otherwise noted)	2020	2019	Change	2020	2019	Change
Revenues	1,903	1,593	19.5%	5,423	4,765	13.8%
Purchased power	993	737	34.7%	2,808	2,197	27.8%
Revenues, net of purchased power <sup>1</sup>	910	856	6.3%	2,615	2,568	1.8%
Operation, maintenance and administration (OM&A) costs	262	259	1.2%	797	942	(15.4%)
Depreciation, amortization and asset removal costs	220	219	0.5%	645	652	(1.1%)
Financing charges	114	118	(3.4%)	352	398	(11.6%)
Income tax expense (recovery)	22	14	57.1%	(812)	(8)	10,050%
Net income to common shareholders of Hydro One	281	241	16.6%	1,609	567	183.8%
Adjusted net income to common shareholders of Hydro One <sup>1</sup>	281	241	16.6%	742	707	5.0%
Basic earnings per common share (EPS)	\$0.47	\$0.40	17.5%	\$2.69	\$0.95	183.2%
Diluted EPS	\$0.47	\$0.40	17.5%	\$2.68	\$0.95	182.1%
Basic adjusted non-GAAP EPS (Adjusted EPS) <sup>1</sup>	\$0.47	\$0.40	17.5%	\$1.24	\$1.19	4.2%
Diluted Adjusted EPS <sup>1</sup>	\$0.47	\$0.40	17.5%	\$1.24	\$1.18	5.1%
Net cash from operating activities	680	648	4.9%	1,603	1,063	50.8%
Funds from operations (FF0) <sup>1</sup>	529	457	15.8%	1,408	1,012	39.1%
Capital investments	500	424	17.9%	1,301	1,105	17.7%
Assets placed in-service	371	433	(14.3%)	761	854	(10.9%)
Transmission: Average monthly Ontario 60-minute peak demand (MW)	22,831	20,954	9.0%	20,392	19,981	2.1%
Distribution: Electricity distributed to Hydro One customers (GWh)	7,132	6,627	7.6%	20,829	20,438	1.9%
As at				Septe	ember 30, D 2020	ecember 31, 2019
Debt to capitalization ratio <sup>2</sup>					55.8%	56.3%

<sup>1</sup> See section "Non-GAAP Measures" for description and reconciliation of adjusted net income, basic and diluted Adjusted EPS, FFO and revenues, net of purchased power.

<sup>2</sup> Debt to capitalization ratio is a non-GAAP measure and has been calculated as total debt (including total long-term debt, and short-term borrowings, net of cash and cash equivalents) divided by total debt plus total shareholders' equity, but excluding any amounts related to noncontrolling interest. The ratio in each period reflects the presentation of the preferred shares, as debt or equity, respectively, as at the period end date. Management believes that the debt to capitalization ratio is helpful as a measure of the proportion of debt in the Company's capital structure.

# OVERVIEW

The Company's transmission business consists of the transmission system operated by subsidiaries of Hydro One Inc. (a whollyowned subsidiary of the Company), Hydro One Networks Inc. (Hydro One Networks) and Hydro One Sault Ste. Marie LP (HOSSM), as well as an approximately 66% interest in B2M Limited Partnership (B2M LP), a limited partnership between Hydro One and the Saugeen Ojibway Nation (SON), and an approximately 55% interest in Niagara Reinforcement Limited Partnership (NRLP), a limited partnership between Hydro One and Six Nations of the Grand River Development Corporation and the Mississaugas of the Credit First Nation (collectively, the First Nations Partners). Hydro One's distribution business consists of the distribution system operated by Hydro One Inc.'s subsidiaries, which include Hydro One Networks, Hydro One Remote Communities Inc. (Hydro One Remote Communities), Orillia Power Distribution Corporation (Orillia Power), as well as the distribution business and assets acquired from Peterborough Distribution Inc. (Peterborough Distribution) this quarter. Please see section "Other Developments" for additional information regarding the acquisition of Orillia Power and the acquisition of the

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business and distribution assets of Peterborough Distribution. The other segment consists principally of Hydro One's telecommunications business, which provides telecommunications support for the Company's transmission and distribution businesses, as well as certain corporate activities, and is not rate-regulated.

For the nine months ended September 30, 2020 and 2019, Hydro One's segments accounted for the Company's total revenues, net of purchased power, as follows:

Nine months ended September 30	2020	2019
Transmission	51 %	49 %
Distribution	48 %	50 %
Other	1 %	1 %

As at September 30, 2020 and December 31, 2019, Hydro One's segments accounted for the Company's total assets as follows:

As at	September 30, 2020	December 31, 2019
Transmission	55 %	56 %
Distribution	36 %	37 %
Other	9 %	7 %

## **RESULTS OF OPERATIONS**

### Net Income

Net income attributable to common shareholders for the quarter ended September 30, 2020 of \$281 million is an increase of \$40 million, or 16.6%, from the prior year. Significant influences on net income included:

- higher revenues, net of purchased power, primarily resulting from:
  - higher transmission revenues primarily due to higher peak demand driven by favourable weather; and
  - higher distribution revenues resulting from Ontario Energy Board (OEB)-approved rates and stronger energy consumption driven by favourable weather.
- slightly higher OM&A costs primarily resulting from:
  - additional other post-employment benefit (OPEB) costs that are recognized in OM&A following the 2020-2022 OEB transmission decision and recovered in rates, therefore net income neutral; and
  - · costs related to COVID-19, as discussed below; partially offset by
  - · lower vegetation management expenditures.
- higher income tax expense primarily attributable to the following:
  - · higher income before taxes; partially offset by
  - · higher net tax deductions primarily related to tax depreciation (CCA) in excess of depreciation.

Net income attributable to common shareholders for nine months ended September 30, 2020 of \$1,609 million is an increase of \$1,042 million, or 183.8%, from the prior year. Year-to-date results were impacted by similar factors to those noted above, as well as the following:

- income tax recovery following the July 2020 decision of the Ontario Divisional Court (ODC Decision);
- net costs related to the proposed acquisition of Avista Corporation (Merger) incurred in the first quarter of 2019, including
  payment of the termination fee; financing charges; and related income tax recovery;
- the recognition of Conservation and Demand Management (CDM) revenues in the second quarter of 2020; and
- the write-off of the Lake Superior Link project in 2019; partially offset by
- the 2018 catch-up income recognized in the first quarter of 2019 following the OEB decision.

Included in the Company's results for the third quarter and nine months ended September 30, 2020 are costs incurred as a result of the COVID-19 pandemic. Total OM&A costs in the quarter of \$5 million are primarily attributable to additional facility related expenditures. On a year-to-date basis, COVID-19 related OM&A expenditures of \$32 million include costs associated with the temporary stand-down of the Company's work-force and other sustainment work performed in prior quarters, and have been partially offset by the timing of work program expenditures which have been temporarily deferred.

For additional disclosure related to the impact of COVID-19 on the Company's operations for the third quarter and nine months ended September 30, 2020, please see section "Other Developments - COVID-19".

### **EPS and Adjusted EPS**

EPS was \$0.47 and \$2.69 for the three and nine months ended September 30, 2020, respectively, compared to EPS of \$0.40 and \$0.95 in the comparable periods last year. The increase in EPS was driven by higher earnings for the three and nine months ended September 30, 2020, as discussed above. Adjusted EPS, which excludes the impacts of the income tax recovery related

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to the ODC Decision received in the current year as well as income and costs related to the Merger in the prior year, was \$0.47 and \$1.24 for the three and nine months ended September 30, 2020, respectively, compared to \$0.40 and \$1.19 in the comparable periods in 2019. The increase in adjusted EPS was driven by increases in net income for the three and nine months ended September 30, 2020, as discussed above. See section "Non-GAAP Measures" for description and reconciliation of Adjusted EPS.

### Revenues

	Three m	Three months ended September 30			Nine months ended September 30		
(millions of dollars, except as otherwise noted)	2020	2019	Change	2020	2019	Change	
Transmission	483	443	9.0%	1,342	1,245	7.8%	
Distribution	1,410	1,140	23.7%	4,050	3,490	16.0%	
Other	10	10	—%	31	30	3.3%	
Total revenues	1,903	1,593	19.5%	5,423	4,765	13.8%	
Transmission	483	443	9.0%	1,342	1,245	7.8%	
Distribution, net of purchased power <sup>1</sup>	417	403	3.5%	1,242	1,293	(3.9%)	
Other	10	10	—%	31	30	3.3%	
Total revenues, net of purchased power <sup>1</sup>	910	856	6.3%	2,615	2,568	1.8%	
Transmission: Average monthly Ontario 60-minute peak demand (MW)	22,831	20,954	9.0%	20,392	19,981	2.1%	
Distribution: Electricity distributed to Hydro One customers (GWh)	7,132	6,627	7.6%	20,829	20,438	1.9%	

<sup>1</sup> See section "Non-GAAP Measures" for description and reconciliation of distribution revenues, net of purchased power, and revenues, net of purchased power.

### Transmission Revenues

Transmission revenues increased by 9.0% during the quarter ended September 30, 2020, primarily due to:

- higher average monthly Ontario 60-minute peak demand driven by favourable weather; and
- · revenue related to NRLP assets placed in-service in the third quarter of 2019; partially offset by
- deferred regulatory adjustment related to asset removal costs in 2020.

The 7.8% increase in transmission revenues during the nine months ended September 30, 2020, was the result of similar factors as noted above, as well as the recognition of the 2020 transmission decision received in the second quarter, including approved rates retroactive to January 1, 2020 and the recognition of CDM revenues.

#### Distribution Revenues, Net of Purchased Power

Distribution revenues, net of purchased power, increased by 3.5% during the quarter ended September 30, 2020 primarily due to:

- higher revenues resulting from OEB-approved rates and stronger energy consumption driven by favourable weather; as well as
- revenues related to Peterborough Distribution and Orillia Power acquisitions which closed during the third quarter of 2020; partially offset by
- lower revenues driven by the suspension of late payment charges following the onset of COVID-19.

The 3.9% decrease in distribution revenues, net of purchased power, during the nine months ended September 30, 2020 was primarily due to the 2018 catch-up income recognized in the first quarter of 2019 following the OEB decision, partially offset by similar factors to those noted above.

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## OM&A Costs

	Three m	Three months ended September 30			Nine months ended September 30		
(millions of dollars)	2020	2019	Change	2020	2019	Change	
Transmission	102	96	6.3%	318	296	7.4%	
Distribution	145	148	(2.0%)	434	448	(3.1%)	
Other	15	15	—%	45	198	(77.3%)	
	262	259	1.2%	797	942	(15.4%)	

## Transmission OM&A Costs

The 6.3% increase in transmission OM&A costs for the quarter ended September 30, 2020 was primarily due to:

- additional OPEB costs that are recognized in OM&A following the 2020-2022 OEB transmission decision and recovered in rates, therefore net income neutral; and
- costs related to COVID-19, primarily consisting of direct expenses, including purchases of additional facility-related and cleaning supplies; partially offset by
- · lower work program expenditures related to stations and lines maintenance.

The 7.4% increase in transmission OM&A costs for the nine months ended September 30, 2020 was primarily due to similar factors as noted above.

## Distribution OM&A Costs

The 2.0% decrease in distribution OM&A costs for the quarter ended September 30, 2020 was primarily due to:

- · lower vegetation management expenditures; partially offset by
- costs related to COVID-19, primarily consisting of direct expenses, including purchases of additional facility-related and cleaning supplies.

The 3.1% decrease in distribution OM&A costs for the nine months ended September 30, 2020 was primarily due to similar factors as noted above, as well as lower corporate support costs.

### Other OM&A Costs

Other OM&A costs for the three months ended September 30, 2020 were in-line year-over-year. The decrease in other OM&A costs for the nine months ended September 30, 2020 was primarily due to the payment of the Merger termination fee and the write-off of the Lake Superior Link project in the prior year.

# Financing Charges

The \$4 million, or 3.4%, decrease in financing charges for the quarter ended September 30, 2020 was primarily attributable to a lower weighted-average long-term debt balance outstanding in the quarter.

The \$46 million, or 11.6%, decrease in financing charges for the nine months ended September 30, 2020 was primarily due to:

- financing costs related to the Merger incurred in the first quarter of 2019; and
- · lower interest expense on short-term notes due to lower interest rate in the current year; partially offset by
- higher interest expense on long-term debt as a result of increased debt levels largely driven by the debt issuances completed in the second quarter of 2019 and first quarter of 2020.

### Income Tax Expense

Income tax expense was \$22 million for the three months ended September 30, 2020 as compared to an expense of \$14 million in the comparable period of the prior year. The Company recognized an income tax recovery of \$812 million for the nine months ended September 30, 2020 compared to an income tax recovery of \$8 million in 2019.

As prescribed by the regulators, the Company recovers income taxes and is required to accrue its tax expense based on the tax liability determined excluding temporary differences recoverable from or refundable to customers in the future.

The increase in income tax expense for the three months ended September 30, 2020 was primarily attributable to:

- higher income before taxes; partially offset by
- higher net tax deductions primarily related to CCA in excess of depreciation.

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The increase in income tax recovery for the nine months ended September 30, 2020 was primarily attributable to:

- · income tax recovery following the July 2020 ODC Decision; and
- · higher net tax deductions primarily related to CCA in excess of depreciation; partially offset by
- income tax recovery recognized in 2019 following the incurrence of the termination fee and financing charges related to the Merger;
- lower incremental tax deductions from deferred tax asset sharing mainly due to a 2018 catch-up adjustment made in the first quarter of 2019; and
- higher income before taxes.

The Company realized an effective tax rate for the three and nine months ended September 30, 2020 of approximately 7.0% and (98.9%), respectively, compared to approximately 5.4% and (1.4)% realized in the same periods last year.

# **Common Share Dividends**

In 2020, the Company declared and paid cash dividends to common shareholders as follows:

Date Declared	Record Date	Payment Date	Amount per Share	Total Amount (millions of dollars)
February 11, 2020	March 11, 2020	March 31, 2020	\$0.2415	144
May 7, 2020	June 10, 2020	June 30, 2020	\$0.2536	152
August 10, 2020	September 9, 2020	September 30, 2020	\$0.2536	151
				447

Following the conclusion of the third quarter of 2020, the Company declared a cash dividend to common shareholders as follows:

Date Declared	Record Date	Payment Date	Amount per Share	Total Amount (millions of dollars)
November 5, 2020	December 9, 2020	December 31, 2020	\$0.2536	152

# QUARTERLY RESULTS OF OPERATIONS

Quarter ended (millions of dollars, except EPS and ratio)	Sep 30, 2020	Jun 30, 2020	Mar 31, 2020	Dec 31, 2019	Sep 30, 2019	Jun 30, 2019	Mar 31, 2019	Dec 31, 2018
Revenues	1,903	1,670	1,850	1,715	1,593	1,413	1,759	1,491
Purchased power	993	808	1,007	914	737	653	807	741
Revenues, net of purchased power <sup>1</sup>	910	862	843	801	856	760	952	750
Net income (loss) to common shareholders	281	1,103	225	211	241	155	171	(705)
Adjusted net income to common shareholders <sup>1</sup>	281	236	225	211	241	155	311	176
Basic EPS	\$0.47	\$1.84	\$0.38	\$0.35	\$0.40	\$0.26	\$0.29	(\$1.18)
Diluted EPS	\$0.47	\$1.84	\$0.38	\$0.35	\$0.40	\$0.26	\$0.29	(\$1.18)
Basic Adjusted EPS <sup>1</sup>	\$0.47	\$0.39	\$0.38	\$0.35	\$0.40	\$0.26	\$0.52	\$0.30
Diluted Adjusted EPS <sup>1</sup>	\$0.47	\$0.39	\$0.38	\$0.35	\$0.40	\$0.26	\$0.52	\$0.29
Earnings coverage ratio <sup>2</sup>	2.9	n/a	n/a	n/	n/a	n/a	n/a	n/a

<sup>1</sup> See section "Non-GAAP Measures" for description of revenues, net of purchased power, adjusted net income and Adjusted EPS.

<sup>2</sup> Earnings coverage ratio is a non-GAAP measure that has been presented for the twelve months ended September 30, 2020 and has been calculated as net income before financing charges and income taxes attributable to shareholders of Hydro One, divided by the sum of financing charges and capitalized interest.

Variations in revenues and net income over the quarters are primarily due to the impact of seasonal weather conditions on customer demand and market pricing, as well as timing of regulatory decisions.

# CAPITAL INVESTMENTS

The Company makes capital investments to maintain the safety, reliability and integrity of its transmission and distribution system assets and to provide for the ongoing growth and modernization required to meet the expanding and evolving needs of its customers and the electricity market. This is achieved through a combination of sustaining capital investments, which are required to support the continued operation of Hydro One's existing assets, and development capital investments, which involve both additions to existing assets and large-scale projects such as new transmission lines and transmission stations.

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### **Assets Placed In-Service**

The following table presents Hydro One's assets placed in-service during the three and nine months ended September 30, 2020 and 2019:

	Three mo	Three months ended September 30			Nine months ended September 3		
(millions of dollars)	2020	2019	Change	2020	2019	Change	
Transmission	196	294	(33.3%)	383	509	(24.8%)	
Distribution	174	129	34.9%	376	331	13.6%	
Other	1	10	(90.0%)	2	14	(85.7%)	
Total assets placed in-service	371	433	(14.3%)	761	854	(10.9%)	

### Transmission Assets Placed In-Service

Transmission assets placed in-service decreased by \$98 million or 33.3% in the third quarter of 2020 compared to the third quarter of 2019 primarily due to:

- substantial completion of the Niagara Reinforcement Project and investments in the Elgin transmission station in the third quarter of 2019;
- · lower volume of overhead lines and component replacements in 2020; and
- higher in-servicing of investments in cyber security assets in 2019; partially offset by
- station sustainment assets placed in-service in the third quarter of 2020 (primarily at Cherrywood transmission station, Lennox transmission station, and Detweiler transmission station).

Transmission assets placed in-service decreased by \$126 million or 24.8% in the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 primarily due to similar factors as noted above, as well as the following:

- assets placed in-service in the first half of 2019, including station sustainment investments at the Enfield transmission station, Hanmer transmission station, Palmerston transmission station, and national research council (NRC) transmission station; and
- substantial completion of the Brant transmission station development project; partially offset by
- assets placed in-service in the first half of 2020 (High-Voltage Underground Cable replacement in Toronto, Elgin transmission station refurbishment, and Kapuskasing area reinforcement project line upgrade).

The Company continues to manage the capital in-service work program and mitigate the initial impact of COVID-19. Full recovery of the work plan is expected in early 2021.

### Distribution Assets Placed In-Service

Distribution assets placed in-service increased by \$45 million or 34.9% in the third quarter of 2020 compared to the third quarter of 2019 primarily due to the following:

- substantial completion of the Feeder Development Project at Learnington transmission station in the third quarter of 2020; and
- increased investments in the information technology projects; partially offset by
- lower volume of distribution station refurbishment work.

Distribution assets placed in-service increased by \$45 million or 13.6% in the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019 primarily due to similar factors as noted above, as well as higher volume of emergency power and storm restoration work, partially offset by lower volume of work on lines sustainment initiatives and PCB transformer replacements.

## **Capital Investments**

The following table presents Hydro One's capital investments during the three and nine months ended September 30, 2020 and 2019:

	Three months ended September 30			Nine months ended September 3		
(millions of dollars)	2020	2019	Change	2020	2019	Change
Transmission						
Sustaining	226	220	2.7%	579	602	(3.8%)
Development	52	47	10.6%	152	96	58.3%
Other	31	9	244.4%	65	26	150.0%
	309	276	12.0%	796	724	9.9%
Distribution						
Sustaining	78	63	23.8%	222	173	28.3%
Development	83	71	16.9%	222	168	32.1%
Other	29	12	141.7%	58	34	70.6%
	190	146	30.1%	502	375	33.9%
Other	1	2	(50.0%)	3	6	(50.0%)
Total capital investments	500	424	17.9%	1,301	1,105	17.7%

### Transmission Capital Investments

Transmission capital investments increased by \$33 million or 12.0% in the third quarter of 2020 compared to the third quarter of 2019. Principal impacts on the levels of capital investments included:

- higher volume of station refurbishments and replacements;
- higher investments in multi-year development projects, including investments in the new shunt reactors at the Lennox transmission station, the new Lakeshore switching station, and the Kapuskasing area reinforcement project;
- · current year investment in the new Ontario grid control centre in the City of Orillia; and
- higher sustainment investments in HOSSM and B2M LP; partially offset by
- · lower volume of work on customer connections; and
- · lower volume of overhead line refurbishments and replacements.

Transmission capital investments increased by \$72 million or 9.9% in the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019, primarily due to similar factors as noted above, as well as higher investments in the East-West Tie Station Expansion project.

### **Distribution Capital Investments**

Distribution capital investments increased by \$44 million or 30.1% in the third quarter of 2020 compared to the third quarter of 2019. Principal impacts on the levels of capital investments included:

- · current year investment in the new Ontario grid control centre in the City of Orillia; as well as
- higher investment in information technology projects;
- the new Woodstock Operation Center;
- higher investments in system capability reinforcement projects due to investments in distribution system connections and in distribution modernization initiatives;
- · higher volume of lines refurbishment work;
- · higher volume of storm-related asset replacements and emergency power restoration work; and
- timing of transportation and work equipment purchases.

Distribution capital investments increased by \$127 million or 33.9% in the nine months ended September 30, 2020 compared to the nine months ended September 30, 2019, primarily due to similar factors as noted above, as well as higher volume of new customer connections, current year investments in the Customer Contact Centre Technology Modernization project, and higher spend of wood pole replacements.

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#### **Major Transmission Capital Investment Projects**

The following table summarizes the status of significant transmission projects as at September 30, 2020:

Project Name	Location	Туре	Anticipated In-Service Date	Estimated Cost	Capital Cost To Date
Development Projects:			(year)	(millio	ons of dollars)
Wataynikaneyap Power LP Line Connection	Pickle Lake Northwestern Ontario	New stations and transmission connection	2021	27	3
East-West Tie Station Expansion	Northern Ontario	New transmission connection and station expansion	2022 <sup>1</sup>	160	121
Waasigan Transmission Line	Thunder Bay-Atikokan-Dryden Northwestern Ontario	New transmission line	2024 <sup>2</sup>	68 <sup>2</sup>	6
Leamington Area Transmission Reinforcement <sup>3</sup>	Leamington Southwestern Ontario	New transmission line and stations	2026 <sup>3</sup>	525 <sup>3</sup>	23
Sustainment Projects:					
Richview Transmission Station Circuit Breaker Replacement	Toronto Southwestern Ontario	Station sustainment	2021	116	114
Bruce A Transmission Station	Tiverton Southwestern Ontario	Station sustainment	2021	146	142
Beck #2 Transmission Station Circuit Breaker Replacement	Niagara area Southwestern Ontario	Station sustainment	2023	135	86
Bruce B Switching Station Circuit Breaker Replacement	Tiverton Southwestern Ontario	Station sustainment	2024	146	27
Lennox Transmission Station Circuit Breaker Replacement	Napanee Southeastern Ontario	Station sustainment	2026	152	89
Middleport Transmission Station Circuit Breaker Replacement	Middleport Southwestern Ontario	Station sustainment	2025	123	67

<sup>1</sup> The East-West Tie Station Expansion project is impacted by the construction schedule of the new East-West Tie transmission line being built by Upper Canada Transmission Inc., operating as NextBridge Infrastructure, LP (NextBridge). In September 2020, Nextbridge has advised the OEB of a delay in the in-service date of the East-West Tie transmission line to March 31, 2022. As a result of this delay, the majority of the East-West Tie Station Expansion project, enabling the connection and energization of the new East-West Tie transmission line, is now expected to be placed in-service in 2022.

<sup>2</sup> The estimated cost of the Waasigan Transmission Line relates to the development phase of the project and the anticipated in-service date reflects the anticipated completion date of the development phase.

<sup>3</sup> The Learnington Area Transmission Reinforcement project consists of the construction of a new double-circuit line between Chatham and Learnington and associated transmission stations and connections. The project is currently in the development stage and as such the estimated cost is subject to change. The anticipated in-service dates for the line and stations are between 2022 and 2026.

### **Future Capital Investments**

The Company estimates future capital investments based on management's expectations of the amount of capital expenditures that will be required to provide transmission and distribution services that are efficient, reliable, and provide value for customers, consistent with the OEB's Renewed Regulatory Framework. As a result of the COVID-19 pandemic, the Company prioritized essential and high priority work and temporarily deferred other projects earlier in the year to ensure the safety of its field staff. See section "Other Developments - COVID-19" for additional information about the impacts of COVID-19 on Hydro One's operations during the nine months ended September 30, 2020.

The 2020 through 2022 transmission capital investment estimates differ from the prior year disclosures, reflecting the OEB's decision on Hydro One Networks' 2020-2022 rate application. See section "Regulation" for further details on the OEB's decision. The 2020 through 2024 distribution capital investments estimates have also been updated to include capital investments for the Peterborough Distribution and Orillia Power acquisitions in the third quarter of 2020. The Company is currently evaluating the impact of the delay in the in-service date of the East-West Tie transmission line that is being built by Nextbridge, and expects to file an update with the OEB in December 2020. See section "Other Developments" for information related to the acquisitions. The projections and the timing of the transmission and distribution expenditures in 2023 and 2024 are subject to approval by the OEB.

The following table summarizes Hydro One's annual projected capital investments for 2020 to 2024, by business segment:

(millions of dollars)	2020	2021	2022	2023	2024
Transmission	1,112	1,181	1,139	1,382	1,380
Distribution	695	676	639	741	759
Other	34	14	16	14	10
Total capital investments <sup>1</sup>	1,841	1,871	1,794	2,137	2,149

<sup>1</sup> Total capital investments for years 2020-2021 include \$143 million related to a new Ontario grid control centre with an anticipated in-service date of 2021.

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The following table summarizes Hydro One's annual projected capital investments for 2020 to 2024, by category:

(millions of dollars)	2020	2021	2022	2023	2024
Sustainment	1,153	1,210	1,268	1,550	1,557
Development	425	461	362	439	459
Other <sup>1</sup>	263	200	164	148	133
Total capital investments <sup>2</sup>	1,841	1,871	1,794	2,137	2,149

<sup>1</sup> "Other" capital expenditures consist of special projects, such as those relating to IT.

<sup>2</sup> Total capital investments for years 2020-2021 include \$143 million related to a new Ontario grid control centre with an anticipated in-service date of 2021.

## SUMMARY OF SOURCES AND USES OF CASH

Hydro One's primary sources of cash flows are funds generated from operations, capital market debt issuances and bank credit facilities that are used to satisfy Hydro One's capital resource requirements, including the Company's capital expenditures, servicing and repayment of debt, and dividend payments.

		nths ended eptember 30	Nine months ended September 30		
(millions of dollars)	2020	2019	2020	2019	
Cash provided by operating activities	680	648	1,603	1,063	
Cash used in financing activities	(51)	(216)	(183)	(414)	
Cash used in investing activities	(624)	(404)	(1,408)	(1,069)	
Increase (decrease) in cash and cash equivalents	5	28	12	(420)	

## Cash provided by operating activities

Cash from operating activities for the third quarter of 2020 increased by \$32 million compared to the third quarter of 2019. The increase was impacted by various factors, including the following:

- higher earnings in the third quarter of 2020; and
- increases in net working capital attributable to payables to the Independent Electricity System Operator (IESO) as a result of higher rate protection plan settlements, partially offset by
- · energy receivables resulting from higher energy revenues.

Cash from operating activities increased by \$540 million during the nine months ended September 30, 2020 compared to the same period in 2019. The increase was impacted by various factors, including the following:

- higher earnings in 2020 on a year-to-date basis;
- · changes in regulatory accounts; and
- increases in net working capital attributable to higher payments received from the IESO during 2020 associated with Fair Hydro Plan credits, as well as lower non-energy receivables.

# Cash provided by (used in) financing activities

### Sources of cash

- The Company issued \$1,100 million of long-term debt in the nine months ended September 30, 2020, compared to \$1,500 million long-term debt issued in the third quarter of 2019.
- The Company received proceeds of \$985 million and \$3,130 million from the issuance of short-term notes in the three and nine months ended September 30, 2020, respectively, compared to \$520 million and \$3,112 million received in the same periods last year.

### Uses of cash

- The Company repaid \$860 million and \$3,288 million of short-term notes in the three and nine months ended September 30, 2020, respectively, compared to \$599 million and \$3,845 million repaid in the same periods last year.
- The Company repaid \$652 million of long-term debt in the nine months ended September 30, 2020, compared to \$229 million of long-term debt repaid in the nine months ended September 30, 2019, respectively.
- In the nine months ended September 30, 2019, the Company redeemed \$513 million convertible debentures.
- Dividends paid in the three and nine months ended September 30, 2020 were \$155 million and \$460 million, respectively, consisting of \$151 million and \$447 million of common share dividends and \$4 million and \$13 million of preferred share dividends, respectively. In comparison, dividends of \$148 million and \$439 million were paid in the same periods last year, consisting of \$144 million and \$426 million of common share dividends and \$4 million and \$13 million of preferred share dividends, respectively.

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#### Cash used in investing activities

Capital expenditures were \$82 million and \$195 million higher in the third quarter of 2020 and year-to-date 2020, respectively. Please see section "Capital Investments" for comparability of capital investments made by the Company during the three and nine months ended September 30, 2020 compared to prior year.

## LIQUIDITY AND FINANCING STRATEGY

Short-term liquidity is provided through FFO, Hydro One Inc.'s commercial paper program, and the Company's consolidated bank credit facilities. Under the commercial paper program, Hydro One Inc. is authorized to issue up to \$2,300 million in short-term notes with a term to maturity of up to 365 days.

At September 30, 2020, Hydro One Inc. had \$985 million in commercial paper borrowings outstanding, compared to \$1,143 million outstanding at December 31, 2019. In addition, the Company has revolving bank credit facilities (Operating Credit Facilities) with total availability of \$2,550 million. At September 30, 2020 and December 31, 2019, no amounts were drawn on the Operating Credit Facilities. The Company may use the Operating Credit Facilities for working capital and general corporate purposes. The short-term liquidity under the commercial paper program, the Operating Credit Facilities, and anticipated levels of FFO are expected to be sufficient to fund the Company's operating requirements. The Company's currently available liquidity is also expected to be sufficient to address any reasonably foreseeable impacts that the COVID-19 pandemic may have on the Company's cash requirements. See section "Other Developments - COVID-19" for additional information of the impact of COVID-19 on the Company's operations.

At September 30, 2020, the Company had long-term debt outstanding in the principal amount of \$11,934 million, which included \$11,795 million of long-term debt issued by Hydro One Inc. and long-term debt in the principal amount of \$139 million issued by HOSSM. The majority of long-term debt issued by Hydro One Inc. has been issued under its Medium Term Note (MTN) Program. The long-term debt consists of notes and debentures that mature between 2021 and 2064, and as at September 30, 2020, had a weighted-average term to maturity of approximately 15.6 years and a weighted-average coupon rate of 4.1%.

In April 2020, Hydro One Inc. filed a short form base shelf prospectus for its MTN Program, which has a maximum authorized principal amount of notes issuable of \$4,000 million, expiring in May 2022. At September 30, 2020, \$4,000 million remained available for issuance under the MTN Program prospectus. On October 9, 2020, Hydro One Inc. issued long-term debt totalling \$1,200 million, resulting in \$2,800 million remaining available for issuance under the MTN Program prospectus.

On August 20, 2020, Hydro One filed a short form base shelf prospectus (Universal Base Shelf Prospectus) with securities regulatory authorities in Canada to replace a previous prospectus that expired in July 2020. The Universal Base Shelf Prospectus allows Hydro One to offer, from time to time in one or more public offerings, up to \$2,000 million of debt, equity or other securities, or any combination thereof, during the 25-month period ending on September 20, 2022. At September 30, 2020, no securities have been issued under the Universal Base Shelf Prospectus. On October 15, 2020, Hydro One issued \$425 million of long-term debt resulting in \$1,575 million remaining available for issuance under the Universal Base Shelf Prospectus. The Company intends to use the net proceeds of this offering to fund the redemption on November 20, 2020 of all of its outstanding Series 1 preferred shares and for general corporate purposes. See section "Share Capital" for further details of the preferred shares redemption.

On September 21, 2020, in order to secure required funding for the redemption of the Series 1 preferred shares (Preferred Shares), Hydro One secured binding commitments for three bilateral two-year senior unsecured term credit facilities (Bilateral Credit Facilities) totalling \$201 million. Subsequent to September 30, 2020, these bilateral commitments were terminated upon receipt of the proceeds of Hydro One's \$425 million long-term debt offering.

On September 21, 2020, DBRS Limited (DBRS) assigned an issuer rating of "A" to the Company. DBRS also assigned a provisional rating of "A" to the Company's proposed \$425 million long-term debt issuance. Both trends are Stable. On September 22, 2020, S&P Global Ratings assigned an issue-level rating of "BBB+" to the Company's proposed \$425 million long-term debt issuance.

On November 23, 2018, Hydro One Holdings Limited (HOHL), an indirect wholly-owned subsidiary of Hydro One, filed a short form base shelf prospectus (US Debt Shelf Prospectus) with securities regulatory authorities in Canada and the US for the purpose of, but not limited to, funding a portion of the cash purchase price of the Merger. The US Debt Shelf Prospectus allows HOHL to offer, from time to time in one or more public offerings, up to US\$3,000 million of debt securities, unconditionally guaranteed by Hydro One, during the 25-month period ending on December 23, 2020. At September 30, 2020, no securities have been issued under the US Debt Shelf Prospectus.

### Compliance

At September 30, 2020, the Company was in compliance with all financial covenants and limitations associated with the outstanding borrowings and credit facilities.

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## OTHER OBLIGATIONS

### **Off-Balance Sheet Arrangements**

There are no off-balance sheet arrangements that have, or are reasonably likely to have, a material current or future effect on the Company's financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

### Summary of Contractual Obligations and Other Commercial Commitments

The following table presents a summary of Hydro One's debt and other major contractual obligations and commercial commitments:

As at September 30, 2020 (millions of dollars)	Total	Less than 1 year	1-3 years	3-5 years	More than 5 years
Contractual obligations (due by year)					
Long-term debt - principal repayments	11,934	803	736	1,450	8,945
Long-term debt - interest payments	8,275	483	910	864	6,018
Short-term notes payable	985	985	_	_	_
Preferred shares <sup>1</sup>	423	423	_	_	
Pension contributions <sup>2</sup>	286	78	128	80	
Environmental and asset retirement obligations	151	34	55	33	29
Outsourcing and other agreements <sup>3</sup>	144	82	28	19	15
Lease obligations	91	14	26	21	30
Long-term software/meter agreement	20	14	3	3	
Total contractual obligations	22,309	2,916	1,886	2,470	15,037
Other commercial commitments (by year of expiry)					
Operating Credit Facilities	2,550	_	_	2,550	
Bilateral Credit Facilities <sup>4</sup>	201	201	_	_	
Letters of credit <sup>5</sup>	188	184	4	_	
Guarantees <sup>6</sup>	341	341	_	_	_
Total other commercial commitments	3,280	726	4	2,550	_

<sup>1</sup> On September 21, 2020, Hydro One announced that it will exercise its option to redeem the Preferred Shares held by the Province on November 20, 2020. See section Share Capital.

<sup>2</sup> Contributions to the Hydro One Pension Fund are generally made one month in arrears. Company and employee contributions to the pension plan are based on actuarial reports, including valuations performed at least every three years, and actual or projected levels of pensionable earnings, as applicable. The most recent actuarial valuation was performed effective December 31, 2018 and filed on September 30, 2019.

<sup>3</sup> In October 2020, the Inergi agreement for pay operations, and for finance and accounting services was extended and now expires on December 31, 2021, resulting in an additional commitment of \$12 million.

<sup>4</sup> Bilateral Credit Facilities were terminated on October 15, 2020. See section Liquidity and Financing Strategy.

<sup>5</sup> Letters of credit consist of \$179 million in letters of credit related to retirement compensation arrangements, \$4 million in letters of credit to satisfy debt service reserve requirements, a \$2 million letter of credit provided to the IESO for prudential support, and \$3 million in letters of credit for various operating purposes.

<sup>6</sup> Guarantees consist of \$334 million prudential support provided to the IESO by Hydro One Inc. on behalf of its subsidiaries, and guarantees totalling \$7 million provided by Hydro One to the Minister of Natural Resources relating to Ontario Charging Network LP (OCN LP) (OCN Guarantee). Ontario Power Generation Inc. (OPG) has provided a \$2.5 million guarantee to Hydro One related to the OCN Guarantee.

# SHARE CAPITAL

The common shares of Hydro One are publicly traded on the Toronto Stock Exchange (TSX) under the trading symbol "H". Hydro One is authorized to issue an unlimited number of common shares. The amount and timing of any dividends payable by Hydro One is at the discretion of the Hydro One Board of Directors (Board) and is established on the basis of Hydro One's results of operations, maintenance of its deemed regulatory capital structure, financial condition, cash requirements, the satisfaction of solvency tests imposed by corporate laws for the declaration and payment of dividends and other factors that the Board may consider relevant. At November 5, 2020, Hydro One had 597,557,787 issued and outstanding common shares.

The Company is authorized to issue an unlimited number of preferred shares, issuable in series. The Company has two series of preferred shares authorized for issuance: the Series 1 preferred shares and Series 2 preferred shares. At November 5, 2020, the Company had 16,720,000 Series 1 preferred shares and no Series 2 preferred shares issued and outstanding.

On September 21, 2020, Hydro One at its sole discretion, announced that it will exercise its option to redeem (Notice of Redemption) all of its 16,720,000 outstanding Preferred Shares on November 20, 2020, in accordance with their terms. The Preferred Shares will be redeemed at a price of \$25.00 per share, plus all accrued and unpaid dividends up to, but excluding November 20, 2020, for an aggregate redemption price of \$423 million, including \$418 million Preferred Shares balance and \$5 million for accrued dividends. The Preferred Shares are not exchangeable or convertible into the common shares of the

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Company and the redemption will have no impact on the Province of Ontario's (Province) voting rights or ownership percentage of the outstanding common shares of Hydro One.

Upon issuance of the Notice of Redemption, the Preferred Shares became mandatorily redeemable financial instruments, and together with the accrued dividends, the Preferred Shares represent a legal obligation of the Company at September 30, 2020. The legal obligation to redeem the Preferred Shares required the Preferred Shares to be reclassified from equity to a current liability. The total amount of \$423 million is presented as "Preferred shares to be redeemed" on the Company's consolidated balance sheet.

The number of additional common shares of Hydro One that would be issued if all outstanding awards under the share grant plans and the Long-term Incentive Plan (LTIP) were vested and exercised as at November 5, 2020 was 3,604,225.

# REGULATION

The OEB approves both the revenue requirements and the rates charged by Hydro One's regulated transmission and distribution businesses. The rates are designed to permit the Company's transmission and distribution businesses to recover the allowed costs and to earn a formula-based annual rate of return on its deemed 40% equity level invested in the regulated businesses. This is done by applying a specified equity risk premium to forecasted interest rates on long-term bonds. In addition, the OEB approves rate riders to allow for the recovery or disposition of specific regulatory deferral and variance accounts over specified time frames.

The following table summarizes the status of Hydro One's major regulatory proceedings with the OEB:

Application	Years	Туре	Status
Electricity Rates			
Hydro One Networks	2020-2022	Transmission – Custom	OEB decision received
Hydro One Networks	2018-2022	Distribution – Custom	OEB decision received
B2M LP	2020-2024	Transmission – Revenue Cap	OEB decision received
HOSSM	2017-2026	Transmission – Revenue Cap	OEB decision received
NRLP	2020-2024	Transmission – Revenue Cap	OEB decision received
Mergers Acquisitions Amalgamation	s and Divestitures (MAAD)		
Peterborough Distribution	n/a	Acquisition	OEB decision received
Orillia Power	n/a	Acquisition	OEB decision received
Leave to Construct			
Power Downtown Toronto	n/a	Section 92	OEB decision pending <sup>1</sup>

<sup>1</sup> On October 27, 2020, Hydro One Networks filed a Leave to Construct application with the OEB seeking approval to upgrade five circuit kilometres of transmission cable facilities in the downtown Toronto area. These facilities are required to ensure that the area continues to receive a safe and reliable supply of electricity.

The following table summarizes the key elements and status of Hydro One's electricity rate applications:

Application	Year	Return on Equity (ROE) Allowed (A)	Rate Base Allowed (A)	Rate Application Status	Rate Order Status
Transmission					
Hydro One Networks	2020	8.52% (A)	\$12,360 million (A)	Approved in April 2020	Approved in July 2020 <sup>1</sup>
	2021	8.52% (A)	\$12,927 million (A)	Approved in April 2020	Filed in September 2020
	2022	8.52% (A)	\$13,641 million (A)	Approved in April 2020	To be filed in 2021
B2M LP	2020-2024	8.52% (A)	\$488 million (A)	Approved in January 2020	Approved in February 2020
HOSSM	2017-2026	9.19% (A)	\$218 million (A)	Approved in October 2016	Approved in December 2019 <sup>2</sup>
NRLP	2020-2024	8.52% (A)	\$118 million (A)	Approved in April 2020	Approved in June 2020
Distribution					
Hydro One Networks	2020	9.00% (A)	\$8,175 million (A)	Approved in March 2019	Approved in December 2019
-	2021	9.00% (A)	\$8,514 million (A)	Approved in March 2019	Filed in August 2020
	2022	9.00% (A)	\$8,804 million (A)	Approved in March 2019	To be filed in 2021

<sup>1</sup> On July 16, 2020, the OEB issued its final rate order for the 2020-2022 transmission rates.

<sup>2</sup> In October 2016, the OEB approved the 2017-2026 revenue requirements. In December 2019, the OEB issued a decision on HOSSM's request for transmission revenue requirement for 2020.



### **Electricity Rates Applications**

#### Hydro One Networks - Transmission

### Deferred Tax Asset

On September 28, 2017, the OEB issued its decision and order on Hydro One Networks' 2017 and 2018 transmission revenue requirements (Original Decision), with 2017 rates effective January 1, 2017.

In its Original Decision, the OEB concluded that the net deferred tax asset resulting from Hydro One's transition from the payments in lieu of tax regime under the *Electricity Act, 1998* (Ontario) to tax payments under the federal and provincial tax regime should not accrue entirely to Hydro One shareholders and that a portion should be shared with ratepayers. On November 9, 2017, the OEB issued a decision and order that calculated the portion of the tax savings that should be shared with ratepayers. The OEB's calculation would result in an impairment of a portion of both Hydro One Networks' transmission and distribution deferred income tax regulatory asset. In October 2017, the Company filed a motion to review and vary (Motion) the Original Decision and filed an appeal with the Ontario Divisional Court (Appeal). In both cases, the Company's position was that the OEB made errors of fact and law in its determination of allocation of the tax savings between the shareholders and ratepayers. On December 19, 2017, the OEB granted a hearing of the merits of the Motion which was held on February 12, 2018. On August 31, 2018, the OEB granted the Motion and returned the portion of the Original Decision relating to the deferred tax asset to an OEB panel for reconsideration.

On March 7, 2019, the OEB issued its reconsideration decision (DTA Decision) and concluded that their Original Decision was reasonable and should be upheld. Also, on March 7, 2019, the OEB issued its decision for Hydro One Networks' 2018-2022 distribution rates, in which it directed the Company to apply the Original Decision to Hydro One Networks' distribution rates. As a result, as at December 31, 2018, the Company recognized an impairment charge of Hydro One Networks' distribution deferred income tax regulatory asset of \$474 million and Hydro One Networks' transmission deferred income tax regulatory asset of \$558 million, an increase in deferred income tax regulatory liability of \$81 million, and a decrease in the foregone revenue deferral regulatory asset of \$68 million. After recognition of the related \$314 million deferred tax asset, the Company recorded an \$867 million one-time decrease in net income as a reversal of revenues of \$68 million, and charge to deferred tax expense of \$799 million, which is expected to result in an annual decrease to FFO in the range of \$50 million to \$60 million in the near term, and this range will decline over time.

Notwithstanding the recognition of the effects of the DTA Decision in the 2018 financial statements, on April 5, 2019, the Company filed an appeal with the Ontario Divisional Court with respect to the OEB's DTA Decision. The appeal was heard on November 21, 2019. On March 31, 2020, an additional submission was filed to make submissions regarding the Supreme Court of Canada's December 2019 decision in the *Canada (Minister of Citizenship and Immigration) v. Vavilov,* 2019 SCC 65 case. That decision substantially revises administrative law principles.

On July 16, 2020, the Ontario Divisional Court rendered its decision on the Company's appeal of the OEB's DTA Decision. In its decision, the Ontario Divisional Court set aside the OEB's DTA Decision. The Ontario Divisional Court found that the OEB's DTA Decision was incorrect in law because the OEB had failed to apply the correct legal test. In its decision, the Ontario Divisional Court agreed with the submissions of Hydro One that the deferred tax asset should be allocated to shareholders in its entirety. However, the Ontario Divisional Court concluded that it does not have jurisdiction to substitute its own decision for that of the OEB and, with clear directions as to what the OEB's decision must be, ordered that the matter be returned to the OEB.

The OEB did not file a notice for leave to appeal the ODC Decision to the Ontario Court of Appeal by the required deadline of July 31, 2020. As such, Hydro One believes it is probable that a final decision from the OEB will be consistent with the specific guidance in the ODC Decision.

The Company recorded a reversal of the previously recognized impairment charge of Hydro One Networks' distribution and transmission deferred income tax regulatory asset in its financial statements for the period ending June 30, 2020. The reversal of the previously recognized impaired charge included the regulatory asset relating to the cumulative deferred tax asset amounts shared with ratepayers (deferred tax asset sharing) up to and including June 30, 2020 by Hydro One Networks' distribution and transmission segments of \$58 million and \$118 million, respectively. As of June 30, 2020, Hydro One recognized deferred tax sharing regulatory assets of \$504 million and \$673 million, respectively, and associated deferred income tax liability of \$310 million. The Company also recorded an increase in net income of \$867 million as deferred income tax recovery during the three months ended June 30, 2020.

On September 21, 2020, the Ontario Divisional Court issued its final order (ODC Order) with respect to the ODC Decision. Following the ODC Order, on October 2, 2020, the OEB issued a procedural order to implement the direction of the Ontario Divisional Court and required Hydro One to submit its proposal for the recovery of the deferred tax asset amounts allocated to ratepayers for the 2017 to 2022 period. Under the procedural order, submissions will close in January 2021 and a decision is anticipated in the first half of 2021.

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### 2020-2022 Transmission Rates

On March 21, 2019, Hydro One Networks filed a three-year Custom Incentive Rate application with the OEB for 2020-2022 transmission rates. On June 19, 2019, Hydro One filed updates to the application reflecting recent financial results and other adjustments. The hearing began on October 21, 2019, and concluded on November 4, 2019. On December 10, 2019, the OEB approved Hydro One Networks' 2019 transmission revenue requirement and charges as interim effective January 1, 2020 until the new transmission revenue requirement and charges are approved by the OEB. On April 23, 2020, the OEB rendered its decision on the 2020-2022 transmission rate application (2020-2022 Transmission Decision).

On July 16, 2020, the OEB issued its final rate order reducing the proposed capital expenditures by \$400 million and approving a revenue requirement of \$1,586 million, \$1,657 million and \$1,729 million for 2020, 2021 and 2022, respectively. On July 30, 2020, the OEB issued its decision for Uniform Transmission Rates (UTRs). The 2020 UTRs that were put in place on an interim basis on January 1, 2020 will continue for the remainder of 2020 in light of the COVID-19 pandemic. A future decision by the OEB will set the 2021 UTRs and determine the period over which the foregone revenue will be collected.

#### Hydro One Networks - Distribution

On March 31, 2017, Hydro One Networks filed a custom application with the OEB for 2018-2022 distribution rates under the OEB's incentive-based regulatory framework (2018-2022 Distribution Application), which was subsequently updated on June 7 and December 21, 2017. The application reflects the level of capital investments required to minimize degradation in overall system asset condition, to meet regulatory requirements, and to maintain current reliability levels.

On March 7, 2019, the OEB rendered its decision on the 2018-2022 Distribution Application (2018-2022 Distribution Decision). In accordance with the 2018-2022 Distribution Decision, as well as the DTA Decision as noted above in "Hydro One Networks - Transmission", the Company filed its draft rate order reflecting updated revenue requirements of \$1,459 million for 2018, \$1,498 million for 2019, \$1,532 million for 2020, \$1,578 million for 2021, and \$1,624 million for 2022. On June 11, 2019, the OEB approved the rate order confirming these updated revenue requirements, which include impacts of both the 2018-2022 Distribution Decision.

#### Hydro One Remote Communities

On November 15, 2019, Hydro One Remote Communities filed an application with the OEB seeking approval for a 2% increase to 2019 base rates. On April 16, 2020, the OEB approved the requested increase for new rates effective May 1, 2020, while the implementation of these rates will be deferred to November 1, 2020 due to COVID-19. On October 8, 2020, the OEB authorized Hydro One Remote Communities to implement its new rates on November 1, 2020, including a rate rider for the recovery of forgone revenues resulting from postponing rate implementation in response to COVID-19. The rider, entitled Rate Rider for Recovery of COVID-19 Forgone Revenue from Postponing Rate Implementation, will be effective until April 30, 2021.

Hydro One Remote Communities is fully financed by debt and is operated as a break-even entity with no ROE.

### <u>NRLP</u>

On October 25, 2019, NRLP filed its revenue cap incentive rate application for 2020-2024. On December 19, 2019, the OEB approved NRLP's proposed 2020 revenue requirement of \$9 million on an interim basis effective January 1, 2020.

On February 12, 2020, all parties reached a full settlement agreement on all issues, accepting the 2020 base costs and the 2019 incurred costs as presented. The settlement included a 50% reduction to the inflation component and a 0.6% capital adjustment factor to account for a lowering rate base value. On March 6, 2020, the settlement agreement was filed for the OEB's approval, and on April 9, 2020, the OEB approved the settlement agreement.

## HOSSM

HOSSM is under a 10-year deferred rebasing period for years 2017-2026, as approved in the OEB MAAD decision dated October 13, 2016. In July 2018, HOSSM filed a 2019 application to allow for inflationary increase (revenue cap escalator index) to its previously approved revenue requirement. The revenue cap escalator index is designed to add inflationary increases to the revenue requirement on an annual basis. On June 20, 2019, the OEB approved the revenue cap escalator index at 1.1% (net) which was applied to HOSSM's base revenue requirement for 2019, effective February 1, 2019, and also approved the 2019-2026 revenue cap framework.

On December 17, 2019, the OEB issued a decision on HOSSM's request for transmission revenue requirement for 2020. The OEB approved a 1.5% revenue cap increase effective January 1, 2020.

### <u>B2M LP</u>

On July 31, 2019, B2M LP filed a transmission rate application for 2020-2024. A settlement agreement was reached on December 9, 2019. The settlement accepted all of B2M LP's cost submissions, including additional reliability reporting and a capital adjustment (reduction) factor of 0.6% to account for the decreasing rate base value. On January 16, 2020, the OEB approved the settlement agreement, including a 2020 base revenue requirement of \$33 million (updated for lower ROE and interest rates), and a revenue cap escalator index for 2021 to 2024.

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## **MAAD Applications**

### Peterborough Distribution MAAD Application

On April 30, 2020, the OEB issued its decision approving Hydro One's application to acquire the business and distribution assets of Peterborough Distribution, from the City of Peterborough. See section "Other Developments" for additional information.

#### Orillia Power MAAD Application

On April 30, 2020, the OEB issued its decision approving Hydro One's application to acquire Orillia Power from the City of Orillia. See section "Other Developments" for additional information.

## OTHER DEVELOPMENTS

### COVID-19

Throughout the COVID-19 pandemic, the Company's decisions and actions have been guided by two priorities: to protect Hydro One's employees and to maintain the safe and reliable supply of electricity to Hydro One's customers. To date, Hydro One has been successful in achieving these priorities as the Company has returned to full capacity within its field operations and has experienced only one suspected case of workplace transmission, which occurred following the end of the quarter.

Additionally, the Company actively monitors guidance provided by the Province and public health experts, while continuing to execute a gradual and staged approach to returning its employees to work. After focusing on high priority and essential work at the onset of the COVID-19 pandemic, the Company returned substantially all of its field crews to work, where it was safe to do so, in the second quarter. More recently, the Company implemented enhanced safety procedures within its office locations across the province and has reopened its offices to a small portion of its office and administrative staff. Hydro One remains focused on ensuring that its teams are equipped to operate safely as the Company continues to advance its work on capital and operating work programs that were deferred earlier in the year.

As part of the Company's continued commitment to customers, Hydro One again extended a number of the customer relief measures implemented at the onset of the pandemic to assist customers impacted by COVID-19 during the third quarter. These measures included (i) the Pandemic Relief Fund, (ii) financial assistance and increased payment flexibility, (iii) extending the Winter Relief program, and (iv) the temporary suspension of late fees.

In addition to the impacts on the Company's operations noted above, the COVID-19 pandemic had the following impact on Hydro One's financial results for the three and nine months ended September 30, 2020:

- While electricity consumption and demand can be impacted by numerous variables, it is difficult to determine the exact impact that the COVID-19 pandemic has had on peak demand and customer consumption over these periods with any level of precision.
- The temporary deferral of operating and capital work at the onset of the COVID-19 pandemic resulted in the recognition of costs associated with the stand-down and stranded labour costs of the Company's casual workforce.
- The COVID-19 pandemic has resulted in the prolonged temporary closures of businesses across Ontario, which also
  impacted employment rates locally. While the Province took steps to assist in the re-opening of these businesses over the
  summer months, the recent onset of the second wave of the COVID-19 pandemic continues to impact residents and
  businesses across the province. As a result, the Company has recorded an incremental allowance for doubtful accounts as
  at September 30, 2020. While there have been no significant permanent losses incurred to date, management does believe
  that there remains increased risk associated with the ultimate collection of billed energy consumption. In accordance with
  OEB accounting guidance noted below, the Company has recorded a regulatory asset for the recovery of these costs in the
  future.
- · Lost revenues associated with the ongoing customer relief efforts noted above are immaterial.
- The COVID-19 pandemic resulted in no significant impacts on the Company's critical accounting estimates and judgments.

The Company continues to track incremental costs and lost revenues related to the COVID-19 pandemic in accordance with OEB guidance. These accounts track (i) Billing and System Changes as a result of the Emergency Order Regarding Time-Of-Use Pricing, (ii) Lost Revenues Arising from the COVID-19 Emergency, (iii) Other Incremental Costs, (iv) Foregone Revenues from Postponing Rate Implementation, and (v) Bad Debt. As at September 30, 2020, the Company is tracking approximately \$54 million in these accounts, including \$14 million related to incremental bad debts. The Company has held several discussions with the OEB, industry peers and governmental agencies, and while amounts recorded in each of these accounts will be subject to a prudency review by the OEB, the Company believes that costs relating to bad debt expenses will be recovered from ratepayers at some point in the future, and as such, have been recorded as a regulatory asset.

In May 2020, the OEB commenced a consultation on the COVID-19 emergency deferral accounts to assist in its development of new accounting guidance related to the accounts. In September 2020, the OEB confirmed that they have engaged external consultants to commission certain reports that are expected to assist the OEB in the preparation and issuance of an OEB staff proposal. These reports and additional guidance from the OEB on potential next steps are expected in November 2020.

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Looking ahead, it is very difficult to determine or estimate the exact impacts of COVID-19 on Hydro One's operations as they will be largely dependent on the duration of the pandemic and severity of the measures implemented to combat this virus. Electricity consumption and demand can be impacted by numerous variables, including weather, changing economic conditions and conservation efforts making it difficult to estimate the impact of COVID-19 with any level of precision. Hydro One has continued to take the necessary steps to mitigate the impact of COVID-19 on the Company's operations.

The COVID-19 pandemic subjects the Company to additional risks and uncertainties. Please see section "Risk Management and Risk Factors - Infectious Disease Risk" for a discussion of the potential impacts of a pandemic such as COVID-19 on Hydro One.

### **Collective Agreements**

The collective agreement with the Power Workers' Union (PWU) (for classifications other than Customer Service Operations (CSO)) expired on March 31, 2020. The collective agreement with the PWU for CSO was set to expire on September 30, 2019; however, it was extended to allow for bargaining at the same time as the non-CSO agreement. On July 17, 2020, Hydro One and the PWU reached tentative deals for both collective agreements. The PWU ratified the CSO and non-CSO collective agreements on September 4 and October 6, 2020, respectively. The new CSO agreement expires on September 30, 2022, and the new non-CSO collective agreement expires on March 31, 2023.

The construction building trade unions have collective agreements with the Electrical Power Systems Construction Association (EPSCA). EPSCA is an employers' association of which Hydro One is a member. A number of the EPSCA construction collective agreements, which bind Hydro One, expired on April 30, 2020. Ratified five-year renewal collective agreements, covering May 1, 2020 to April 30, 2025, have been reached with seventeen out of the nineteen building trades. EPSCA is currently negotiating the last two collective agreements with the Labourers: one for Transmission and the other for Generation.

#### NRLP

On January 31, 2020, the Mississaugas of the Credit First Nation purchased an additional 19.9% equity interest in NRLP. Following this transaction, Hydro One's interest in NRLP was reduced to 55%, with the Six Nations of the Grand River Development Corporation and the Mississaugas of the Credit First Nation owning 25% and 20%, respectively, of the equity interest in NRLP.

### Building Transit Faster Act

On February 18, 2020, the Ministry of Transportation introduced Bill 171, to enact the *Building Transit Faster Act, 2020* (Transit Act), relating to four priority transit projects in the Toronto area. The Transit Act was passed on July 8, 2020. The Transit Act poses commitments on utilities, including Hydro One, to relocate infrastructure to allow the timely construction of the transit projects. Metrolinx, the builder of the transit projects, and Hydro One must work together on a notice that agrees to the timing of when the relocation work must be completed. If Hydro One is non-compliant, Metrolinx can file an application with the Ontario Superior Court of Justice, where a judge can either order Hydro One to comply or authorize Metrolinx to carry out the work, or impose a monetary penalty on Hydro One. On July 8, 2020, the *Ontario Energy Board Act, 1998* (OEB Act) was accordingly amended to prohibit a utility from recovering the monetary penalty in rates. On October 22, 2020, Bill 222, *An Act to Amend Various Acts in Respect of Transportation-Related Matters* passed first reading. Bill 222 includes amendments to the Transit Act so that the Transit Act would also apply to "any other prescribed provincial transit project" in addition to the four priority transit projects in the Toronto area.

### **Peterborough Distribution Acquisition**

On August 1, 2020, Hydro One completed the acquisition of the business and distribution assets of Peterborough Distribution, an electricity distribution company located in east central Ontario, from the City of Peterborough, for a purchase price of approximately \$104 million, including the assumption of agreed upon liabilities, subject to final closing adjustments. The final closing adjustments are expected to be finalized within 120 days after completion of the acquisition and have been guaranteed by Hydro One.

### **Orillia Power Acquisition**

On September 1, 2020, Hydro One completed the acquisition of Orillia Power, an electricity distribution company located in Simcoe County, Ontario, from the City of Orillia for a purchase price of approximately \$29 million, subject to final closing adjustments. The final closing adjustments are expected to be finalized within 120 days after completion of the acquisition.

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### **Board of Directors and Executive Officers**

On July 28, 2020, Hydro One announced that Stacey Mowbray has been appointed to its Board of Directors.

On September 1, 2020, Saylor Millitz-Lee, Executive Vice President and Chief Human Resources Officer, retired, and effective September 28, 2020, Megan Telford was appointed as the new Chief Human Resources Officer.

Following the end of the third quarter, Darlene Bradley, Chief Safety Officer, retired on November 1, 2020. Lyla Garzouzi was subsequently appointed Chief Safety Officer, effective the same date.

### Sustainability Report

The Hydro One 2019 Sustainability Report is available on the Company's website at www.hydroone.com/sustainability.

### **NON-GAAP MEASURES**

FFO, basic and diluted Adjusted EPS, adjusted net income, revenues, net of purchased power, and distribution revenues, net of purchased power are not recognized measures under US GAAP and do not have a standardized meaning prescribed by US GAAP. They are therefore unlikely to be directly comparable to similar measures presented by other companies. They should not be considered in isolation nor as a substitute for analysis of the Company's financial information reported under US GAAP.

## FFO

FFO is defined as net cash from operating activities, adjusted for (i) changes in non-cash balances related to operations, (ii) dividends paid on preferred shares, and (iii) distributions to noncontrolling interest. Management believes that FFO is helpful as a supplemental measure of the Company's operating cash flows as it excludes timing-related fluctuations in non-cash operating working capital and cash flows not attributable to common shareholders. As such, FFO provides a consistent measure of the company's assets.

		nths ended ptember 30	Nine months ended September 30		
(millions of dollars)	2020	2019	2020	2019	
Net cash from operating activities	680	648	1,603	1,063	
Changes in non-cash balances related to operations	(146)	(186)	(179)	(31)	
Preferred share dividends	(4)	(4)	(13)	(13)	
Distributions to noncontrolling interest	(1)	(1)	(3)	(7)	
FFO	529	457	1,408	1,012	

### Adjusted Net Income and Adjusted EPS

The following adjusted net income, and basic and diluted Adjusted EPS have been calculated by management on a supplementary basis which adjusts net income under US GAAP for income and costs related to the Merger and impacts related to the ODC Decision and the OEB's DTA Decision on Hydro One Networks' distribution and transmission businesses. Adjusted net income and Adjusted EPS are used internally by management to assess the Company's performance and are considered useful because they exclude the impacts of the Merger as well as the ODC Decision and the OEB's DTA Decision as noted above. Adjusted net income and Adjusted EPS provide users with a comparative basis to evaluate the current ongoing operations of the Company compared to prior year.

Quarter ended (millions of dollars, except number of shares and EPS)	Sep 30, 2020	Jun 30, 2020	Mar 31, 2020	Dec 31, 2019
Net income attributable to common shareholders	281	1,103	225	211
Impacts related to the ODC Decision	_	(867)	—	_
Adjusted net income attributable to common shareholders	281	236	225	211
Weighted-average number of shares				
Basic	597,557,787	597,551,514	596,983,560	596,670,374
Effect of dilutive stock-based compensation plans	2,362,569	2,423,441	2,663,999	2,564,789
Diluted	599,920,356	599,974,955	599,647,559	599,235,163
Adjusted EPS				
Basic	\$0.47	\$0.39	\$0.38	\$0.35
Diluted	\$0.47	\$0.39	\$0.38	\$0.35

Quarter ended (millions of dollars, except number of shares and EPS)	Sep 30, 2019	Jun 30, 2019	Mar 31, 2019	Dec 31, 2018
Net income (loss) attributable to common shareholders	241	155	171	(705)
OM&A - Merger-related costs (before tax)	_	_	138	6
Financing charges - Merger-related costs (before tax)	_	_	31	14
Financing charges - loss on Foreign-Exchange Contract (before tax)	_	_	22	_
Tax impact	—	—	(51)	(6)
Impacts related to the Merger (after tax)		_	140	14
Reversal of revenues	_	_	_	68
Deferred tax expense	—	_	_	799
Impacts related to the DTA Decision (after tax)		—	—	867
Adjusted net income attributable to common shareholders	241	155	311	176
Weighted-average number of shares				
Basic	596,605,054	596,503,988	595,961,260	595,882,447
Effect of dilutive stock-based compensation plans	2,420,792	2,442,181	2,354,970	2,122,782
Diluted	599,025,846	598,946,169	598,316,230	598,005,229
Adjusted EPS				
Basic	\$0.40	\$0.26	\$0.52	\$0.30
Diluted	\$0.40	\$0.26	\$0.52	\$0.29

### **Revenues, Net of Purchased Power**

Revenues, net of purchased power is defined as revenues less the cost of purchased power. Management believes that revenue, net of purchased power is helpful as a measure of net revenues for the distribution segment, as purchased power is fully recovered through revenues.

Quarter ended (millions of dollars)	Sep 30, 2020	Jun 30, 2020	Mar 31, 2020	Dec 31, 2019	Sep 30, 2019	Jun 30, 2019	Mar 31, 2019	Dec 31, 2018
Revenues	1,903	1,670	1,850	1,715	1,593	1,413	1,759	1,491
Less: Purchased power	993	808	1,007	914	737	653	807	741
Revenues, net of purchased power	910	862	843	801	856	760	952	750
Quarter ended (millions of dollars)	Sep 30, 2020	Jun 30, 2020	Mar 31, 2020	Dec 31, 2019	Sep 30, 2019	Jun 30, 2019	Mar 31, 2019	Dec 31, 2018
Distribution revenues	1,410	1,201	1,439	1,298	1,140	1,029	1,321	1,138
Less: Purchased power	993	808	1,007	914	737	653	807	741
Distribution revenues, net of purchased power	417	393	432	384	403	376	514	397



## **RELATED PARTY TRANSACTIONS**

The Province is a shareholder of Hydro One with approximately 47.3% ownership at September 30, 2020. The IESO, OPG, Ontario Electricity Financial Corporation (OEFC), and the OEB are related parties to Hydro One because they are controlled or significantly influenced by the Ministry of Energy. OCN LP is a joint-venture limited partnership between a subsidiary of Hydro One and OPG. The following is a summary of the Company's related party transactions during the three and nine months ended September 30, 2020 and 2019:

(millions of dollars)			nths ended ptember 30	Nine months ended September 30	
Related Party	Transaction	2020	2019	2020	2019
Province	Dividends paid <sup>1</sup>	76	73	225	215
IESO	Power purchased	560	301	1,700	1,110
	Revenues for transmission services	478	439	1,325	1,222
	Amounts related to electricity rebates	402	137	1,172	379
	Distribution revenues related to rural rate protection	61	60	181	178
	Distribution revenues related to the supply of electricity to remote northern communities	8	8	26	26
	Funding received related to CDM programs	4	5	21	28
OPG <sup>2</sup>	Power purchased	1	_	4	5
	Revenues related to provision of services and supply of electricity	2	4	6	7
	Costs related to the purchase of services	_	_	1	1
OEFC	Power purchased from power contracts administered by the OEFC	_	_	1	1
OEB	OEB fees	3	3	7	7
OCN LP <sup>3</sup>	Investment in OCN LP		_	2	2

<sup>1</sup> On September 21, 2020, Hydro One announced that it will exercise its option to redeem the Preferred Shares held by the Province on November 20, 2020. See section Share Capital.

<sup>2</sup> OPG has provided a \$2.5 million guarantee to Hydro One related to the OCN Guarantee. See Other Obligations - Summary of Contractual Obligations and Other Commercial Commitments for details related to the OCN Guarantee.

<sup>3</sup> OCN LP owns and operates electric vehicle fast charging stations across Ontario, under the Ivy Charging Network brand.

### **RISK MANAGEMENT AND RISK FACTORS**

Hydro One is subject to numerous risks and uncertainties. Critical to Hydro One's success is the identification, management, and to the extent possible, mitigation of these risks. Hydro One's Chief Risk Officer has accountability for the Company's Enterprise Risk Management (ERM) program, which assists decision-makers throughout the organization with the management of key business risks, including new and emerging risks and opportunities.

A discussion of the material risks relating to Hydro One and its business that the Company believes would be the most likely to influence an investor's decision to purchase Hydro One's securities can be found under the heading "Risk Management and Risk Factors" in the 2019 MD&A. In addition to those risks, the Company is subject to the following additional risk:

### **Infectious Disease Risk**

An outbreak of infectious disease, in the form of an epidemic, a pandemic (such as COVID-19), or a similar public health threat, could materially adversely impact the Company. The extent of any such adverse impact on the Company is uncertain, and may depend on the length and severity of any such infectious disease outbreak, any resultant government regulations, guidelines and actions, and any related adverse changes in general economic and market conditions. Such an outbreak, the resultant government regulations, guidelines and actions, and related adverse changes in general economic and market conditions. Such an outbreak, the resultant government regulations, guidelines and actions, and related adverse changes in general economic and market conditions could impact, in particular: the Company's operations and workforce, including its ability to complete planned operating and capital work programs within scope and budget; certain financial obligations of the Company, including pension contributions and other post-retirement benefits, as a result of changes in prevailing market conditions; the Company's expected revenues; reductions in overall electricity consumption and load, both short term and long term; overdue accounts and bad debt increases as a result of changes in the ability of the Company's customers to pay; liquidity and the Company's ability to raise capital; the Company's ability to pay or increase dividends; the timing of increased rates; the Company's ability to recover incremental costs and lost revenues linked to the outbreak; the Company's ability to file regulatory filings on a timely basis; timing of regulatory decisions and the impacts those decisions may have on the Company or its ability to implement them; and customer and stakeholder needs and expectations.

The Company also faces risks and costs associated with implementation of business continuity plans and modified work conditions, including the risks and costs associated with maintaining or reducing its workforce, making the required resources available to its workforce to enable them to continue essential work, including remotely where possible, and to keep its workforce healthy, as well as risks and costs associated with recovery of normal operations. Furthermore, the Company is dependent on third party providers for certain activities, and relies on a strong international supply chain, which may also be adversely impacted, and which, in turn, could materially adversely impact the Company.

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### DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROL OVER FINANCIAL REPORTING

Management is responsible for establishing and maintaining adequate disclosure controls and procedures and internal control over financial reporting as defined in National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings. Internal control, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and due to its inherent limitations, may not prevent or detect all misrepresentations.

There were no changes in the Company's internal control over financial reporting during the three months ended September 30, 2020, that materially affected, or are reasonably likely to materially affect, the Company's disclosure controls and procedures and internal control over financial reporting.

# NEW ACCOUNTING PRONOUNCEMENTS

The following tables present Accounting Standards Updates (ASUs) issued by the Financial Accounting Standards Board (FASB) that are applicable to Hydro One:

Recently	Adopted	Accounting	Guidance
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Guidance	Date issued	Description	Effective date	Impact on Hydro One
ASU 2017-04	January 2017	The amendment removes the second step of the current two-step goodwill impairment test to simplify the process of testing goodwill.	January 1, 2020	No impact upon adoption
ASU 2018-13	August 2018	Disclosure requirements on fair value measurements in Accounting Standard Codification (ASC) 820 are modified to improve the effectiveness of disclosures in financial statement notes.	January 1, 2020	No impact upon adoption
ASU 2019-01	March 2019	This amendment carries forward the exemption previously provided under ASC 840 relating to the determination of the fair value of underlying assets by lessors that are not manufacturers or dealers. It also provides for clarification on cash-flow presentation of sales-type and financing leases and clarifies that transition disclosures under Topic 250 are applicable in the adoption of ASC 842.	January 1, 2020	No impact upon adoption

### HYDRO ONE HOLDINGS LIMITED - CONSOLIDATING SUMMARY FINANCIAL INFORMATION

Hydro One Limited fully and unconditionally guarantees the payment obligations of its wholly-owned subsidiary Hydro One Holdings Limited (HOHL) issuable under the short form base shelf prospectus dated November 23, 2018. Accordingly, the following consolidating summary financial information is provided in compliance with the requirements of section 13.4 of National Instrument 51-102 - *Continuous Disclosure Obligations* providing for an exemption for certain credit support issuers. The tables below contain consolidating summary financial information as at September 30, 2020 and December 31, 2019 and for the three and nine months ended September 30, 2020 and September 30, 2019 for: (i) Hydro One Limited; (ii) HOHL; (iii) the subsidiaries of Hydro One Limited, other than HOHL, on a combined basis, (iv) consolidating adjustments, and (v) Hydro One Limited and all of its subsidiaries on a consolidated basis, in each case for the periods indicated. Such summary financial information is intended to provide investors with meaningful and comparable financial information about Hydro One Limited and its subsidiaries. This summary financial information should be read in conjunction with Hydro One Limited's most recently issued annual and interim financial statements. This summary financial information has been prepared in accordance with US GAAP, as issued by the FASB.

Three months ended September 30 (millions of dollars)	Hydro O Limited		HOHL		Subsidiar Hydro One I other than	Limited,	Consolida Adjustme		Total Conso Amounts of One Lim	Hydro
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
Revenue	2	2	_	_	2,006	1,718	(105)	(127)	1,903	1,593
Net Income (Loss) Attributable to Common Shareholders	(5)	(2)	_		371	359	(85)	(116)	281	241
					Subsidiari				Total Conso	
	Hydro One Li	mited	HOHL		Hydro One L other than		Consolidat Adjustmer		Amounts of One Lim	
	Hydro One Li 2020	mited 2019	HOHL 2020	2019						
Nine months ended September 30 (millions of dollars) Revenue	,			2019	other than	HOHL	Adjustmen	nts	One Lim	ited



As at September 30, 2020 and December 31, 2019 (millions of dollars)	Hydro Limit		нон	L	Subsidia Hydro One other thar	Limited,	Consolic Adjustn		Total Conse Amounts o One Lin	f Hydro
	Sep.2020	Dec.2019	Sep.2020	Dec.2019	Sep.2020	Dec.2019	Sep.2020	Dec.2019	Sep.2020	Dec.2019
Current Assets	102	84	_	_	2,619	2,440	(1,552)	(1,256)	1,169	1,268
Non-Current Assets	3,569	3,979	_	_	42,508	41,188	(18,631)	(19,374)	27,446	25,793
Current Liabilities	880	408	_	_	4,120	3,925	(1,538)	(1,246)	3,462	3,087
Non-Current Liabilities	_	_		_	25,898	25,201	(11,352)	(11,096)	14,546	14,105

# FORWARD-LOOKING STATEMENTS AND INFORMATION

The Company's oral and written public communications, including this document, often contain forward-looking statements that are based on current expectations, estimates, forecasts and projections about the Company's business and the industry, regulatory and economic environments in which it operates, and include beliefs and assumptions made by the management of the Company. Such statements include, but are not limited to, statements regarding: the Company's transmission and distribution rate applications, including resulting decisions, rates, recovery and expected impacts and timing; expectations about the Company's liquidity and capital resources and operational requirements, including as result of COVID-19; the Operating Credit Facilities; expectations regarding the Company's financing activities; the Company's maturing debt; the Company's derivative instruments; the Company's ongoing and planned projects, initiatives and expected capital investments, including expected results, costs and in-service and completion dates; the potential impact of delays on the Company's transmission in-service additions; the potential impact of COVID-19 on the Company's business and operations, including its impact on peak demand and electricity consumption, capital programs, supply chains, costs, allowance for doubtful accounts, foregone revenues, deferral accounts and the likelihood of recovery of certain costs in future rates; the Company's priorities in its response to COVID-19; contractual obligations and other commercial commitments; expected impacts relating to the deferred tax asset and the OEB's treatment thereof, including expected timing for the OEB's final decision in respect thereof and the Company's recognition of deferred tax regulatory assets, deferred tax liabilities and net income results; Bill 222 and its expected impacts; the number of Hydro One common shares issuable in connection with outstanding awards under the share grant plans and the LTIP; collective agreements; the pension plan, future pension contributions, valuations and expected impacts; dividends; non-GAAP measures; risks relating to infectious disease outbreak, such as COVID-19; internal controls over financial reporting and disclosure; the MTN Program; the Universal Base Shelf Prospectus; the US Debt Shelf Prospectus; statements that the Company will redeem its Preferred Shares, the timing for the redemption of such Preferred Shares and the manner in which such redemption price will be funded; and the Company's acquisitions and mergers, including closing adjustments payable by Hydro One in connection with its acquisitions of Orillia Power and Peterborough Distribution. Words such as "expect", "anticipate", "intend", "attempt", "may", "plan", "will", "would", "believe", "seek", "estimate", "goal", "aim", "target", and variations of such words and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve assumptions and risks and uncertainties that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed, implied or forecasted in such forward-looking statements. Hydro One does not intend, and it disclaims any obligation, to update any forward-looking statements, except as required by law.

These forward-looking statements are based on a variety of factors and assumptions including, but not limited to, the following: the scope of the COVID-19 pandemic and duration thereof as well as the effect and severity of corporate and other mitigation measures on the Company's operations, supply chain or employees; no unforeseen changes in the legislative and operating framework for Ontario's electricity market or for Hydro One specifically; favourable decisions from the OEB and other regulatory bodies concerning outstanding and future rate and other applications; no unexpected delays in obtaining the required approvals; no unforeseen changes in rate orders or rate setting methodologies for the Company's distribution and transmission businesses; continued use of US GAAP; a stable regulatory environment; no unfavourable changes in environmental regulation; no significant changes to the Company's current credit ratings; no unforeseen impacts of new accounting pronouncements; no changes to expectations regarding electricity consumption; no unforeseen changes to economic and market conditions; recoverability of costs and expenses related to the COVID-19 pandemic, including the costs of customer defaults resulting from the pandemic; completion of operating and capital projects that have been deferred; and no significant event occurring outside the ordinary course of business. These assumptions are based on information currently available to the Company, including information obtained from third-party sources. Actual results may differ materially from those predicted by such forward-looking statements. While Hydro One does not know what impact any of these differences may have, the Company's business, results of operations, financial condition and credit stability may be materially adversely affected. Factors that could cause actual results or outcomes to differ materially from the results expressed or implied by forward-looking statements include, among other things:

- a significant expansion in length or severity of the COVID-19 pandemic restricting or prohibiting the Company's operations or significantly impacting the Company's supply chain or workforce;
- severity of mitigation measures related to the COVID-19 pandemic;
- · delays in completion of and increases in costs of operating and capital projects;
- regulatory risks and risks relating to Hydro One's revenues, including risks relating to rate orders and the rate-setting models
  for transmission and distribution, actual performance against forecasts and capital expenditures, the regulatory treatment of
  the deferred tax asset, the recoverability of total compensation costs or denials of applications;

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- risks associated with the Province's share ownership of Hydro One and other relationships with the Province, including
  potential conflicts of interest that may arise between Hydro One, the Province and related parties, risks associated with the
  Province's exercise of further legislative and regulatory powers in the implementation of the Hydro One Accountability Act,
  risks relating to the ability of the Company to attract and retain qualified executive talent or the risk of a credit rating
  downgrade for Hydro One Inc. and its impact on the Company's funding and liquidity;
- risks relating to the location of the Company's assets on Reserve lands and the risk that Hydro One may incur significant costs associated with transferring assets located on Reserves;
- the risk that the Company may be unable to comply with regulatory and legislative requirements or that the Company may incur additional costs for compliance that are not recoverable through rates;
- the risk of exposure of the Company's facilities to the effects of severe weather conditions, natural disasters, man-made events or other unexpected occurrences for which the Company is uninsured or for which the Company could be subject to claims for damage;
- the risk of non-compliance with environmental regulations and inability to recover environmental expenditures in rate applications and the risk that assumptions that form the basis of the Company's recorded environmental liabilities and related regulatory assets may change;
- risks associated with information system security and maintaining complex information technology (IT) and operational technology (OT) system infrastructure, including system failures or risks of cyber-attacks or unauthorized access to corporate IT and OT systems;
- the risk of labour disputes and inability to negotiate or renew appropriate collective agreements on acceptable terms consistent with the Company's rate decisions;
- risks related to the Company's work force demographic and its potential inability to attract and retain qualified personnel;
- the risk that the Company is not able to arrange sufficient cost-effective financing to repay maturing debt and to fund capital expenditures;
- · risks associated with fluctuations in interest rates and failure to manage exposure to credit and financial instrument risk;
- · risks associated with economic uncertainty and financial market volatility;
- the risk that the Company may not be able to execute plans for capital projects necessary to maintain the performance of the Company's assets or to carry out projects in a timely manner or the risk of increased competition for the development of large transmission projects or legislative changes affecting the selection of transmitters;
- risks associated with public opposition to or delays or denials of the requisite approvals and accommodations for the Company's planned projects;
- · the risk of failure to mitigate significant health and safety risks;
- the risk of not being able to recover the Company's pension expenditures in future rates and uncertainty regarding the future regulatory treatment of pension, other post-employment benefits and post-retirement benefits costs;
- the potential that Hydro One may incur significant expenses to replace functions currently outsourced if agreements are terminated or expire before a new service provider is selected;
- the impact of the ownership by the Province of lands underlying the Company's transmission system;
- the risk associated with legal proceedings that could be costly, time-consuming or divert the attention of management and key personnel from the Company's business operations;
- the impact if the Company does not have valid occupational rights on third-party owned or controlled lands and the risks associated with occupational rights of the Company that may be subject to expiry;
- risks relating to adverse reputational events or political actions;
- risks relating to acquisitions, including the failure to realize anticipated benefits of such transaction at all, or within the time periods anticipated, and unexpected costs incurred in relation thereto;
- the inability to prepare financial statements using US GAAP; and
- the risk related to the impact of new accounting pronouncements.

Hydro One cautions the reader that the above list of factors is not exhaustive. Some of these and other factors are discussed in more detail in the section entitled "Risk Management and Risk Factors" in this MD&A and in the section entitled "Risk Management and Risk Factors" in the 2019 MD&A.

In addition, Hydro One cautions the reader that information provided in this MD&A regarding the Company's outlook on certain matters, including potential future investments, is provided in order to give context to the nature of some of the Company's future plans and may not be appropriate for other purposes.

Additional information about Hydro One, including the Company's Annual Information Form, is available on SEDAR at <u>www.sedar.com</u>, the US Securities and Exchange Commission's EDGAR website at <u>www.sec.gov/edgar.shtml</u>, and the Company's website at <u>www.HydroOne.com/Investors</u>.

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# HYDRO ONE LIMITED CONDENSED INTERIM CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (unaudited) For the three and nine months ended September 30, 2020 and 2019

		onths ended September 30		onths ended September 30
(millions of Canadian dollars, except per share amounts)	2020	2019	2020	2019
Revenues				
Distribution (includes related party revenues of \$70 and \$212 (2019 - \$70 and \$209) for the three and nine months ended September 30, respectively) ( <i>Note</i> 24)	1,410	1,140	4,050	3,490
Transmission (includes related party revenues of \$478 and \$1,325 (2019 - \$440 and \$1,223) for the three and nine months ended September 30, respectively) ( <i>Note 24</i> )	483	443	1,342	1,245
Other	10	10	31	30
	1,903	1,593	5,423	4,765
Costs				
Purchased power (includes related party costs of \$561 and \$1,705 (2019 - \$301 and \$1,116) for the three and nine months ended September 30, respectively) ( <i>Note 24</i> )	993	737	2,808	2,197
Operation, maintenance and administration (Notes 4, 24)	262	259	797	942
Depreciation, amortization and asset removal costs (Note 5)	220	219	645	652
	1,475	1,215	4,250	3,791
Income before financing charges and income tax expense	428	378	1,173	974
Financing charges (Notes 4, 6)	114	118	352	398
Income before income tax expense	314	260	821	576
Income tax expense (recovery) (Note 7)	22	14	(812)	(8)
Net income	292	246	1,633	584
Other comprehensive income (loss) (Note 8)	4	_	(30)	(1)
Comprehensive income	296	246	1,603	583
Net income attributable to:				
Noncontrolling interest	2	1	6	4
Preferred shareholders (Note 20)	9	4	18	13
Common shareholders	281	241	1,609	567
	292	246	1,633	584
Comprehensive income attributable to:				
Noncontrolling interest	2	1	6	4
Preferred shareholders (Note 20)	9	4	18	13
Common shareholders	285	241	1,579	566
	296	246	1,603	583
Earnings per common share (Note 22)				
Basic	\$0.47	\$0.40	\$2.69	\$0.95
Diluted	\$0.47	\$0.40	\$2.68	\$0.95
Dividends per common share declared (Note 21)	\$0.25	\$0.24	\$0.75	\$0.71
	· · · ·			

# HYDRO ONE LIMITED CONDENSED INTERIM CONSOLIDATED BALANCE SHEETS (unaudited) At September 30, 2020 and December 31, 2019

As at (millions of Canadian dollars)	September 30, 2020	December 31, 2019
Assets		
Current assets:		
Cash and cash equivalents	42	30
Accounts receivable (Note 9)	648	701
Due from related parties (Note 24)	291	415
Other current assets (Note 10)	188	122
	1,169	1,268
Property, plant and equipment (Note 11)	22,296	21,501
Other long-term assets:	22,200	21,001
Regulatory assets (Note 12)	4,065	2.676
Deferred income tax assets	134	748
Intangible assets (net of accumulated amortization - \$565; 2019 - \$517)	492	456
Goodwill (Note 4)	374	325
Other assets (Note 13)	85	87
	5,150	4,292
Total assets	28,615	27,061
Liabilities Current liabilities:		
	985	1,143
Short-term notes payable ( <i>Note 16</i> ) Preferred shares to be redeemed ( <i>Notes 20, 24</i> )	423	1,143
Long-term debt payable within one year (includes \$304 measured at fair value; 2019 - \$nil) (Notes 16, 17)	423 807	653
Accounts payable and other current liabilities ( <i>Note 14</i> )	1,085	989
Due to related parties (Note 24)	162	303
	3,462	3,087
Long-term liabilities:		
Long-term debt (includes \$nil measured at fair value; 2019 - \$351) (Notes 16, 17)	11,112	10,822
Regulatory liabilities (Note 12)	251	167
Deferred income tax liabilities		61
Other long-term liabilities (Note 15)	3,183	3,055
Total liabilities	14,546 <b>18,008</b>	14,105 <b>17,192</b>
Total habilities	10,000	17,192
Contingencies and Commitments (Notes 26, 27)		
Subsequent Events (Note 29)		
Noncontrolling interest subject to redemption	21	20
Equity		
Common shares (Note 20)	5,676	5,661
Preferred shares (Note 20)		418
Additional paid-in capital (Note 23)	45	49
Retained earnings	4,829	3,667
Accumulated other comprehensive loss	(35)	(5)
Hydro One shareholders' equity	10,515	9,790
Noncontrolling interest	71	59
Total equity	10,586	9,849
	28,615	27,061

# HYDRO ONE LIMITED CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (unaudited) For the nine months ended September 30, 2020 and 2019

Nine months ended September 30, 2020 (millions of Canadian dollars)	Common Shares	Preferred Shares	Additional Paid-in Capital	Retained Earnings		Hydro One Shareholders' Equity	Non- controlling Interest	Total Equity
January 1, 2020	5,661	418	49	3,667	(5)	9,790	59	9,849
Net income	_	—	—	1,627	_	1,627	4	1,631
Other comprehensive loss (Note 8)	_	—	_		(30)	(30)	—	(30)
Distributions to noncontrolling interest	—	_	—		—	—	(2)	(2)
Contributions from sale of noncontrolling interest (Note 4)	_	_	_		_	_	10	10
Dividends on preferred shares	_	_	_	(13)	—	(13)	—	(13)
Dividends on common shares	_	—	—	(447)	—	(447)	—	(447)
Common shares issued	15	_	(10)	_	_	5	—	5
Stock-based compensation (Note 23)	—	_	6		—	6	—	6
Preferred shares to be redeemed (Note 20)	_	(418)	_	(5)	) —	(423)	_	(423)
September 30, 2020	5,676	_	45	4,829	(35)	10,515	71	10,586

Nine months ended September 30, 2019 (millions of Canadian dollars)	Common Shares	Preferred Shares	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Hydro One Shareholders' Equity	Non- controlling Interest	Total Equity
January 1, 2019	5,643	418	56	3,459	(3)	9,573	49	9,622
Net income	—	—	_	580	—	580	3	583
Other comprehensive loss	_	_	_	_	(1)	(1)	_	(1)
Distributions to noncontrolling interest	_	_	_	_	_	_	(5)	(5)
Amounts contributed by noncontrolling interest	—	_	_	_	—		12	12
Dividends on preferred shares	_	_	_	(13)	·	(13)	_	(13)
Dividends on common shares	_	_	_	(426)	· —	(426)	_	(426)
Common shares issued	14	_	(11)	_	_	3	_	3
Stock-based compensation	_	—	3	_	—	3	—	3
September 30, 2019	5,657	418	48	3,600	(4)	9,719	59	9,778



# HYDRO ONE LIMITED CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited) For the three and nine months ended September 30, 2020 and 2019

		nths ended ptember 30		onths ended eptember 30
(millions of Canadian dollars)	2020	2019	2020	2019
Operating activities				
Net income	292	246	1,633	584
Environmental expenditures	(4)	(5)	(15)	(21)
Adjustments for non-cash items:				
Depreciation and amortization (Note 5)	194	192	573	576
Regulatory assets and liabilities	37	22	35	(151)
Deferred income tax expense (recovery)	11	6	(842)	(31)
Unrealized loss on Foreign-Exchange Contract (Note 4)	_	_	_	22
Derecognition of deferred financing costs (Note 4)	_	_	_	24
Other	4	1	40	29
Changes in non-cash balances related to operations (Note 25)	146	186	179	31
Net cash from operating activities	680	648	1,603	1,063
Financing activities				
Long-term debt issued	_	_	1,100	1,500
Long-term debt repaid	_	—	(652)	(229)
Short-term notes issued	985	520	3,130	3,112
Short-term notes repaid	(860)	(599)	(3,288)	(3,845)
Short-term debt repaid (Note 4)	(20)	—	(20)	—
Convertible debentures redeemed (Note 4)	—		—	(513)
Dividends paid	(155)	(148)	(460)	(439)
Distributions paid to noncontrolling interest	(1)	(1)	(3)	(7)
Contributions received from sale of noncontrolling interest (Note 4)	_	12	10	12
Common shares issued	_	_	5	3
Costs to obtain financing	_		(5)	(8)
Net cash used in financing activities	(51)	(216)	(183)	(414)
Investing activities				
Capital expenditures (Note 25)	(453)	(004)	(4,400)	(4.007)
Property, plant and equipment	(457)	(391)	(1,183)	(1,007)
Intangible assets	(37)	(21)	(88)	(69)
Capital contributions received		—		3
Acquisitions (Note 4)	(126)	_	(126)	
Other	(4)	8	(11)	4
Net cash used in investing activities	(624)	(404)	(1,408)	(1,069)
Net change in cash and cash equivalents	5	28	12	(420)
Cash and cash equivalents, beginning of period	37	35	30	483
Cash and cash equivalents, end of period	42	63	42	63

# HYDRO ONE LIMITED NOTES TO CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (unaudited) For the three and nine months ended September 30, 2020 and 2019

## 1. DESCRIPTION OF THE BUSINESS

Hydro One Limited (Hydro One or the Company) was incorporated on August 31, 2015, under the *Business Corporations Act* (Ontario). On October 31, 2015, the Company acquired Hydro One Inc., a company previously wholly-owned by the Province of Ontario (Province). The acquisition of Hydro One Inc. by Hydro One was accounted for as a common control transaction and Hydro One is a continuation of business operations of Hydro One Inc. At September 30, 2020, the Province held approximately 47.3% (December 2019 - 47.3%) of the common shares of Hydro One. The principal businesses of Hydro One are the transmission and distribution of electricity to customers within Ontario.

Earnings for interim periods may not be indicative of results for the year due to the impact of seasonal weather conditions on customer demand and market pricing.

### **Rate Setting**

The Company's transmission business consists of the transmission system operated by subsidiaries of Hydro One Inc., Hydro One Networks Inc. (Hydro One Networks) and Hydro One Sault Ste. Marie LP (HOSSM), as well as an approximately 66% interest in B2M Limited Partnership (B2M LP), a limited partnership between Hydro One and the Saugeen Ojibway Nation (SON), and an approximately 55% interest in Niagara Reinforcement Limited Partnership (NRLP), a limited partnership between Hydro One and Six Nations of the Grand River Development Corporation and the Mississaugas of the Credit First Nation (collectively, the First Nations Partners). Hydro One Networks, Hydro One Remote Communities Inc. (Hydro One Remote Communities), Orillia Power Distribution Corporation (Orillia Power), as well as the distribution business and assets acquired from Peterborough Distribution Inc. (Peterborough Distribution) this quarter. See Note 4 - Business Combinations for additional information regarding the acquisition of Orillia Power and the acquisition of the business and distribution assets of Peterborough Distribution.

#### **Transmission**

On March 7, 2019, the Ontario Energy Board (OEB) issued a decision (DTA Decision) with respect to Hydro One's rate-setting treatment of the benefits of the deferred tax asset resulting from the transition from the payments in lieu of tax regime to tax payments under the federal and provincial tax regimes. On July 16, 2020, the Ontario Divisional Court rendered its decision (ODC Decision) on the Company's appeal of the OEB's DTA Decision. See Note 12 - Regulatory Assets and Liabilities.

On March 21, 2019, Hydro One Networks filed a three-year Custom Incentive Rate application with the OEB for 2020-2022 transmission rates. On December 10, 2019, the OEB approved Hydro One Networks' 2019 transmission revenue requirement and charges as interim effective January 1, 2020 until the new transmission revenue requirement and charges are approved by the OEB. On April 23, 2020, the OEB rendered its decision on the 2020-2022 transmission rate application (2020-2022 Transmission Decision). On July 16, 2020, the OEB issued its final rate order for the 2020-2022 transmission rates approving a revenue requirement of \$1,586 million, \$1,657 million and \$1,729 million for 2020, 2021 and 2022, respectively. On July 30, 2020, the OEB issued its decision for Uniform Transmission Rates (UTRs). The 2020 UTRs that were implemented on an interim basis on January 1, 2020 will continue for the remainder of 2020 in light of the COVID-19 pandemic. A future decision by the OEB will set the 2021 UTRs and determine the period over which the foregone revenue will be collected.

On July 31, 2019, B2M LP filed a transmission rate application for 2020-2024, seeking a base revenue requirement of \$36 million for 2020, and a revenue cap escalator index for 2021 to 2024. On January 16, 2020, the OEB approved an updated 2020 base revenue requirement of \$33 million.

On October 25, 2019, NRLP filed its revenue cap incentive rate application for 2020-2024. On December 19, 2019, the OEB approved NRLP's proposed 2020 revenue requirement of \$9 million on an interim basis effective January 1, 2020. On April 9, 2020, final OEB approval was received.

On December 17, 2019, the OEB issued a decision on HOSSM's request for transmission revenue requirement for 2020. The OEB approved a 1.5% revenue cap increase effective January 1, 2020.

### **Distribution**

On November 15, 2019, Hydro One Remote Communities filed an application with the OEB seeking approval for a 2% increase to 2019 base rates. On April 16, 2020, the OEB approved the requested increase for new rates effective May 1, 2020, while the implementation of these rates will be deferred to November 1, 2020 due to COVID-19. On October 8, 2020, the OEB authorized Hydro One Remote Communities to implement its new rates on November 1, 2020, including a rate rider for the recovery of forgone revenues resulting from postponing rate implementation in response to COVID-19.

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# HYDRO ONE LIMITED NOTES TO CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued) For the three and nine months ended September 30, 2020 and 2019

## 2. SIGNIFICANT ACCOUNTING POLICIES

### **Basis of Consolidation and Presentation**

These unaudited condensed interim consolidated financial statements (Consolidated Financial Statements) include the accounts of the Company and its subsidiaries. Inter-company transactions and balances have been eliminated.

#### **Basis of Accounting**

These Consolidated Financial Statements are prepared and presented in accordance with United States Generally Accepted Accounting Principles (US GAAP) for interim financial statements and in Canadian dollars.

The accounting policies applied are consistent with those outlined in Hydro One's annual audited consolidated financial statements for the year ended December 31, 2019, with the exception of the adoption of new accounting standards as described in Note 3. These Consolidated Financial Statements reflect adjustments, that are, in the opinion of management, necessary to reflect fairly the financial position and results of operations for the respective periods. These Consolidated Financial Statements do not include all disclosures required in the annual financial statements and should be read in conjunction with the annual audited consolidated financial statements for the year ended December 31, 2019.

### 3. NEW ACCOUNTING PRONOUNCEMENTS

The following tables present Accounting Standard Updates (ASUs) issued by the Financial Accounting Standards Board that are applicable to Hydro One:

#### **Recently Adopted Accounting Guidance**

Guidance	Date issued	Description	Effective date	Impact on Hydro One
ASU 2017-04	January 2017	The amendment removes the second step of the current two-step goodwill impairment test to simplify the process of testing goodwill.	January 1, 2020	No impact upon adoption
ASU 2018-13	August 2018	Disclosure requirements on fair value measurements in Accounting Standard Codification (ASC) 820 are modified to improve the effectiveness of disclosures in financial statement notes.	January 1, 2020	No impact upon adoption
ASU 2019-01	March 2019	This amendment carries forward the exemption previously provided under ASC 840 relating to the determination of the fair value of underlying assets by lessors that are not manufacturers or dealers. It also provides for clarification on cash-flow presentation of sales-type and financing leases and clarifies that transition disclosures under Topic 250 are applicable in the adoption of ASC 842.	January 1, 2020	No impact upon adoption

#### 4. BUSINESS COMBINATIONS

#### Acquisition of Peterborough Distribution Assets

On August 1, 2020, Hydro One completed the acquisition of the business and distribution assets of Peterborough Distribution, an electricity distribution company located in east central Ontario, from the City of Peterborough, for a purchase price of approximately \$104 million, including the assumption of agreed upon liabilities, subject to final closing adjustments. The purchase price is comprised of a cash payment of \$105 million, including a deposit of \$4 million paid in 2018 and \$101 million paid on closing of the transaction, partially offset by a preliminary purchase price adjustment of \$1 million which will be settled in cash at a later date. As the acquired business and distribution assets of Peterborough Distribution meet the definition of a business, the acquisition has been accounted for as a business acquisition.

The following table summarizes the preliminary determination of the fair value of the assets acquired and liabilities assumed:

(millions of dollars)	
Working capital	5
Property, plant and equipment	64
Regulatory assets	2
Goodwill	34
Other long-term liabilities	(1)
	104

The preliminary determination of the fair value of assets acquired and liabilities assumed is based upon management's preliminary estimates and assumptions and reflects the fair value of consideration paid, subject to working capital, property, plant



# HYDRO ONE LIMITED NOTES TO CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued) For the three and nine months ended September 30, 2020 and 2019

and equipment, and regulatory balances closing adjustments. The Company continues to review information and perform further analysis prior to finalizing the fair value of the assets acquired and the liabilities assumed within the permitted period of 12 months from the date of acquisition in accordance with US GAAP.

The preliminary goodwill estimate of approximately \$34 million arising from the Peterborough Distribution acquisition consists largely of the synergies and economies of scale expected from combining the operations of Hydro One and Peterborough Distribution. All of the goodwill was assigned to Hydro One's Distribution Business segment. Peterborough Distribution contributed revenues of \$19 million and net income of \$nil to the Company's consolidated financial results for the three and nine months ended September 30, 2020. All costs related to the acquisition have been expensed through the statement of operations and comprehensive income. The disclosure of Peterborough Distribution's pro forma information is immaterial to the Company's consolidated financial results for the three and nine months ended September 30, 2020.

## Acquisition of Orillia Power

On September 1, 2020, Hydro One completed the acquisition of Orillia Power, an electricity distribution company located in Simcoe County, Ontario, from the City of Orillia for a purchase price of approximately \$29 million, subject to final closing adjustments. The purchase price is comprised of a cash payment of \$26 million, including a deposit of \$1 million paid in 2016, \$25 million paid on closing of the transaction, and a preliminary purchase price adjustment of \$3 million which will be settled in cash at a later date.

The following table summarizes the preliminary determination of the fair value of the assets acquired and liabilities assumed:

(millions of dollars)	
Working capital	3
Property, plant and equipment	32
Deferred income tax assets	2
Goodwill	15
Short-term debt	(20)
Regulatory liabilities	(2)
Other long-term liabilities	(1)
	29

The preliminary determination of the fair value of assets acquired and liabilities assumed is based upon management's preliminary estimates and assumptions and reflects the fair value of consideration paid, subject to working capital, property, plant and equipment, debt and regulatory balances closing adjustments. The Company continues to review information and perform further analysis prior to finalizing the fair value of the assets acquired and the liabilities assumed within the permitted period of 12 months from the date of acquisition in accordance with US GAAP.

The preliminary goodwill estimate of approximately \$15 million arising from the Orillia Power acquisition consists largely of the synergies and economies of scale expected from combining the operations of Hydro One and Orillia Power. All of the goodwill was assigned to Hydro One's Distribution Business segment. Orillia Power contributed revenues of \$4 million and net income of \$nil to the Company's consolidated financial results for the three and nine months ended September 30, 2020. All costs related to the acquisition have been expensed through the statement of operations and comprehensive income. The disclosure of Orillia Power's pro forma information is immaterial to the Company's consolidated financial results for the three and nine months ended September 30, 2020. In September 2020, Hydro One repaid \$20 million of short-term debt assumed as part of the Orillia Power acquisition.

# NRLP

On January 31, 2020, the Mississaugas of the Credit First Nation purchased an additional 19.9% equity interest in NRLP from Hydro One Networks for total cash consideration of \$9.5 million. Following this transaction, Hydro One's interest in the equity portion of NRLP was reduced to 55%, with the Six Nations of the Grand River Development Corporation and the Mississaugas of the Credit First Nation owning 25% and 20%, respectively, of the equity interest in NRLP.

# Termination of the Avista Corporation Purchase Agreement

In July 2017, Hydro One reached an agreement to acquire Avista Corporation (Merger). In January 2019, Hydro One and Avista Corporation announced that the companies mutually agreed to terminate the Merger agreement. The following amounts related to the termination of the Merger agreement were recorded by the Company during the nine months ended September 30, 2019. All amounts were recognized in the first quarter of 2019.

- \$138 million (US\$103 million) for payment of the Merger termination fee recorded in operation, maintenance and administration costs;
- \$22 million financing charges, due to reversal of previously recorded unrealized gains upon termination of the dealcontingent foreign-exchange forward contract (Foreign-Exchange Contract);



# HYDRO ONE LIMITED NOTES TO CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued) For the three and nine months ended September 30, 2020 and 2019

- · redemption of \$513 million convertible debentures and payment of related interest of \$7 million; and
- \$24 million financing charges, due to derecognition of the deferred financing costs related to convertible debentures.

# 5. DEPRECIATION, AMORTIZATION AND ASSET REMOVAL COSTS

_(millions of dollars)		Three months ended September 30		Nine months ended September 30	
	2020	2019	2020	2019	
Depreciation of property, plant and equipment	174	167	510	495	
Amortization of intangible assets	16	20	48	60	
Amortization of regulatory assets	4	5	15	21	
Depreciation and amortization	194	192	573	576	
Asset removal costs	26	27	72	76	
	220	219	645	652	

## 6. FINANCING CHARGES

(millions of dollars)	Three months ended September 30		Nine months ended September 30	
	2020	2019	2020	2019
Interest on long-term debt	122	124	369	358
Interest on short-term notes	2	2	8	15
Realized loss on cash flow hedges (Note 17)	3	_	4	_
Derecognition of deferred financing costs (Note 4)	_	_	—	24
Unrealized loss on Foreign-Exchange Contract (Notes 4, 17)	_	_	—	22
Interest on convertible debentures (Note 4)	_	_	—	7
Other	1	5	10	14
Less: Interest capitalized on construction and development in progress	(14)	(12)	(36)	(36)
Interest earned on cash and cash equivalents	_	(1)	(3)	(6)
	114	118	352	398

## 7. INCOME TAXES

As a rate regulated utility company, the Company's effective tax rate excludes temporary differences that are recoverable in future rates charged to customers. Income tax expense differs from the amount that would have been recorded using the combined Canadian federal and Ontario statutory income tax rate. The reconciliation between the statutory and the effective tax rates is provided as follows:

(millions of dollars)	Three months ended September 30		Nine months ended September 30	
	2020	2019	2020	2019
Income before income tax expense	314	260	821	576
Income tax expense at statutory rate of 26.5% (2019 - 26.5%)	84	69	218	153
Increase (decrease) resulting from:				
Net temporary differences recoverable in future rates charged to customers:				
Capital cost allowance in excess of depreciation and amortization <sup>1</sup>	(34)	(25)	(86)	(70)
Impact of tax deductions from deferred tax asset sharing <sup>2</sup>	(13)	(15)	(35)	(47)
Overheads capitalized for accounting but deducted for tax purposes	(6)	(5)	(16)	(14)
Interest capitalized for accounting but deducted for tax purposes	(4)	(3)	(11)	(9)
Pension and post-retirement benefit contributions in excess of pension expense	(5)	(5)	(8)	(13)
Environmental expenditures	(2)	(1)	(6)	(5)
Other	1	(2)	(3)	(8)
Net temporary differences	(63)	(56)	(165)	(166)
Net permanent differences	1	1	2	5
Recognition of deferred income tax regulatory asset (Note 12)	_	_	(867)	_
Total income tax expense (recovery)	22	14	(812)	(8)
Effective income tax rate	7.0%	5.4%	(98.9%)	(1.4%)

<sup>1</sup> Includes accelerated tax depreciation of up to three times the first-year rate for certain eligible capital investments acquired after November 20, 2018 and placed in service before January 1, 2028, as introduced in the 2019 federal and Ontario budgets and enacted in the second quarter of 2019.

<sup>2</sup> Prior to the ODC decision, the impact represents tax deductions from deferred asset tax sharing given to ratepayers as previously mandated by the OEB. Subsequent to the ODC decision, the impact represents the recovery of deferred tax asset sharing currently allocated to rate-payers.


## 8. OTHER COMPREHENSIVE INCOME (LOSS)

	Three months ended September 30		Nine months ended September 30	
_(millions of dollars)	2020	2019	2020	2019
Gain (loss) on pension and other post-employment benefits transfer (Note 18)	2	_	(7)	_
Gain (loss) on cash flow hedges (interest-rate swap agreements) (Note 17)	2	_	(21)	_
Loss on cash flow hedges (bond forward agreements) (Note 17)	_	_	(2)	_
Other	_	_	_	(1)
	4	_	(30)	(1)

### 9. ACCOUNTS RECEIVABLE

As at (millions of dollars)	September 30, 2020	December 31, 2019
Accounts receivable - billed	346	330
Accounts receivable - unbilled	344	393
Accounts receivable, gross	690	723
Allowance for doubtful accounts	(42)	(22)
Accounts receivable, net	648	701

The following table shows the movements in the allowance for doubtful accounts for the nine months ended September 30, 2020 and the year ended December 31, 2019:

(millions of dollars)	Nine months ended September 30, 2020	Year ended December 31, 2019
Allowance for doubtful accounts – beginning	(22)	(21)
Write-offs	9	18
Additions to allowance for doubtful accounts <sup>1</sup>	(29)	(19)
Allowance for doubtful accounts – ending	(42)	(22)

<sup>1</sup> Additions to allowance for doubtful accounts for the nine months ended September 30, 2020 include \$14 million (year ended December 31, 2019 - \$nil) related to the estimated impact of the COVID-19 pandemic. In accordance with accounting guidance issued by the OEB on March 25, 2020, the Company has established a regulatory deferral account to track incremental costs, including costs relating to bad debt expenses, incurred as a result of the COVID-19 pandemic. The estimated amount relating to incremental bad debt expenses has been recognized as a regulatory asset. See Note 12 - Regulatory Assets and Liabilities.

### 10. OTHER CURRENT ASSETS

As at (millions of dollars)	September 30 2020	December 31, 2019
Regulatory assets (Note 12)	109	52
Prepaid expenses and other assets	53	49
Materials and supplies	22	21
Derivative assets (Note 17)	4	
	188	122

## 11. PROPERTY, PLANT AND EQUIPMENT

As at (millions of dollars)	September 30, 2020	December 31, 2019
Property, plant and equipment	32,648	31,920
Less: accumulated depreciation	(11,898)	(11,471)
	20,750	20,449
Construction in progress	1,375	892
Future use land, components and spares	171	160
	22,296	21,501

## 12. REGULATORY ASSETS AND LIABILITIES

Regulatory assets and liabilities arise as a result of the rate-setting process. Hydro One has recorded the following regulatory assets and liabilities:

As at (millions of dollars)	September 30, 2020	December 31, 2019
Regulatory assets:		
Deferred income tax regulatory asset	2,333	1,128
Pension benefit regulatory asset	1,147	1,125
Deferred tax asset sharing	193	_
Environmental	128	141
Post-retirement and post-employment benefits	105	105
Post-retirement and post-employment benefits - non-service cost	86	77
Foregone revenue deferral	64	67
Stock-based compensation	40	42
Conservation and Demand Management (CDM) variance	18	_
COVID-19 emergency deferral	14	_
Debt premium	13	17
Other	33	26
Total regulatory assets	4,174	2,728
Less: current portion	(109)	(52)
	4,065	2,676
Regulatory liabilities: Retail settlement variance account	87	23
	64	23 44
Tax rule changes variance Pension cost differential	32	44 31
	32 24	31
Green energy expenditure variance	24 22	21
Earnings sharing mechanism deferral Distribution rate riders	13	42
Asset removal costs cumulative variance	13	42
Deferred income tax regulatory liability	5	5
External revenue variance	1	6
Other	14	9 212
Total regulatory liabilities Less: current portion	269 (18)	(45)

### **Deferred Income Tax Regulatory Asset**

On July 16, 2020, the Ontario Divisional Court (ODC) rendered its decision on the Company's appeal of the OEB's DTA Decision. In connection with the ODC Decision, the Company recorded a reversal of the previously recognized impairment charge of Hydro One Networks' distribution and transmission deferred income tax regulatory asset in its financial statements for the period ending June 30, 2020. The reversal of the previously recognized impaired charge included the regulatory asset relating to the cumulative deferred tax asset amounts shared with ratepayers (deferred tax asset sharing) up to and including June 30, 2020 by Hydro One Networks' distribution and transmission segments of \$58 million and \$118 million, respectively. As of June 30, 2020, Hydro One recognized deferred tax sharing regulatory assets of \$504 million and \$673 million, respectively, and associated deferred income tax liability of \$310 million. The Company also recorded an increase in net income of \$867 million as deferred income tax recovery during the three months ended June 30, 2020.

### **Deferred Tax Asset Sharing**

On October 2, 2020, the OEB issued a procedural order to implement the direction of the ODC and required Hydro One to submit its proposal for the recovery of the deferred tax asset amounts allocated to ratepayers for the 2017 to 2022 period. At September 30, 2020, Hydro One recorded the regulatory asset of \$193 million for the cumulative deferred tax asset amounts shared with ratepayers since 2017 to date, consisting of \$65 million and \$128 million for Hydro One Networks' distributions and transmission segments respectively. As a result of the OEB's procedural order, the \$193 million regulatory asset relating to the cumulative deferred tax asset amounts has been separately presented from the deferred income tax regulatory asset. Until the OEB issues the order to implement the recovery of the deferred tax asset amounts allocated to ratepayers for the 2017 to 2022 period, this \$193 million regulatory asset will continue to increase to recognize the additional amounts shared with ratepayers during the reporting period.

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### Foregone Revenue Deferral

The foregone revenue deferral account is primarily made up of the difference between revenue earned by Hydro One Networks transmission, NRLP, B2M LP, and HOSSM under interim 2020 UTRs, and the revenues that would have been received under the approved UTRs based on OEB-approved 2020 rates revenue requirement and load forecast. This account currently captures the foregone revenue from January 1, 2020 to September 30, 2020. The foregone revenue deferral account is also made up of the difference between revenue earned based on distribution rates approved by the OEB in Hydro One Networks' 2018-2022 distribution rates application, effective May 1, 2018, and revenue earned under the interim rates until the approved 2018 and 2019 rates were implemented on July 1, 2019. This amount is being recovered from ratepayers over an 18-month period ending December 31, 2020.

### **COVID-19 Emergency Deferral**

The COVID-19 emergency deferral account comprises of five sub-accounts established to track incremental costs and lost revenues related to the COVID-19 pandemic: (i) Billing and System Changes as a Result of the Emergency Order Regarding Time-of-Use Pricing, (ii) Lost Revenues Arising from the COVID-19 Emergency, (iii) Other Incremental Costs, (iv) Foregone Revenues from Postponing Rate Implementation, and (v) Bad Debt. The Company has assessed that it is probable that incremental bad debt expense and foregone revenues from postponing rate implementation will be recovered in future rates; therefore, these amounts have been recognized as a regulatory asset. The current balance in the regulatory deferral account represents the incremental bad debt expense as a result of the COVID-19 pandemic and foregone revenues from postponing rate implementation. Hydro One is also tracking certain incremental costs and lost revenues that have arisen due to the COVID-19 pandemic. These amounts have not been recognized as regulatory assets as the Company has not assessed these as probable for recovery in future rates as it waits for further direction from the OEB. The OEB has commenced a consultation on the COVID-19 emergency deferral accounts and commissioned two expert studies which are expected to be informative in the consultation. It is expected that following the consultation, the OEB will set out the timing and process for disposition of the accounts.

## **CDM Variance**

The CDM variance account tracks the impact of actual CDM and demand response programs on the actual load forecast compared to the estimated load forecast included in revenue requirement. As per the OEB's decision on Hydro One Networks' 2017 and 2018 transmission rates, and 2019 transmission rates, this account was maintained to record any variances for 2017, 2018, and 2019. A CDM variance amount for 2017 was calculated and proposed for disposition in the Hydro One Networks' 2020-2022 transmission rate application. In April 2020, the amount as at December 31, 2018, including accrued interest, was approved for disposition by the OEB and was recognized as a regulatory asset. The amount was approved to be recovered from ratepayers over a 3-year period ending December 31, 2022.

### Asset Removal Costs Cumulative Variance

In April 2020, the OEB approved the establishment of an asset removal costs cumulative variance account for Hydro One Networks transmission to record the difference between the revenue requirement associated with forecast asset removal costs included in depreciation expense and actual asset removal costs incurred from 2020 to 2022. This account is asymmetrical to the benefit of ratepayers on a cumulative basis over the 2020-2022 rate period.

## 13. OTHER LONG-TERM ASSETS

As at (millions of dollars)	September 30, 2020	December 31, 2019
Right-of-Use (ROU) assets (Note 19)	74	75
Investments	5	2
Derivative assets (Note 17)	—	3
Other long-term assets	6	7
	85	87

## 14. ACCOUNTS PAYABLE AND OTHER CURRENT LIABILITIES

As at (millions of dollars)	September 30, 2020	December 31, 2019
Accrued liabilities	680	612
Accounts payable	191	189
Accrued interest	135	104
Environmental liabilities	38	30
Regulatory liabilities (Note 12)	18	45
Derivative liabilities (Note 17)	12	_
Lease obligations (Note 19)	11	9
	1,085	989

### **15. OTHER LONG-TERM LIABILITIES**

As at (millions of dollars)	September 30, 2020	December 31, 2019
Post-retirement and post-employment benefit liability (Note 18)	1,829	1,723
Pension benefit liability (Note 18)	1,147	1,125
Environmental liabilities	90	111
Lease obligations (Note 19)	67	69
Derivative liabilities (Note 17)	18	_
Asset retirement obligations	13	10
Long-term accounts payable	5	6
Other long-term liabilities	14	11
	3,183	3,055

## 16. DEBT AND CREDIT AGREEMENTS

### **Short-Term Notes and Credit Facilities**

Hydro One meets its short-term liquidity requirements in part through the issuance of commercial paper under Hydro One Inc.'s Commercial Paper Program which has a maximum authorized amount of \$2,300 million. These short-term notes are denominated in Canadian dollars with varying maturities up to 365 days. The Commercial Paper Program is supported by Hydro One Inc.'s revolving standby credit facilities totalling \$2,300 million.

At September 30, 2020, Hydro One's consolidated committed, unsecured and undrawn credit facilities (Operating Credit Facilities) totalling \$2,550 million included Hydro One's credit facilities of \$250 million and Hydro One Inc.'s credit facilities of \$2,300 million. At September 30, 2020, no amounts have been drawn on the Operating Credit Facilities.

The Company may use the Operating Credit Facilities for working capital and general corporate purposes. If used, interest on the Operating Credit Facilities would apply based on Canadian benchmark rates. The obligation of each lender to make any credit extension under its credit facility is subject to various conditions including that no event of default has occurred or would result from such credit extension.

### **Subsidiary Debt Guarantee**

Hydro One Holdings Limited (HOHL) is an indirect wholly-owned subsidiary of Hydro One that may offer and sell debt securities. Any debt securities issued by HOHL are fully and unconditionally guaranteed by the Company. At September 30, 2020 and 2019, no debt securities have been issued by HOHL.

## Long-Term Debt

The following table presents long-term debt outstanding at September 30, 2020 and December 31, 2019:

As at (millions of dollars)	September 30 2020	December 31, 2019
Hydro One Inc. long-term debt (a)	11,795	11,345
HOSSM long-term debt (b)	154	160
	11,949	11,505
Add: Net unamortized debt premiums	11	12
Add: Unrealized mark-to-market loss <sup>1</sup>	4	1
Less: Unamortized deferred debt issuance costs	(45)	(43)
Total long-term debt	11,919	11,475
Less: Long-term debt payable within one year	(807)	(653)
	11.112	10.822

<sup>1</sup> The unrealized mark-to-market net loss of \$4 million relates to \$300 million Series 39 notes due 2021 (December 31, 2019 - \$1 million also relates to \$50 million of the Series 33 notes due 2020). The unrealized mark-to-market net loss is offset by a \$4 million unrealized mark-to-market net gain (December 31, 2019 - \$1 million) on the related fixed-to-floating interest-rate swap agreements, which are accounted for as fair value hedges.

#### (a) Hydro One Inc. long-term debt

At September 30, 2020, long-term debt of \$11,795 million (December 31, 2019 - \$11,345 million) was outstanding, the majority of which was issued under Hydro One Inc.'s Medium Term Note (MTN) Program. In April 2020, Hydro One Inc. filed a short form base shelf prospectus for its MTN Program, which has a maximum authorized principal amount of notes issuable of \$4,000 million, expiring in May 2022. At September 30, 2020, \$4,000 million remained available for issuance under this MTN Program prospectus.

During the nine months ended September 30, 2020, Hydro One Inc. issued long-term debt totalling \$1,100 million (2019 - \$1,500 million) under its previous MTN Program prospectus that had expired in April 2020 as follows:

- \$400 million Series 45 notes with a maturity date of February 28, 2025 and a coupon rate of 1.76%;
- \$400 million Series 46 notes with a maturity date of February 28, 2030 and a coupon rate of 2.16%; and
- \$300 million Series 47 notes with a maturity date of February 28, 2050 and a coupon rate of 2.71%.

During the three and nine months ended September 30, 2020, \$nil and \$650 million long-term debt was repaid, respectively (2019 - \$nil and \$228 million, respectively) under the MTN Program.

See Note 29 - Subsequent Events for long-term debt issued under Hydro One Inc.'s MTN Program subsequent to September 30, 2020.

(b) HOSSM long-term debt

At September 30, 2020, HOSSM long-term debt of \$154 million (December 31, 2019 - \$160 million), with a principal amount of \$139 million (December 31, 2019 - \$141 million) was outstanding. During the three and nine months ended September 30, 2020 and 2019, no long-term debt was issued and \$2 million (2019 - \$1 million) of long-term debt was repaid.

### Hydro One long-term debt

On August 20, 2020, Hydro One filed a short form base shelf prospectus (Universal Base Shelf Prospectus) with securities regulatory authorities in Canada. The Universal Base Shelf Prospectus allows Hydro One to offer, from time to time in one or more public offerings, up to \$2,000 million of debt, equity or other securities, or any combination thereof, during the 25-month period ending on September 20, 2022. See Note 29 - Subsequent Events for long-term debt issued under the Universal Base Shelf Prospectus subsequent to September 30, 2020.

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### **Principal and Interest Payments**

At September 30, 2020, principal repayments, interest payments, and related weighted-average interest rates were as follows:

	Long-Term Debt Principal Repayments	Interest Payments	Weighted-Average Interest Rate
	(millions of dollars)	(millions of dollars)	(%)
Year 1	803	483	2.1
Year 2	603	460	3.2
Year 3	133	450	6.1
Year 4	700	443	2.5
Year 5	750	421	2.3
	2,989	2,257	2.7
Years 6-10	1,850	1,954	3.7
Thereafter	7,095	4,064	4.8
	11,934	8,275	4.1

### 17. FAIR VALUE OF FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

#### Non-Derivative Financial Assets and Liabilities

At September 30, 2020 and December 31, 2019, the Company's carrying amounts of cash and cash equivalents, accounts receivable, due from related parties, short-term notes payable, preferred shares, accounts payable, and due to related parties are representative of fair value due to the short-term nature of these instruments.

## Fair Value Measurements of Long-Term Debt

The fair values and carrying values of the Company's long-term debt at September 30, 2020 and December 31, 2019 are as follows:

	September 30, 2020		December 31, 2019	
As at (millions of dollars)	Carrying Value	Fair Value	Carrying Value	Fair Value
Long-term debt measured at fair value:				
\$50 million of MTN Series 33 notes	_	_	50	50
\$300 million MTN Series 39 notes	304	304	301	301
Other notes and debentures	11,615	14,421	11,124	13,121
Long-term debt, including current portion	11,919	14,725	11,475	13,472

### Fair Value Measurements of Derivative Instruments

#### Fair Value Hedges

At September 30, 2020, Hydro One Inc. had interest-rate swaps with a total notional amount of \$300 million (December 31, 2019 - \$350 million) that were used to convert fixed-rate debt to floating-rate debt. These swaps are classified as fair value hedges. Hydro One Inc.'s fair value hedge exposure was approximately 3% (December 31, 2019 - 3%) of its total long-term debt. At September 30, 2020, Hydro One Inc. had the following interest-rate swap designated as a fair value hedge:

• a \$300 million fixed-to-floating interest-rate swap agreement to convert the \$300 million MTN Series 39 notes maturing June 25, 2021 into three-month variable rate debt.

### Cash Flow Hedges

At September 30, 2020, Hydro One Inc. had the following agreements designated as cash flow hedges:

- \$800 million in 3-year pay-fixed, receive-floating interest-rate swap agreements intended to offset the variability of interest rates on the issuances of short-term commercial paper between January 9, 2020 and March 9, 2023; and
- \$400 million of bond forward agreements intended to mitigate exposure to variability in interest rates on forecasted fixed-rate issuance under Hydro One Inc.'s MTN Program, expected to occur by the end of 2020. See Note 29 Subsequent Events for settlement of these agreements subsequent to September 30, 2020.

At September 30, 2020 and December 31, 2019, the Company had no derivative instruments classified as undesignated contracts.

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### **Fair Value Hierarchy**

The fair value hierarchy of financial assets and liabilities at September 30, 2020 and December 31, 2019 is as follows:

As at September 30, 2020 (millions of dollars)	Carrying Value	Fair Value	Level 1	Level 2	Level 3
Assets:					
Derivative instruments (Note 10)					
Fair value hedges	4	4	_	4	_
	4	4	_	4	
Liabilities:					
Long-term debt, including current portion	11,919	14,725	_	14,725	_
Derivative instruments (Notes 14, 15)					
Cash flow hedges, including current portion	30	30	_	30	_
	11,949	14,755	_	14,755	_
As at December 31, 2019 (millions of dollars)	Carrying Value	Fair Value	Level 1	Level 2	Level 3
Assets:					
Derivative instruments (Note 13)					
Fair value hedges	1	1	_	1	_
Cash flow hedges	2	2	_	2	_
	3	3		3	
Liabilities:					
Long-term debt, including current portion	11,475	13,472	_	13,472	_
	11,475	13,472	_	13,472	_

The fair value of the hedged portion of the long-term debt is primarily based on the present value of future cash flows using a swap yield curve to determine the assumption for interest rates. The fair value of the unhedged portion of the long-term debt is based on unadjusted period-end market prices for the same or similar debt of the same remaining maturities.

There were no transfers between any of the fair value levels during the nine months ended September 30, 2020 and the year ended December 31, 2019.

#### Changes in the Fair Value of Financial Instruments Classified in Level 3

The following table summarizes the changes in fair value of financial instruments classified in Level 3 for the nine months ended September 30, 2020 and the year ended December 31, 2019:

(millions of dollars)	Nine months ended September 30, 2020	Year ended December 31, 2019
Fair value of asset - beginning	_	22
Unrealized loss on Foreign-Exchange Contract included in financing charges (Note 4)	—	(22)
Fair value of asset - ending	—	

#### **Risk Management**

Exposure to market risk, credit risk and liquidity risk arises in the normal course of the Company's business.

#### Market Risk

Market risk refers primarily to the risk of loss which results from changes in costs, foreign exchange rates and interest rates. The Company is exposed to fluctuations in interest rates, as its regulated return on equity is derived using a formulaic approach that takes anticipated interest rates into account. The Company is not currently exposed to material commodity price risk or material foreign exchange risk.

The Company uses a combination of fixed and variable-rate debt to manage the mix of its debt portfolio. The Company also uses derivative financial instruments to manage interest-rate risk. The Company may utilize interest-rate swaps designated as fair value hedges as a means to manage its interest rate exposure to achieve a lower cost of debt. The Company may also utilize interest-rate derivative instruments, such as cash flow hedges, to manage its exposure to short-term interest rates or to lock in interest-rate levels on forecasted financing.

A hypothetical 100 basis points increase in interest rates associated with variable-rate debt would not have resulted in a significant decrease in Hydro One's net income for the three and nine months ended September 30, 2020 and 2019.

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For derivative instruments that are designated and qualify as fair value hedges, the gain or loss on the derivative instrument as well as the offsetting loss or gain on the hedged item attributable to the hedged risk are recognized in the consolidated statements of operations and comprehensive income. The net unrealized loss (gain) on the hedged debt and the related interest-rate swaps for the three and nine months ended September 30, 2020 and 2019 were not material.

For derivative instruments that are designated and qualify as cash flow hedges, the unrealized gain or loss, net of tax, on the derivative instrument is recorded as other comprehensive income (OCI) and is reclassified to results of operations in the same period during which the hedged transaction affects results of operations. The unrealized loss, net of tax, on the cash flow hedges for the nine months ended September 30, 2020 recorded in OCI was \$23 million (2019 - \$nil), resulting in an accumulated other comprehensive loss of \$21 million related to cash flow hedges at September 30, 2020 (December 31, 2019 - accumulated OCI of \$2 million). During the three and nine months ended September 30, 2020, a loss of \$3 million and \$4 million, respectively, was reclassified to financing charges (2019 - \$nil). The Company estimates that the amount of accumulated other comprehensive loss, net of tax, related to cash flow hedges to be reclassified to results of operations in the next 12 months is \$9 million. Actual amounts reclassified to results of operations depend on the interest rate risk in effect until the derivative contracts mature. For all forecasted transactions, the maximum term over which the Company is hedging exposures to the variability of cash flows is approximately two years.

### Credit Risk

Financial assets create a risk that a counterparty will fail to discharge an obligation, causing a financial loss. At September 30, 2020 and December 31, 2019, there were no significant concentrations of credit risk with respect to any class of financial assets. The Company's revenue is earned from a broad base of customers. As a result, Hydro One did not earn a material amount of revenue from any single customer. At September 30, 2020 and December 31, 2019, there was no material accounts receivable balance due from any single customer.

At September 30, 2020, the Company's allowance for doubtful accounts was \$42 million (December 31, 2019 - \$22 million). The allowance for doubtful accounts reflects the Company's current lifetime expected credit losses for all accounts receivable balances, which are based on historical overdue balances, customer payments and write-offs. At September 30, 2020, approximately 5% (December 31, 2019 - 5%) of the Company's net accounts receivable were outstanding for more than 60 days. Please see Note 9 - Accounts Receivable for additions to allowance for doubtful accounts related to the impact of the COVID-19 pandemic.

Hydro One manages its counterparty credit risk through various techniques including (i) entering into transactions with highly rated counterparties, (ii) limiting total exposure levels with individual counterparties, (iii) entering into master agreements which enable net settlement and the contractual right of offset, and (iv) monitoring the financial condition of counterparties. The Company monitors current credit exposure to counterparties on both an individual and an aggregate basis. The Company's credit risk for accounts receivable is limited to the carrying amounts on the consolidated balance sheets.

Derivative financial instruments result in exposure to credit risk since there is a risk of counterparty default. The maximum credit exposure of derivative contracts, before collateral, is represented by the fair value of contracts at the reporting date. At September 30, 2020 and December 31, 2019, the counterparty credit risk exposure on the fair value of these interest-rate swap contracts was not material. At September 30, 2020, Hydro One's credit exposure for all derivative instruments, and applicable payables and receivables, was with four financial institutions with investment grade credit ratings as counterparties.

### Liquidity Risk

Liquidity risk refers to the Company's ability to meet its financial obligations as they come due. Hydro One meets its short-term operating liquidity requirements using cash and cash equivalents on hand, funds from operations, the issuance of commercial paper, and the Operating Credit Facilities. The short-term liquidity under the commercial paper program, the Operating Credit Facilities, and anticipated levels of funds from operations are expected to be sufficient to fund the Company's operating requirements. The Company's currently available liquidity is also expected to be sufficient to address any reasonably foreseeable impacts that the COVID-19 pandemic may have on the Company's cash requirements.

On August 20, 2020, Hydro One filed a Universal Base Shelf Prospectus with securities regulatory authorities in Canada. The Universal Base Shelf Prospectus allows Hydro One to offer, from time to time in one or more public offerings, up to \$2,000 million of debt, equity or other securities, or any combination thereof, during the 25-month period ending on September 20, 2022. See Note 29 - Subsequent Events for long-term debt issued under the Universal Base Shelf Prospectus subsequent to September 30, 2020.

On September 21, 2020, in order to secure required funding for the redemption of the Series 1 preferred shares (Preferred Shares), Hydro One secured binding commitments for three bilateral two-year senior unsecured term credit facilities (Bilateral Credit Facilities) totalling \$201 million. Subsequent to September 30, 2020, these bilateral commitments were terminated upon receipt of the proceeds of Hydro One's \$425 million long-term debt offering. See Note 29 - Subsequent Events.

On November 23, 2018, HOHL filed a short form base shelf prospectus (US Debt Shelf Prospectus) with securities regulatory authorities in Canada and the US. The US Debt Shelf Prospectus allows HOHL to offer, from time to time in one or more public

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offerings, up to US\$3,000 million of debt securities, unconditionally guaranteed by Hydro One, during the 25-month period ending on December 23, 2020. At September 30, 2020, no securities have been issued under the US Debt Shelf Prospectus.

### 18. PENSION AND POST-RETIREMENT AND POST-EMPLOYMENT BENEFITS

Charged to results of operations<sup>2,3</sup>

The following table provides the components of the net periodic benefit costs for the three and nine months ended September 30, 2020 and 2019:

	Pens	Pension Benefits		
Three months ended September 30 (millions of dollars)	2020	2019	2020	2019
Current service cost	54	36	18	14
Interest cost	71	76	15	15
Expected return on plan assets, net of expenses <sup>1</sup>	(112)	(116)	_	—
Prior service cost amortization	1	_	1	_
Amortization of actuarial losses	24	14	_	_
Net periodic benefit costs	38	10	34	29

	Pen	Post-Retirement a Post-Retirement a Post-Employment Benefits Post-Employment Benefits				
Nine months ended September 30 (millions of dollars)	2020	2019	2020	2019		
Current service cost	162	109	54	42		
Interest cost	213	227	45	45		
Expected return on plan assets, net of expenses <sup>1</sup>	(338)	(347)	_	—		
Prior service cost amortization	2	_	2	—		
Amortization of actuarial losses	72	42	2	1		
Net periodic benefit costs	111	31	103	88		
Charged to results of operations <sup>2,3</sup>	19	21	58	35		

<sup>1</sup> The expected long-term rate of return on pension plan assets for the year ending December 31, 2020 is 5.75% (2019 - 6.5%).

<sup>2</sup> The Company accounts for pension costs consistent with their inclusion in OEB-approved rates. During the three and nine months ended September 30, 2020, pension costs of \$18 million (2019 - \$19 million) and \$53 million (2019 - \$52 million), respectively, were attributed to labour, of which \$6 million (2019 - \$7 million) and \$19 million (2019 - \$21 million), respectively, was charged to operations, no amounts were recorded as regulatory assets (2019 - \$4 million and \$13 million, respectively), and \$12 million (2019 - \$8 million) and \$34 million (2019 - \$18 million), respectively, was capitalized as part of the cost of property, plant and equipment and intangible assets.

<sup>3</sup> In the 2020-2022 Transmission Decision, the OEB approved the recovery of the non-service cost component of post-retirement and post-employment benefits as part of operation, maintenance and administration costs for the Company's transmission business. These costs were previously capitalized and recovered through rate base. As a result, during the nine months ended September 30, 2020, other post-retirement and post-employment costs of \$17 million attributed to labour were charged to operations.

Effective March 1, 2018, certain employees who provided customer service operations for Hydro One through Inergi LP were transferred to Hydro One Networks (Transferred Employees), and began accruing pension and other post-employment benefits in the Hydro One defined benefit pension plan (Pension Plan) and post-retirement and post-employment benefit plans, respectively. Pursuant to the arrangement, Inergi LP, Vertex Customer Management (Canada) Ltd. (Vertex) and Hydro One Networks agreed to transfer the defined benefit assets and related pension obligations (for current and former members) of the Inergi LP Customer Service Operations Pension Plan and the Vertex Customer Management (Canada) Limited Pension Plan to the Pension Plan. In addition, Inergi LP, Vertex and Hydro One Networks agreed to transfer the other post-employment benefit liability related to the Transferred Employees to Hydro One's post-retirement and post-employment benefit plans. Regulatory approval for the pension transfer was received on November 27, 2019.

The transfer of the pension assets of \$120 million and related pension obligations of \$151 million was completed on March 2, 2020. The unfunded status of \$31 million was recorded as a pension benefit liability with an offsetting regulatory asset. The transfer of the other post-employment benefit liability of \$33 million was completed on April 1, 2020. The liability was recorded as a post-retirement and post-employment benefit liability with an offset to other comprehensive loss. In addition, as a part of the transfers, cash totaling \$24 million was transferred to Hydro One and recorded as an asset with an offset to OCI. Both, the OCI resulting from the transfer of the cash asset and the other comprehensive loss resulting from the transfer of the other post-retirement benefit liability are being recognized in net income over the expected average remaining service lifetime (EARSL) of the Transferred Employees.



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### 19. LEASES

Hydro One has operating lease contracts for buildings used in administrative and service-related functions and storing telecommunications equipment. These leases have terms between three and seven years with renewal options of additional three- to five-year terms at prevailing market rates at the time of extension. All leases include a clause to enable upward revision of the rental charge on an annual basis or on renewal according to prevailing market conditions or pre-established rents. There are no restrictions placed upon Hydro One by entering into these leases. Renewal options are included in the lease term when their exercise is reasonably certain. Other information related to the Company's operating leases was as follows:

Three months ended September 30			Nine months ended September 30	
2020	2019	2020	2019	
4	2	11	7	
3	1	9	5	
	Se	eptember 30, 2020	December 31, 2019	
	Sej 2020 4	September 30           2020         2019           4         2           3         1	September 30           2020         2019         2020           4         2         11           3         1         9           September 30,	

Weighted-average remaining lease term <sup>1</sup> (years) 7	2013
	8
Weighted-average discount rate 2.6 %	2.7 %

<sup>1</sup> Includes renewal options that are reasonably certain to be exercised.

#### At September 30, 2020, future minimum operating lease payments were as follows:

(millions of dollars)	
Remainder of 2020	3
2021	14
2022	12
2023	11
2024	11
Thereafter	34
Total undiscounted minimum lease payments <sup>1</sup>	85
Less: discounting minimum lease payments to present value	(7)
Total discounted minimum lease payments	78

<sup>1</sup> Excludes committed amounts of \$6 million for leases that have not yet commenced.

#### At December 31, 2019, future minimum operating lease payments were as follows:

_(millions of dollars)	
2020	12
2021	12
2022	11
2023	10
2024	9
Thereafter	33
Total undiscounted minimum lease payments <sup>1</sup>	87
Less: discounting minimum lease payments to present value	(9)
Total discounted minimum lease payments	78

<sup>1</sup> Excludes committed amounts of \$6 million for leases that have not yet commenced.

Hydro One presents its ROU assets and lease obligations on the consolidated balance sheets as follows:

As at (millions of dollars)	September 30, 2020	December 31, 2019
Other long-term assets (Note 13)	74	75
Accounts payable and other current liabilities (Note 14)	11	9
Other long-term liabilities (Note 15)	67	69

### 20. SHARE CAPITAL

### **Common Shares**

The Company is authorized to issue an unlimited number of common shares. At September 30, 2020, the Company had 597,557,787 (December 31, 2019 - 596,818,436) common shares issued and outstanding.



The following table presents the changes to common shares during the nine months ended September 30, 2020:

(number of shares)	
Common shares - December 31, 2019	596,818,436
Common shares issued - LTIP <sup>1</sup>	297,789
Common shares issued - share grants <sup>2</sup>	441,562
Common shares - September 30, 2020	597,557,787

<sup>1</sup> During the nine months ended September 30, 2020, Hydro One issued from treasury 297,789 common shares in accordance with provisions of the Long-term Incentive Plan (LTIP). This included the exercise of 240,840 stock options for \$5 million.

<sup>2</sup> During the nine months ended September 30, 2020, Hydro One issued from treasury 441,562 common shares in accordance with provisions of the Power Workers' Union (PWU) and the Society of United Professionals (Society) Share Grant Plans.

#### Preferred Shares

The Company is authorized to issue an unlimited number of preferred shares, issuable in series. At September 30, 2020 and December 31, 2019, two series of preferred shares were authorized for issuance: the Series 1 preferred shares and the Series 2 preferred shares. At September 30, 2020 and December 31, 2019, the Company had 16,720,000 Series 1 preferred shares and no Series 2 preferred shares issued and outstanding.

On September 21, 2020, Hydro One at its sole discretion, announced that it will exercise its option to redeem (Notice of Redemption) all of its 16,720,000 outstanding Preferred Shares on November 20, 2020, in accordance with their terms. The Preferred Shares will be redeemed at a price of \$25.00 per share, plus all accrued and unpaid dividends up to, but excluding November 20, 2020, for an aggregate redemption price of \$423 million, including \$418 million Preferred Shares balance and \$5 million for accrued dividends. The Preferred Shares are not exchangeable or convertible into the common shares of the Company and the redemption will have no impact on the Province's voting rights or ownership percentage of the outstanding common shares of Hydro One.

Upon issuance of the Notice of Redemption, the Preferred Shares became mandatorily redeemable financial instruments, and together with the accrued dividends, the Preferred Shares represent a legal obligation of the Company at September 30, 2020. The legal obligation to redeem the Preferred Shares required the Preferred Shares to be reclassifed from equity to a current liability. The total amount of \$423 million is presented as "Preferred shares to be redeemed" on the Company's consolidated balance sheet.

### 21. DIVIDENDS

During the three months ended September 30, 2020, preferred share dividends in the amount of \$4 million (2019 - \$4 million) and common share dividends in the amount of \$151 million (2019 - \$144 million) were declared and paid.

During the nine months ended September 30, 2020, preferred share dividends in the amount of \$13 million (2019 - \$13 million) and common share dividends in the amount of \$447 million (2019 - \$426 million) were declared and paid.

See Note 29 - Subsequent Events for dividends declared subsequent to September 30, 2020.

### 22. EARNINGS PER COMMON SHARE

Basic earnings per common share (EPS) is calculated by dividing net income attributable to common shareholders of Hydro One by the weighted-average number of common shares outstanding.

Diluted EPS is calculated by dividing net income attributable to common shareholders of Hydro One by the weighted-average number of common shares outstanding adjusted for the effects of potentially dilutive stock-based compensation plans, including the share grant plans and the LTIP, which are calculated using the treasury stock method.

	Three months er	ded September 30 Nine months e		Three months ended September 30 Nine months ended September		nded September 30
	2020	2019	2020	2019		
Net income attributable to common shareholders (millions of dollars)	281	241	1,609	567		
Weighted-average number of shares						
Basic	597,557,787	596,605,054	597,364,993	596,359,125		
Effect of dilutive stock-based compensation plans	2,362,569	2,420,792	2,486,114	2,343,278		
Diluted	599,920,356	599,025,846	599,851,107	598,702,403		
EPS						
Basic	\$0.47	\$0.40	\$2.69	\$0.95		
Diluted	\$0.47	\$0.40	\$2.68	\$0.95		



### 23. STOCK-BASED COMPENSATION

#### **Share Grant Plans**

Hydro One has two share grant plans (Share Grant Plans), one for the benefit of certain members of the PWU (the PWU Share Grant Plan) and one for the benefit of certain members of the Society (the Society Share Grant Plan). A summary of share grant activity under the Share Grant Plans during the three and nine months ended September 30, 2020 and 2019 is presented below:

	Three	months ended September 30	Nine	months ended September 30
(number of share grants)	2020	2019	2020	2019
Share grants outstanding - beginning	3,232,815	3,771,213	3,674,377	4,234,155
Vested and issued <sup>1</sup>	_	_	(441,562)	(462,942)
Share grants outstanding - ending	3,232,815	3,771,213	3,232,815	3,771,213

<sup>1</sup> During the nine months ended September 30, 2020, Hydro One issued from treasury 441,562 (2019 - 462,942) common shares to eligible employees in accordance with provisions of the PWU and the Society Share Grant Plans.

### Directors' Deferred Share Unit (DSU) Plan

A summary of DSU awards activity under the Directors' DSU Plan during the three and nine months ended September 30, 2020 and 2019 is presented below:

	Three m	Nine months ended September 30		
(number of DSUs)	2020	2019	2020	2019
DSUs outstanding - beginning	64,326	41,813	52,620	46,697
Granted	5,370	5,624	17,076	24,755
Settled	(9,861)	—	(9,861)	(24,015)
DSUs outstanding - ending	59,835	47,437	59,835	47,437

At September 30, 2020, a liability of \$2 million (December 31, 2019 - \$1 million) related to Directors' DSUs has been recorded at the closing price of the Company's common shares of \$28.22 (December 31, 2019 - \$25.08). This liability is included in other long-term liabilities on the consolidated balance sheets.

### Management DSU Plan

A summary of DSU awards activity under the Management DSU Plan during the three and nine months ended September 30, 2020 and 2019 is presented below:

		onths ended September 30	Nine months ended September 30		
(number of DSUs)	2020	2019	2020	2019	
DSUs outstanding - beginning	67,740	52,497	52,186	108,296	
Granted	627	524	21,592	24,508	
Paid	(7,027)	—	(12,438)	(79,783)	
DSUs outstanding - ending	61,340	53,021	61,340	53,021	

At September 30, 2020, a liability of \$2 million (December 31, 2019 - \$1 million) related to Management DSUs has been recorded at the closing price of the Company's common shares of \$28.22 (December 31, 2019 - \$25.08). This liability is included in other long-term liabilities on the consolidated balance sheets.

## LTIP

Performance Share Units (PSU) and Restricted Share Units (RSU)

A summary of PSU and RSU awards activity under the LTIP during the three and nine months ended September 30, 2020 and 2019 is presented below:

		PSUs		RSUs
Three months ended September 30 (number of units)	2020	2019	2020	2019
Units outstanding - beginning	117,470	310,340	144,980	350,420
Vested and issued	_	(345)	_	(1,639)
Forfeited	(3,670)	(131,545)	(2,420)	(68,501)
Units outstanding - ending <sup>1</sup>	113,800	178,450	142,560	280,280

				RSUs		
Nine months ended September 30 (number of units)	2020	2019	2020	2019		
Units outstanding - beginning	171,344	605,180	206,993	442,470		
Vested and issued	(52,627)	(78,093)	(3,728)	(23,395)		
Forfeited	(4,917)	(146,727)	(4,295)	(80,175)		
Settled	_	(201,910)	(56,410)	(58,620)		
Units outstanding - ending <sup>1</sup>	113,800	178,450	142,560	280,280		

<sup>1</sup> Units outstanding at September 30, 2020 include 7,740 PSUs (2019 - 7,740) and 39,920 RSUs (2019 - 96,330) that may be settled in cash if certain conditions are met. At September 30, 2020, a liability of \$1 million (2019 - \$2 million) has been recorded with respect to these awards and is included in accounts payable and other current liabilities on the consolidated balance sheets.

No awards were granted during the three and nine months ended September 30, 2020 and 2019. The compensation expense related to the PSU and RSU awards recognized by the Company during the three and nine months ended September 30, 2020 was \$2 million and \$3 million (2019 - credit of \$1 million and expense of \$8 million), respectively.

#### Stock Options

A summary of stock options activity during the three and nine months ended September 30, 2020 and 2019 is presented below:

	Three	months ended September 30	Nine months ended September 30		
(number of stock options)	2020	2019	2020	2019	
Stock options outstanding - beginning <sup>1</sup>	162,710	820,130	403,550	949,910	
Exercised	_		(240,840)	(129,780)	
Forfeited	_	(243,840)	—	(243,840)	
Stock options outstanding - ending <sup>2</sup>	162,710	576,290	162,710	576,290	

<sup>1</sup>All stock options outstanding as at January 1, 2020, were vested and exercisable (2019 - all stock options were non-vested).

<sup>2</sup> All stock options outstanding as at September 30, 2020 and 2019, were vested and exercisable.

## 24. RELATED PARTY TRANSACTIONS

The Province is a shareholder of Hydro One with approximately 47.3% ownership at September 30, 2020. The Independent Electricity System Operator (IESO), Ontario Power Generation Inc. (OPG), Ontario Electricity Financial Corporation (OEFC), and the OEB are related parties to Hydro One because they are controlled or significantly influenced by the Ministry of Energy. Ontario Charging Network LP (OCN LP) is a joint-venture limited partnership between a subsidiary of Hydro One and OPG. The following is a summary of the Company's related party transactions during the three and nine months ended September 30, 2020 and 2019:

(millions of dollars)			nths ended ptember 30		onths ended eptember 30
Related Party	Transaction	2020	2019	2020	2019
Province	Dividends paid <sup>1</sup>	76	73	225	215
IESO	Power purchased	560	301	1,700	1,110
	Revenues for transmission services	478	439	1,325	1,222
	Amounts related to electricity rebates	402	137	1,172	379
	Distribution revenues related to rural rate protection	61	60	181	178
	Distribution revenues related to supply of electricity to remote northern communities	8	8	26	26
	Funding received related to CDM programs	4	5	21	28
OPG <sup>2</sup>	Power purchased	1	_	4	5
	Revenues related to provision of services and supply of electricity	2	4	6	7
	Costs related to the purchase of services	_	_	1	1
OEFC	Power purchased from power contracts administered by the OEFC	_	_	1	1
OEB	OEB fees	3	3	7	7
OCN LP <sup>3</sup>	Investment in OCN LP	_	_	2	2

<sup>1</sup>On September 21, 2020 Hydro One announced that it will exercise its option to redeem the Preferred Shares held by the Province on November 20, 2020. See Note 20 - Share Capital.

<sup>2</sup> OPG has provided a \$2.5 million guarantee to Hydro One related to the OCN Guarantee. See Note 27 - Commitments for details related to the OCN Guarantee.

<sup>3</sup> OCN LP owns and operates electric vehicle fast charging stations across Ontario, under the Ivy Charging Network brand.

Sales to and purchases from related parties are based on the requirements of the OEB's Affiliate Relationships Code. Outstanding balances at period end are interest-free and settled in cash. Invoices are issued monthly, and amounts are due and paid on a monthly basis.

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## 25. CONSOLIDATED STATEMENTS OF CASH FLOWS

The changes in non-cash balances related to operations consist of the following:

		Three months ended September 30		
(millions of dollars)	2020	2019	2020	2019
Accounts receivable (Note 9) <sup>1</sup>	(38)	(18)	67	5
Due from related parties	11	80	124	(7)
Materials and supplies (Note 10) <sup>2</sup>	_	(1)	1	(1)
Prepaid expenses and other assets ( <i>Note 10</i> ) <sup>3</sup>	4	11	(9)	(10)
Other long-term assets (Note 13)	1	_	1	(2)
Accounts payable (Note 14) <sup>4</sup>	30	35	(15)	(8)
Accrued liabilities (Note 14) <sup>5</sup>	13	32	53	63
Due to related parties	79	1	(140)	(83)
Accrued interest (Note 14)	25	38	31	46
Long-term accounts payable and other long-term liabilities (Note 15) <sup>6</sup>	_	_	_	1
Post-retirement and post-employment benefit liability (Note 15) <sup>7</sup>	21	8	66	27
	146	186	179	31

<sup>1</sup>Adjusted for \$28 million and \$14 million related to amounts with a regulatory asset offset and acquisitions (2019 - \$nil and \$3 million related to capital contributions) for the three and nine months ended September 30, respectively.

<sup>2</sup> Adjusted for \$2 million and \$2 million related to acquisitions (2019 - \$nil and \$nil) for the three and nine months ended September 30, respectively.

<sup>3</sup> Adjusted for \$5 million and \$5 million related to acquisitions (2019 - \$nil and \$nil) for the three and nine months ended September 30, respectively.

<sup>4</sup> Adjusted for \$9 million and \$17 million related to capital investments and acquisitions (2019 - \$5 million and \$1 million) for the three and nine months ended September 30, respectively.

<sup>5</sup> Adjusted for \$13 million and \$15 million related to stock-based compensation and acquisitions (2019 - \$1 million and \$7 million) for the three and nine months ended September 30, respectively.

<sup>6</sup> Adjusted for \$2 million and \$2 million related to acquisitions (2019 - \$nil and \$nil) for the three and nine months ended September 30, respectively.

<sup>7</sup> Adjusted for \$3 million and \$40 million related to amounts with a regulatory asset offset (2019 - \$8 million and \$25 million) for the three and nine months ended September 30, respectively.

## **Capital Expenditures**

The following tables reconcile investments in property, plant and equipment and intangible assets and the amounts presented in the consolidated statements of cash flows for the three and nine months ended September 30, 2020 and 2019. The reconciling items include net change in accruals and capitalized depreciation.

	Three mon	Three months ended September 30, 2020				nber 30, 2020
(millions of dollars)	Property, Plant and Equipment	Intangible Assets	Total	Property, Plant and Equipment	Intangible Assets	Total
Capital investments	(464)	(36)	(500)	(1,216)	(85)	(1,301)
Reconciling items	7	(1)	6	33	(3)	30
Cash outflow for capital expenditures	(457)	(37)	(494)	(1,183)	(88)	(1,271)

	Three mon	Three months ended September 30, 2019			Nine months ended September 30, 201			
millions of dollars)	Property, Plant and Equipment	Intangible Assets	Total	Property, Plant and Equipment	Intangible Assets	Total		
Capital investments	(400)	(24)	(424)	(1,034)	(71)	(1,105)		
Reconciling items	9	3	12	27	2	29		
Cash outflow for capital expenditures	(391)	(21)	(412)	(1,007)	(69)	(1,076)		

### **Supplementary Information**

	Three	Three months ended September 30		
_(millions of dollars)	2020	2019	2020	2019
Net interest paid	102	90	349	334
Income taxes paid	10	1	23	17

## 26. CONTINGENCIES

Hydro One is involved in various lawsuits and claims in the normal course of business. In the opinion of management, the outcome of such matters will not have a material adverse effect on the Company's consolidated financial position, results of operations or cash flows.

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## 27. COMMITMENTS

The following table presents a summary of Hydro One's commitments under outsourcing and other agreements due in the next five years and thereafter:

As at September 30, 2020 (millions of dollars)	Year 1	Year 2	Year 3	Year 4	Year 5	Thereafter
Outsourcing and other agreements	82	17	11	11	8	15
Long-term software/meter agreement	14	1	2	1	2	

The following table presents a summary of Hydro One's other commercial commitments by year of expiry in the next five years and thereafter:

As at September 30, 2020 (millions of dollars)	Year 1	Year 2	Year 3	Year 4	Year 5	Thereafter
Operating Credit Facilities	—	_	—	2,550		_
Bilateral Credit Facilities <sup>1</sup>	201	_	_	_	_	_
Letters of credit <sup>2</sup>	184	4	_	_	_	_
Guarantees <sup>3</sup>	341	_	_	_	_	

<sup>1</sup> Bilateral Credit Facilities were terminated on October 15, 2020. See Note 17 - Fair Value of Financial Instruments and Risk Management.

<sup>2</sup> Letters of credit consist of \$179 million letters of credit related to retirement compensation arrangements, \$4 million in letters of credit to satisfy debt service reserve requirements, a \$2 million letter of credit provided to the IESO for prudential support, and \$3 million in letters of credit for various operating purposes.

<sup>3</sup> Guarantees consist of \$334 million prudential support provided to the IESO by Hydro One Inc. on behalf of its subsidiaries, and guarantees totalling \$7 million provided by Hydro One to the Minister of Natural Resources relating to OCN LP (OCN Guarantee). The OPG has provided a \$2.5 million guarantee to Hydro One related to the OCN Guarantee.

## 28. SEGMENTED REPORTING

Hydro One has three reportable segments:

- The Transmission Segment, which comprises the transmission of high voltage electricity across the province, interconnecting more than 70 local distribution companies and certain large directly connected industrial customers throughout the Ontario electricity grid;
- The Distribution Segment, which comprises the delivery of electricity to end customers and certain other municipal electricity distributors; and
- Other Segment, which includes certain corporate activities and the operations of the Company's telecommunications business.

The designation of segments has been based on a combination of regulatory status and the nature of the services provided. Operating segments of the Company are determined based on information used by the chief operating decision-maker in deciding how to allocate resources and evaluate the performance of each of the segments. The Company evaluates segment performance based on income before financing charges and income tax expense from continuing operations (excluding certain allocated corporate governance costs).

Three months ended September 30, 2020 (millions of dollars)	Transmission	Distribution	Other	Consolidated
Revenues	483	1,410	10	1,903
Purchased power	_	993	—	993
Operation, maintenance and administration	102	145	15	262
Depreciation, amortization and asset removal costs	113	105	2	220
Income (loss) before financing charges and income tax expense	268	167	(7)	428
Capital investments	309	190	1	500
Three months ended September 30, 2019 (millions of dollars)	Transmission	Distribution	Other	Consolidated
Revenues	443	1,140	10	1,593
Purchased power	_	737	_	737
Operation, maintenance and administration	96	148	15	259
Depreciation, amortization and asset removal costs	115	102	2	219
Income (loss) before financing charges and income tax expense	232	153	(7)	378
Capital investments	276	146	2	424

Nine months ended September 30, 2020 (millions of dollars)	Transmission	Distribution	Other	Consolidated
Revenues	1,342	4,050	31	5,423
Purchased power	—	2,808	_	2,808
Operation, maintenance and administration	318	434	45	797
Depreciation, amortization and asset removal costs	334	305	6	645
Income (loss) before financing charges and income tax expense	690	503	(20)	1,173
Capital investments	796	502	3	1,301
Nine months ended September 30, 2019 (millions of dollars)	Transmission	Distribution	Other	Consolidated
Revenues	1,245	3,490	30	4,765
Purchased power	_	2,197	_	2,197
Operation, maintenance and administration	296	448	198	942
Depreciation, amortization and asset removal costs	342	304	6	652
Income (loss) before financing charges and income tax expense	607	541	(174)	974
Capital investments	724	375	6	1,105

### Total Assets by Segment:

As at (millions of dollars)	September 30, 2020	December 31, 2019
Transmission	15,605	15,029
Distribution	10,313	10,017
Other	2,697	2,015
Total assets	28,615	27,061

## **Total Goodwill by Segment:**

As at (millions of dollars)	September 30, 2020	December 31, 2019
Transmission	157	157
Distribution (Note 4)	217	168
Total goodwill	374	325

All revenues, assets and substantially all costs, as the case may be, are earned, held or incurred in Canada.

## 29. SUBSEQUENT EVENTS

### Dividends

On November 5, 2020, common share dividends of \$152 million (\$0.2536 per common share) were declared.

### Long-Term Debt

On October 15, 2020, Hydro One issued \$425 million of long-term debt with a maturity date of October 15, 2027 and a coupon rate of 1.41%, under the Universal Base Shelf Prospectus.

On October 9, 2020, Hydro One Inc. issued long-term debt totalling \$1.2 billion under its MTN Program as follows:

- \$600 million Series 48 notes with a maturity date of January 16, 2023 and a coupon rate of 0.71%;
- \$400 million Series 49 notes with a maturity date of January 16, 2031 and a coupon rate of 1.69%; and
- \$200 million Series 47 notes with a maturity date of February 28, 2050 and a coupon rate of 2.71%.

Consistent with their intention to mitigate the Company's exposure to variability in interest rates on forecasted fixed-rate long-term debt issuance, Hydro One Inc.'s \$400 million bond forward agreements were settled upon the issuance of the Series 48 notes, for a payment of \$3 million on settlement.

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